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FINANCIAL TIMES

No. 26,808

Friday October 31 1975

هكسان الحلال

BEARINGS FROM POLAND
FLT & METALS LTD. Tel. (01) 960-4388

NEWS SUMMARY

GENERAL

Maudling attacks Poulson
'Muendo' unsettled

BUSINESS

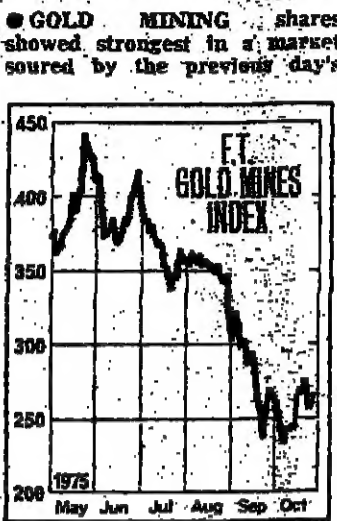
Gold firm: Gilts
unsettled

Reginald Maudling, Foreign Secretary, said today that he claimed to have been misled by a campaigner who had been using his name to attack the architect for corruption.

He declared that since he had been Home Secretary for more than three years, he had produced a record of which he was proud, and that at any time when he was connected with Mr. Poulson, he had acted legally.

A statement followed a letter from Mr. Poulson, Attorney-General, to Mr. Maudling, in which he said that the Government's decision to prosecute Mr. Poulson was a decision to prosecute a man who had been a member of the Government for many years.

Mr. Poulson's statement was a direct challenge to Mr. Maudling's statement, and it was clear that the Government's decision to prosecute Mr. Poulson was a decision to prosecute a man who had been a member of the Government for many years.



GILTS were still unsettled, and closed with a loss of 1/2 p. The Government Securities Index was 0.21 down at 57.84.

STERLING closed at \$2.9730, its depreciation was unchanged at 25.3 per cent., and the dollar's 2.71 per cent. (\$58).

GOLD gained \$1 to \$142.

WALL STREET closed 0.79 up at 839.42.

MACHINE TOOL orders are at their lowest level for 20 years, according to provisional figures released by the DoI. Some companies are working at 20 per cent. of capacity.

Exchange rate
sterling

Mr. Maudling and former exchange dealer of the branch of Lloyds Bank, London, were given sentences and each fined for being found guilty of all management and Swiss banking law. Marc Colombo was also found guilty of falsifying documents.

murdered
A feud

A 19-year-old daughter of a can club supporter was found dead at her home in Lower Falls area after 10 members of the club were told by officials to stay away from the club in the wake of Wednesday's shooting.

ster quits

An Information Minister has been told by South Africa's Information Minister that the country's policy for his country is to stay away from the South African Government.

in kills 68

Eight people died when a U.S.-built aircraft crashed into a crowd of 115 Czech holiday-makers in Prague, killing 68.

his win

The unbeaten soccer team of Czechoslovakia beat the Soviet Union 1-0 in Bratislava, after Mike had scored first. The team was in the final of the European championship.

cy dip

Government will allow a free vote next Wednesday on the motorist's right to use dipped headlights.

fly ...

Remaining defendants in the Marks murder trial were told by the judge to stay away from the trial at the Old Bailey.

A Synagogue in Archway, north London, was damaged by a fire.

A replacement moderate Mr. Poulson was taken to hospital when the local council committee decided a motion asking him to resign.

International is to erect a new Christmas tree in the County Hall, West London, as the focal point of an appeal for Canterbury.

PRICE CHANGES YESTERDAY

in pence unless otherwise indicated	
RISBS	
International	111 + 4
Ireland	340 + 10
Viggin	331 + 4
150 + 4	
61 + 3	
45 + 6	
Crp.	263 + 8
(R)	119 + 4
See	70 + 4
The Newswatch	142 + 4
Lamp	750 + 45
of Wales Hils	62 + 7
61 + 3	
oyce	61 + 3
84 + 4	
Walker	27 + 4
Contracting	288 + 4
40 + 4	
oup	67 + 4
turchison	710 + 20
Coronation Syndicate	185 + 10
Doornfontein	800 + 30
Harmony	555 + 25
McGraw	22 + 5
Ocean Resources	31 + 3
Palabora	925 + 50
Pancontinental	650 + 15
Pot. Plat.	152 + 9
Union Plat.	162 + 9
Western Deep	115 + 14
FALLS	
Courtney Pope	40 - 4
Estates House Inv.	347 - 5
Forminster	70 - 4
Grippers	82 - 4
Hover "A"	285 - 10
Incheape	315 - 11
Lubok 12pc	277 - 24
Smith (W. H.)	330 - 4
Telephone Rentals	88 - 4
Northcote	230 - 15
Selection Trust	485 - 10

Juan Carlos takes over from Franco

By ROGER MATTHEWS, Madrid Oct. 30

Prince Juan Carlos of Bourbon, who has assumed the powers of Spain's Head of State, thereby effectively ending the 36-year absolute rule of General Francisco Franco.

Although under Article 11 of the constitution, the takeover was only temporary, official sources stressed there was no question of the ailing 32-year-old General ever being permitted to reassume power.

Senor Carlos Arias, the Prime Minister, has informed the Cortes (Parliament) of the decision, which is all he is obliged to do under the constitution.

General Franco has obviously not signed away his powers, which suggests the Prime Minister and the Prince provisionally agreed to this course of action at a 90-minute meeting this morning.

During this afternoon, it was learned that General Franco, though still critically ill, was not in imminent danger of dying. This has helped to ease the anxiety of the Prince and Prime Minister, who have become worried over the power vacuum caused by the General's incapacity.

Previously, the Prince had stood out against a temporary hand-over of power. He had argued that last year's experience, when he was acting Head of State for six weeks after Franco's illness, must not be repeated.

For example, he neither becomes King of Spain—which is the title of the ultra-rightist, but the mass of the

country is likely to support the decision. Illegal Left-wing parties, which demand the introduction of democracy in Spain, reject in principle the Prince's takeover. They say that even if he promises to introduce a democratic system, they will not believe him.

Important
The Prince will now step up his preparations for a final takeover and will have to play an important role in negotiations with Morocco, Mauritania and Algeria over the decolonisation of the Spanish Sahara.

Ministers from all three countries have been in Madrid for the past two days and with an agreement probably not far away, Senor Arias was obviously anxious that the responsibility for any decision should not rest entirely on his shoulders.

Throughout the past week, tension within the regime has mounted as it became clear that Franco was not willing to go to hand over power.

The situation was complicated by the fact that he was in the Pardo Palace and all statements and visitors were carefully vetted by members of his family.

Close friends and relatives had argued that the old man should be left in peace, and with the Prince standing out against a temporary transfer of power the crisis of authority had steadily deepened.

Now, however, the family has been bypassed, presumably because Juan Carlos was convinced it was his duty to take power.

Some members of the ultra-rightist, but the mass of the

U.K. seeks talks with Chrysler chief

By TERRY DODSWORTH, Motor Industry Correspondent

THE POSSIBILITY of a row brewing up between the British Government and Chrysler Corporation developed last night when the American company dismissed as "pure speculation" reports that Mr. John Riccardo, Chrysler's chairman, would be visiting London to meet the Prime Minister early next week.

Both the Department of Industry, which has written a "firm message" to Mr. Riccardo demanding "urgent clarification" of his remarks that Chrysler might be considering pulling out of Britain, and Downing Street, were convinced that Mr. Riccardo would, in fact, be visiting Britain.

The Government clearly feels that the crisis which has overtaken Chrysler U.K.—whose problems had previously been discussed by Mr. Wilson and the U.S. company's top management—demands an early meeting.

In the meantime, Mr. Wilson assured the House of Commons yesterday, there would be "no irrevocable decision" on the future of the company.

He added that it was "too early to say what this decision may be," but went on: "This is an extremely difficult problem and I would not want to under-rate its gravity this afternoon."

Mr. Riccardo's comments, made at a Press conference in Detroit, and evidently taking the Government by surprise, indicated that the corporation—which itself lost £12m. in the first nine months of this year and will omit a fourth quarter dividend—would look at methods of tackling loss-making subsidiaries "up to and including a disposal."

This runs counter to assurances given to the British Government over the last few years, and repeated earlier this year in a letter to Mr. Anthony Wedgwood Benn, the then Industry Secretary, which talked of "making every possible management effort" to remain a "strong competitor in the British market."

TUC leaders last night gathered that a prime objective of the Government is to ensure that the U.K. does not lose Chrysler's key export order of 120,000 "knocked down" Hunter and several thousand Avenger cars now being gradually delivered to Iran.

This order has helped Chrysler through the recent months and the Prime Minister indicated, when he met TUC leaders last night for general talks on the international economic situation, that his aim was to ensure the order stayed in Britain should Chrysler shut down.

Chrysler, in relation to its size, has the best car exporting record among British car manufacturers. He was not apologetic about a

The Think Tank report itself, prepared by the American consultants McKinsey over the last few months, is believed to be causing considerable argument, in Whitehall because of its emphasis on productivity as a cause of the industry's ills rather than investment.

£ in New York

	Oct. 30	Previous
4pm	\$2.9735-0748	\$2.9748-0756
1 month	0.98-0.91 dls	0.98-0.92 dls
3 month	0.98-0.91 dls	0.97-0.91 dls
6 month	0.97-0.91 dls	0.97-0.91 dls

Government policy on aid to industry still selective

BY ADRIAN HAMILTON

DESPITE EFFORTS by the Government to make its new "industrial strategy" document as uncontroversial as possible, next week's Chequers meeting of Government, industry and unions on industrial policy looks like starting with considerable differences of emphasis between the various parties concerned.

A final draft of the Government's document—a joint presentation by the Department of Industry and the Treasury—has now been circulated to members of the NEDC.

While its main emphasis is on the need to produce a broad framework to promote Britain's declining manufacturing industry, it is still believed to stress the need for a selective approach, "picking the winners" among the growth sectors of industry.

The need for a selective approach was emphasised by Mr. Eric Varley, Industry Secretary, yesterday when he drew out of Britain's resources should be used to help only companies with the best prospects.

In a speech which has special relevance in the light of the Chrysler situation, he emphasised that "this must be the first principle of Government aid to the private sector as it must also be the administration of publicly-owned industries."

The Government's selective approach appears to be broadly supported by the Treasury, through actions to limit imports of certain goods.

It has aroused considerable doubts among employers, however, and in a separate discussion document released yesterday, the National Economic Development Office itself has presented an analysis of British industrial problems which seems to contradict, by implication at least, the selective approach.

Arguing that the overall pattern of British industrial investment and employment is comparable to that of our competitors, NEDO suggests that the real problem is not so much one of supporting particular growth sectors, but of improving overall productivity throughout the major sectors of British industry.

Contrary to a number of recent Ministerial and union statements urging the necessity of greater investment as the real solution to Britain's industrial problems, it states that the "U.K. problem of slow growth is not soluble merely by increasing the share for investment in GDP."

Nor, it asserts, do the figures suggest that there are any particular sectors of British industry which can be easily picked out as "winners" with real growth prospects.

Rather, the problem lies in the wide and increasing spread of labour productivity between the "top" and the "tail" of virtually all industries.

Comparing U.K. performance with that of Germany, NEDO finds that the most striking difference is that the rate of investment in industrial investment, says Catherwood, is lower.

Continued on Back Page
Switch spending to industrial investment, says Catherwood, Page 9
Editorial Comment Page 18

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R-R engine may earn £30m.

BY MICHAEL FOLNIE, AEROSPACE CORRESPONDENT

THE GOVERNMENT is expected to make a profit of about £30m. on the production of the first 555 Rolls-Royce RB-211 engines, instead of a loss of up to £45m. predicted earlier.

The profit effectively will be about £50m. on a total production cost of about £270m., but account has to be taken of a contribution of £20m. which the Government is making towards the cost of warranty liabilities on the first 555 engines.

This production profit does not take into account the Government's initial investment of up to £135m. on supporting the development and launching of the RB-211. This will be recouped by a levy of 7 per cent. of the selling price, payable by Rolls-Royce (1971) on every engine sold from No. 556 onwards.

On that basis, Rolls-Royce (1971) will have to sell more than 2,000 engines, beyond the first 555, before the Government will completely clear all its investments in the RB-211.

Under the agreement with the Government, reached in 1971 after the bankruptcy of the old company, the new Rolls-Royce (1971) was given State aid to cover design, development and tooling of the RB-211, together with production finance for the first 555 engines.

In return, the company pays directly to the Government all the proceeds of the sale of those 555 engines.

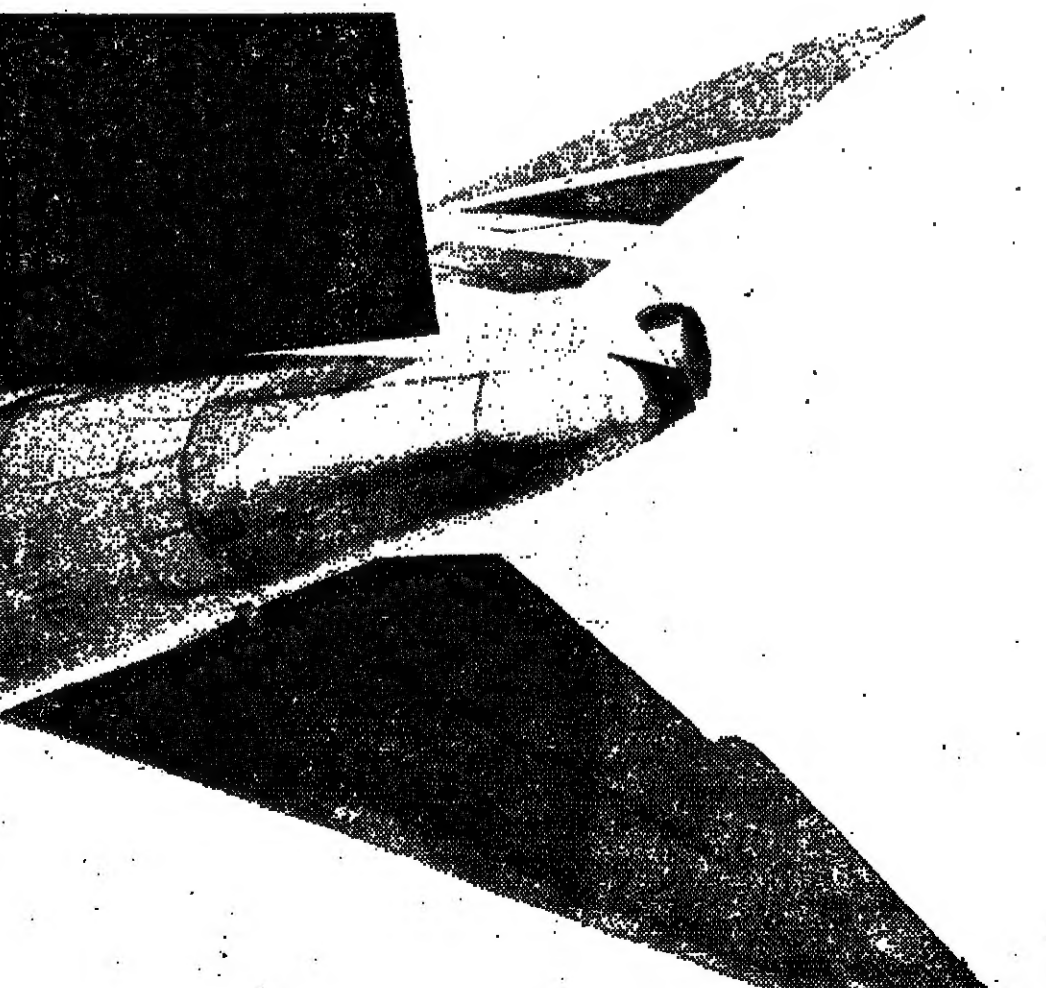
In practice, costs have been less than predicted. By this October, all the investment in production had been repaid from the sale of just over 500 engines, and it is expected that when the 555th engine is delivered (in early 1977) the Government will have received a profit of £50m.,

in place of the originally expected loss of £45m.

In addition to the continuing market for the engine in both the Lockheed TriStar and the Boeing 747 Jumbo jet, talks are in progress on the possible installation of the RB-211 in the McDonnell Douglas DC-10 airliner, while Rolls-Royce is also anxious to see it in the B-1 derivative of the European A-300 Airbus.

Talks have also been held with the Soviet Union on the possible use of RB-211s in "wide-bodied" airliners such as the new Ilyushin IL-86 Airbus.

The company stresses that the life of any aero-engine is anything up to 30 years or more, and its estimates suggest that it will be well into the 21st century before the last RB-211 engine and spares are sold.



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If 'making money' is too easy

BY C. GORDON TETHER

IT WOULD be easy to dismiss the story of the rise and fall of the secondary banking adventurers as yet another case of those who live by the sword dying by it. The lessons it teaches are, however, of much more far-reaching significance than that.

"All the impending denunciations of financiers who make money instead of things will be economically illiterate," declared the Daily Telegraph in an attempt to defend "the system wherein State-type fortunes are won and lost." And by way of elaborating this theme, it argued that, if there was no asset-stripping in countries like Yugoslavia, Tanzania or "whichever tyrannical progressives currently hold up as their economic model," there were few assets worth stripping either. And, anyway, had not the Labour Party itself engaged in what was basically the same kind of activity with its Industrial Reorganisation Corporation?

Less simple

Comparisons can never, of course, make a standard. And in any case the matter is much less simple than this portrayal might lead one to suppose. The secondary banking upsurge and collapse was not just an industrial reorganisation job that went wrong.

During the build-up phase, it produced massive distortions in the property market which seriously complicated the housing problem and had many other equally unwelcome side-effects. And the explosion which ensued put the country's entire banking system in such peril that an extensive rescue operation—involving, among other things, the expenditure of a lot of public money—had to be mounted.

The public interest has, in short, been very much involved. And it is, therefore, essential that the whole unsavoury story should be carefully and honestly examined.

In fairness to the fallen secondary banking chiefs who have emerged as the apparent villains of the piece, it should be said that there is a certain amount of evidence that the main banks played a much bigger part in the affair than has so far been recognised.

Because it is so dependent on the support they are providing under the "lifeboat" operation, the secondary banking community is reluctant to criticise them publicly. But many of its

RACING BY DOMINIC WIGAN

Angels Pathway can improve

NEWMARKET, WHICH has put on so many fine programmes this season, has one of its rare "days" this afternoon, with the least boring races on the card, to my mind, being the closing event, the Suffolk Nursery (3.45). Here I expect to see events dominated by three recent winners, Magnolia Lad, Angels Pathway and Sangrai.

The last from this trio to oblige was the locally trained Magnolia Lad, who needed only to be kept up to his work by Kipper Lynch to comfortably dispose of Proud Felix and Minstrel in the Oxbott Nursery at Sandown 10 days ago. Always travelling well within himself on the Escher course, Magnolia Lad could probably have extended the two and a half lengths winning distance had Lynch, who is again in the saddle, so wished.

Six pounds beneath Magnolia Lad, who carries a 7-lb. penalty for that Sandown victory, is the Findon-trained Angels Pathway. This Ryan Price trained half-brother to Glen Strae followed up an encouraging second placed effort at Bath in September by dead-heating with Swinkara for York's Bramham Moor Stakes early this month after making every yard of the running. A strong, progressive sort, Angels

Pathway is capable of further improvement.

Sangrai, from Bob Turnell's Marlborough establishment, which is best known for its high-class jumpers opened her account.

NEWMARKET

1.15-Vikramitra
1.45-Sky Miss
2.15-Royal Legacy
2.45-Tar Stamp
3.15-Eventura
3.45-Angels Pathway

SANDOWN

1.00-Grand Canyon
1.30-Thriller Boy
2.00-Silver Delight
2.30-Young Robert
3.00-Steve Throver
3.30-Wayward Scot

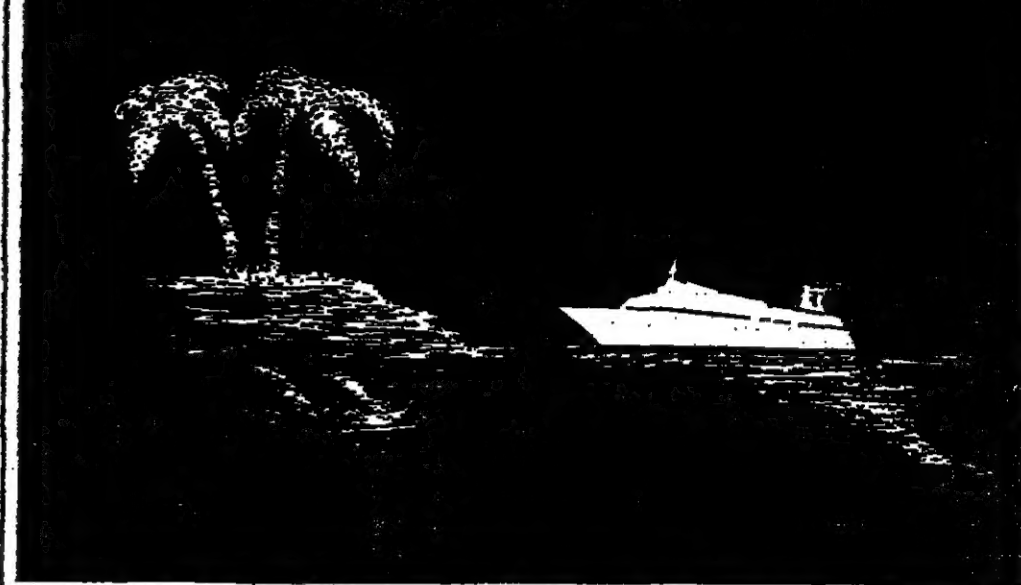
SALEROOM BY ANTONY THORNCROFT

Port is still a bargain

ONE RESULT of the depreciation of the pound against the franc is that French wine can often be acquired in London at cheaper prices than are current in France. Sotheby's completed a two-day sale at the Dorchester Hotel yesterday with a total of £199,388 for claret, burgundy and port, and with some keen French buying.

Claret prices seemed to be higher than last season, but burgundy and port are still cheap. Among the clarets a case of 1970 Cheval Blanc could be bought for £80, and 1970 Margaux for £54, but this is exclusive of all duties and transportation costs. Burgundy was much cheaper. Savigny les Beaune 1972 making £14 a case. Port was even more of a bargain. Croft 1963 being available at £25 a case. Among other Sotheby's sales on a generally dull day was an interesting dispersal of books from the private presses of the early 20th century. An Ashdene Press copy of Don Quixote, one of 20 copies on vellum produced in 1927-28, went for £2,200, slightly below forecast. The Tragedie of Julius Caesar, one of

Resting peacefully at anchor. A warm sea breeze bearing the sound of faraway laughter. Sipping cocktails as the pink ribbon of sunset gently settles the shimmering Canary Islands. Tonight, relaxing with friends. Dancing, superb food, good conversation. Tomorrow, clear blue skies, sunshine and another exotic island. Cruising in Aznar luxury.



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Address _____

TV/Radio

+ Indicates programme in black and white.

BBC 1

9.30 a.m. For Schools, Colleges, 16-45 You and Me. 11.00 For Schools, Colleges, 12.25 Midday News. 1.00 News. 1.45 Chichester. 2.02 For Schools, Colleges, 2.58 Regional News (except London). 4.00 Play School. 4.25 It's the Wolf, and Deputy Dawn. 4.35 Jackanory. 4.50 Pals the Cat. 5.00 Blue Peter Special Assignment. 5.40 The Magic Roundabout. 5.45 National News. 6.00 Nationwide. 7.05 Tom and Jerry. 7.10 The Invisible Man.

LONDON

9.30 a.m. Schools. 12.00 A Handful of Songs. 12.10 p.m. Pickings. 12.20 Look Who's Talking. 1.00 First Report: News. 1.10 p.m. Lunch-time Today. 1.30 Crown Court. 2.00 Good Afternoon Money-Go-Round. 2.30 Mid-week Racing from Newmarket. 3.00 p.m. The News. 3.15, 3.45, 3.55 General Hospital. 4.30 Pop Quest. 4.50 Margie. 5.20 The Flintstones. 5.30 News from ITN. 6.00 To-day. 6.25 News. 6.30 Who Do You Do? 7.30 Larry Grayson. 8.00 Hawaii Five-O. 9.00 Beryl's Lot. 10.00 News. 10.30 Police Five. 10.40 Russell Harty. 11.30 Police Woman. 12.20 a.m. Visions of the Spirit. All ITV Regions at London except at the following times:—

ANGLIA

1.25 a.m. Anglia News. 2.00 University Challenge. 2.10 News. 2.20 The News. 2.30 News. 2.40 News. 2.50 News. 3.00 News. 3.10 News. 3.20 News. 3.30 News. 3.40 News. 3.50 News. 4.00 News. 4.10 News. 4.20 News. 4.30 News. 4.40 News. 4.50 News. 5.00 News. 5.10 News. 5.20 News. 5.30 News. 5.40 News. 5.50 News. 6.00 News. 6.10 News. 6.20 News. 6.30 News. 6.40 News. 6.50 News. 7.00 News. 7.10 News. 7.20 News. 7.30 News. 7.40 News. 7.50 News. 8.00 News. 8.10 News. 8.20 News. 8.30 News. 8.40 News. 8.50 News. 9.00 News. 9.10 News. 9.20 News. 9.30 News. 9.40 News. 9.50 News. 10.00 News. 10.10 News. 10.20 News. 10.30 News. 10.40 News. 10.50 News. 11.00 News. 11.10 News. 11.20 News. 11.30 News. 11.40 News. 11.50 News. 12.00 News. 12.10 News. 12.20 News. 12.30 News. 12.40 News. 12.50 News. 1.00 News. 1.10 News. 1.20 News. 1.30 News. 1.40 News. 1.50 News. 2.00 News. 2.10 News. 2.20 News. 2.30 News. 2.40 News. 2.50 News. 3.00 News. 3.10 News. 3.20 News. 3.30 News. 3.40 News. 3.50 News. 4.00 News. 4.10 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WORLD TRADE NEWS

China's new plants to step up oil and petrochemical production

BY A CORRESPONDENT

OFFICIALS HERE have confirmed that China is building an oil refinery and petrochemical complex in this city's port area, Whampoa. It will be fed by a new oilfield of undisclosed size in Nanhai county, little more than 50 miles west of Canton.

At the same time, extensive double-track rail work is being started from a point on the Canton-Hong Kong line south-west of here, and leading in a northerly or north-easterly direction. Observers in Hong Kong believe the work may be connected with the long-planned completion of a trunk route from Canton to Shanghai, through Fuzhou Province.

Canton's present rail link, with Peking through Hunan Province, was blocked for several weeks in July and August by extensive flooding. Sources here were willing to admit unofficially that the halts caused "some difficulties".

If Kwangtung Province has an on-shore oilfield of commercial significance, its importance for the development of Southern China may be incalculable. Although the People's Republic is known to have more than enough oil for its foreseeable industrial needs, the location of that oil has always been a problem.

Prior to the discovery of Tachang oilfield in 1958, petroleum had to be transported from the western oilfields of Karamai and Yumen and extracted from oil shale at heavy expense. Except for the elderly Nanning shale oil complex, South China has not so far confirmed oil resources, although the search has long been thought a possibility.

A U.S. Congressional committee, with the assistance of the Central Intelligence Agency, has published a map showing the location of an area west and south-west of Canton as an "area with oil prospects".

Earlier this year travellers saw oil derricks near the city of Sanshui, and more recently drilling rigs have been seen to the south, near Kiangwon. The drilling effort, however, according to qualified sources in Hong Kong, is "small and scattered".

The potential of the area is not known. Dr. Ho Ping-Ti, the U.S. history professor, who claimed to be briefed by senior Peking officials last year, said the oilfield was likely to supply the Whampoa refinery through a pipeline. That would indicate that significant quantities of petroleum exist.

Nanhai field

One businessman attending the Canton Trade Fair here claims he has been told by Chinese officials that the Nanhai county field was "bigger than Tachang".

Tachang, according to a July broadcast, produced more than 17,500 tons of crude in the first half of 1975. Previous estimates had Tachang accounting for only 25 per cent to 30 per cent of China's oil have apparently been on the low side.

Although Canton sources indicated there was indeed an oilfield, they would give no details, much less allow a visit. The construction site of the oil refinery at Whampoa was also said to be "too busy" to be seen. A Hong Kong Left-wing newspaper, however, has published the following points about the refinery:

Design work began in May last year and construction in August. The project is considered "a struggle against time." So far six cracking towers have been completed.

The Canton Petrochemical Plant "is one of China's large petrochemical industrial complexes." The first stage of output "will be the equivalent of 2m. tons of coal (hence about 1.3m. tons of refined products). The worksite covers an area of 333 acres."

The plant will supply chemical fertilisers and "industrial raw materials" of unspecified variety. The fertiliser plant will be a urea facility, including a tower more than 235 feet tall and weighing 340 metric tons.

The urea plant may well be U.S. or Japanese-built, since your correspondent was told that

some of the Whampoa equipment "may be foreign." One of the 13 large fertiliser plants China purchased in 1973 will be built in Kwangtung Province.

The petrochemical complex is also most likely to produce synthetic fibres. At the Canton Silk Textile Plant, which also makes synthetic piece goods, it was said that some of their future raw material needs would probably be met by the new Whampoa facility.

This silk factory plans to put the major priority on production of synthetics in the next Five Year Plan. It is explained here that China's cotton lands are of limited extent and may also be used to produce grade synthetic fibres is apparently viewed as unlimited.

Other new Chinese refinery-petrochemical complexes also stress synthetic fibres. The Shanghai facility will have a velon plant.

Whatever industrial raw materials the Whampoa facility produces they will find a ready market in Hong Kong's factories about 80 miles to the south.

Hong Kong imported \$412m. worth of petroleum products last year, of which only a tiny amount of kerosene and light diesel fuel—\$17m.—was sold.

Chinese petroleum products were sold at extremely competitive "friendship" prices, and their popularity is increasing rapidly.

Plans for the construction of two oil refineries, one by a consortium of Dow and Shell, and the other by a consortium of the Japanese TOA and Hong Kong Textile Alliance groups, died early this year in the wake of the oil crisis.

However, Dow is going ahead with construction of a \$30m. polystyrene plant, scheduled to be completed early next year.

There is no indication that the Whampoa facility will be big enough to handle the needs of Hong Kong as well as developing Canton. As Mr. Tsou Sui-Yee, the Canton Trade Fair Deputy Secretary-General put it, "petroleum refineries are mainly for our own market. The rate of petroleum exports is small. The

schedule is arranged by the State which refinery will export refined oil."

The description of the Whampoa complex as one of China's large petrochemical complexes "is causing some confusion in Hong Kong. At 1.3m. tons, it is hardly in the running with the Tachang (estimated at 17,500 tons) or the Nanning refineries. The sources quoted, however, may be referring to the petrochemical part of the Whampoa complex or to its plans after the first stage. Oilmen in Hong Kong think the first stage will be completed in 1977.

Feedstock for the Whampoa refinery is likely to come from the north initially, and may be perhaps the reason for the new rail work. Transport by small tanker would be more probable, and construction of a 20,000-ton new pier is under way at the first stage. At the moment, only 10,000-ton ships can be handled.

Refining capacity

Most foreign observers agree that China's refining capacity has been growing at a rate somewhat slower than her crude oil production. An official Chinese article published last year said that capacity grew by 270 per cent from 1965 to 1973, and that "more than half the big increase in refining capacity was effected through technical transformation of old refineries."

The article added: "Refineries are now better distributed geographically because the new ones are close to the consumer areas."

Canton, China's largest southern city, is one consumer area which until now has been neglected. Last month a broadcast from there noted that its industrial production "is now about 100 per cent up on 1965 and is 23 times greater than in 1949."

Canton now has industries to manufacture machinery, agricultural machinery, motor vehicles, ships, electronics equipment, chemicals, construction materials, electricity, rubber, textiles, light industrial products and drugs."

AMERICAN NEWS

Pension funds could save New York, says Simon

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, Oct. 30.

THE U.S. Treasury Secretary, Mr. William Simon, told Congress today that there were still vast financial resources which New York City could call upon to avert a default on its debts.

In particular, he suggested funds in its employee pension funds that the city could use the funds as collateral for new loans to meet its obligations while it brought its budget back under control.

Alternatively, New York State could raise the needed money by a temporary and emergency increase in the sales tax for the next three years. Mr. Simon suggested a 3 per cent surcharge the first year, reducing by one per cent annually.

The Treasury Secretary's suggestions for warding off a default coincided with a front page report in the New York Times this morning that the city was already negotiating to borrow \$40m. using municipal union pension funds as security.

According to the paper, New York is hoping to use the \$40m. in these pension funds to guarantee an operation that would convert the city's short-term debt into long-term obligations through the Municipal Assistance Corporation (MAC) and so eliminate its recurring cash-flow crises.

Although a default was undesirable and should be avoided if possible, the Treasury Secretary said that he did not believe it would "devastate our financial markets or our economy."

As expected, Mr. Simon strongly opposed the Commission's plan to staff off default by offering federal guarantees for further borrowing, which President Ford made clear yesterday that he will veto.

However, the Commission turned a deaf ear to his pleas for Congress to adopt the administration's alternative plan for changing the law so that New York could declare itself bankrupt and still maintain essential services while its finances were restructured.

By a vote of eight to five, it agreed to pass the \$40m. of federal guarantees for city borrowing on condition that New York takes steps to bring its budget back into balance. But the ranking Republican member, Senator John Tower of Texas, predicted that it would never become law.

The bill faces a certain filibuster by conservatives when it reaches the Senate and even if passed, does not yet appear to have enough support to be sustained against the promised Presidential veto.

At the same time, Governor Hugh Carey of New York State said that local authorities would, in any case, be forced to agree to a plan to cut the city's budget by 10 per cent.

However, Mr. Simon maintained stoutly in his testimony this morning on New York's problems before the House Banking Committee, that a default would not have any serious effect on financial markets or on the country's economy.

Brazil anti-trust suit filed

BY DAVID WHITE

RIO DE JANEIRO, Oct. 30.

THE LONDON-based International Electrical Association, in a claim against the Brazilian Government, has filed an anti-trust suit in Sao Paulo against the Government's refusal to supply components and abuse of participation agreements.

An attempt is being made to link the case with five others now in process in various countries against electrical groups.

The case, opened at the request of Codin SA, a machinery subsidiary of the Brazilian firm, involves the major foreign companies manufacturing heavy electrical equipment in Brazil. Codin alleges that the local organisation, Idecap, has financed "sabotage" operations to sabotage the

market position of non-members. In doing so, it has allegedly used its influence to secure a monopoly of the market.

The case is being filed against the Brazilian Government, the Argentine Government, the Argentine Telephone and Telegraph Company, and the Argentine Telephone and Telegraph Company.

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St. Louis bank cuts prime rate

ST. LOUIS, Oct. 30.

FIRST NATIONAL Bank of St. Louis cut its prime rate to 7 1/2 per cent, effective tomorrow.

First National of St. Louis is the second largest bank in St. Louis, and the 66th largest in the country, with deposits of about \$1.3bn.

Cuba signs DM350m. loan

BY HUGH O'SHAUGHNESSY

HAVANA, Oct. 30.

THE NATIONAL Bank of Cuba this afternoon signed a DM350m. five-year loan with a group of international banks led by Credit Lyonnais.

There are 15 co-managers and 31 other banks participating. The interest rate is 14 per cent over the London Interbank rate and the grace period 30 months.

According to Cuban sources this will be the last Euroloan to be arranged for some months. Cuba's future borrowing will depend to a certain extent on the final shape of the 1976-80 five-year plan whose scope, as President Doria-Medina mentioned here in a speech last Monday, is to be narrower.

One interesting feature of the loan is the presence among its participants of National and Grindlays, which has a large U.S. shareholding.

The loan ceremony came as the culmination of several days of festivities to celebrate the 35th anniversary of the establishment of the National Bank of Cuba.

attended by several hundred chairmen and directors of international banks.

A new U.N. office will formulate a code of conduct for the embattled multinational corporations. Our U.N. correspondent reports.

A searching inquiry

A DOZEN professionals with an equal number of supporting staff working from a small suite of offices in New York City are launching a project on November 3, the results of which will most probably have a profound effect on many of the world's mightiest industrial concerns and on the developing countries which are the subject of their inquiry.

The project, which is being launched by the UN Information Centre and Research Centre on Transnational Corporations, formally begins work. Formulating a code of conduct for multinational investment is among its first priorities.

The first Executive Director of the Council of the General Agreement on Tariffs and Trade (GATT). He has the rank of Assistant Secretary-General in the UN hierarchy. He is both an economist and a diplomat, with foreign service experience that includes two years in the Finnish Embassy in China.

The new centre is a direct product of recommendations made by a group of eminent persons, assembled by the Secretary-General, Dr. Kurt Waldheim, to study the impact of multinational corporations on economic development and on the environment. Its report, issued on June 9, 1974, by the 29-member panel, headed by Mr. L. K. Jha of India, proposed the creation of both a permanent UN Commission on Multinational Corporations under the Economic and Social Council, as a focal point within the UN system to keep the subject under regular review, and an international research unit to service the commission. In August 1974, at the behest of the developing countries, the term transnational was substituted for multinational, and it better described "the real and legal nature" of these giant enterprises, the resources of which greatly exceed the GNP of all save the richest nations.

At its first two-week session last March the new 43-member commission, meeting under the chairmanship of Mr. R. B. Bhat, of the Indian Investment Centre, prepared a detailed pro-

gramme of work concerning the whole range of issues related to transnational corporations. The commission is an inter-governmental body, like all such UN units, and it is evident that the interests of the companies, the TNCs as they are called now, will be secondary in its consideration to those of governments, which represent the nations. The commission's mandate is to make a comparative study of existing international codes of conduct or guidelines drafted with the purpose of influencing and/or regulating the operations and practices of TNCs, including the study of relevant materials underlying such codes. It must also study existing national and regional legislation and regulations enacted with the purpose of regulating the operations and activities of TNCs, and make suggestions for their improvement.

The commission, which will meet again before the spring session of the Economic and Social Council, for which the report was prepared, decided that its work programme, into which the Centre operation neatly dovetails, should focus on five areas: preliminary work on a code of conduct; establishment of a comprehensive information system; research on the political, economic and social effects of the operations and practices of TNCs; organisation and co-ordination, at the request of governments, of technical co-operation programmes concerning TNCs; and work leading to a definition of a transnational corporation.

In the commission discussions, the Latin American and Caribbean countries in particular emphasised the need for the early defining of a set of fundamental rules of conduct. From the beginning of the UN's involvement in the question, Latin American delegates have been in the forefront. Businessmen in the U.S. and some other industrialised countries with extensive transnational interests, understandably, are afraid that UN code will lay greater emphasis on the regulation of TNCs than on host governments.

It is of the greatest importance that the areas of concern regarding the activities of the transnational corporations be clearly spelled out."

further the task of drafting a code of conduct. Precisely how comprehensive UNIC's operations are intended to be when the necessary technical staff have been engaged—clearly, it is too tall an order for the dozen pioneers—may be seen from the commission's request that it work also in the following "priority areas, where information gaps are most pressing": transfer pricing and tax avoidance; restrictive business practices (other than those already covered by the UN Conference on Trade and Development); corporate ownership and alternative forms of business participation; market concentration (giving special consideration to acquisition of participation in the production and distribution of TNCs of home, international, and host countries financial markets).

In their operations and investments, alternative forms of management and control; activities of TNCs; social impact of TNCs; the impact of TNCs on freedom of labour organisations, trade union rights, labour standards and working conditions.

In hopes of influencing the recommendations of the UN centre, the UN Secretary-General, Mr. Dag Hammarskjöld, has asked the Organisation for Economic Co-operation and Development (OECD) to already begun work on its own proposed code of investment conduct. After all, the centre has been set up to make a comparative study of existing international codes of conduct or guidelines drafted with the purpose of influencing and/or regulating the operations and practices of TNCs, including the study of relevant materials underlying such codes. It must also study existing national and regional legislation and regulations enacted with the purpose of regulating the operations and activities of TNCs, and make suggestions for their improvement.

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Venezuela may seek European technicians

By Joseph Mann

CARACAS, Oct. 30.

THE VENEZUELAN Government is reportedly ready to initiate a programme which would bring thousands of skilled European emigrants here over the next few years in order to ease the shortage of trained Venezuelan technicians and to fill the multitude of specialised jobs that are being created by industrial growth in several areas.

Under the proposed programme, the Inter-Governmental Commission for European Migrations, which finds European emigrants to send jobs in other countries, would supply Venezuela with some 3,000 trained personnel per year beginning in 1976, a source close to the programme said.

Venezuela's industrial development, spurred on by heavy Government spending over the past two years, would be sharply limited if the country cannot find new sources of engineers, management personnel and technicians for a number of areas, according to businessmen and Government officials involved in procuring skilled workers.

The specialised immigration programme now under study would play a key role in relieving this shortage. The immigrants are expected to come from a number of countries, but especially from Portugal, Italy, Spain, Latin America and the U.S. They would be guaranteed jobs in Venezuela before arriving.

A Government official said that the programme would be aimed at individuals with specialised skills that are needed in Venezuela and would not be a general invitation to mass immigration. The official went on to explain that the plan would be the beginning of a long-term agreement with the Inter-Governmental Commission if it proved to be successful.

President Carlos Andres Perez and other Government leaders are said to be in agreement with the plan but no information on the matter has been made public in Venezuela.

Swiss accept new U.S. envoy

BERNE, Oct. 30.

THE SWISS Government said today that it has agreed to the appointment of Mr. Nathaniel Davis as the new United States Ambassador to Switzerland, after finding no evidence to support charges that he worked for the CIA in Chile. Mr. Davis was Ambassador in Chile in 1973 when the Government of Salvador Allende was overthrown.

India, Kuwait ship venture

By K. K. Sharma

NEW DELHI, Oct. 30.

THE Shipping Corporation of India and the Kuwait Foreign Trade and Investment Company are negotiating the formation of a joint shipping venture. It involves the provision of expertise and manpower by the Indian concern and finance from Kuwait.

Admiral S. M. Nanda, chairman and managing director of the corporation, said the venture would be on the same lines as the Iran-India Shipping Company which is jointly owned by the corporation and Iran's national shipping lines.

The corporation made a record profit of rupees 333m. (\$18.25m.) in 1975 and had saved foreign exchange worth rupees \$40m. (\$31.53m.) by its operations, he revealed. Total tonnage is now 3.5m. d.w.t., comprising 126 ships.

The corporation has entered into a 16-year fixed rate contract with Indian iron ore exporters to promote exports. The rates will change only on the basis of—ware charges and oil prices.

Admiral Nanda explained that the corporation's overall profitability would inevitably be affected by the uncertain future of tankers. The world-wide recession and switching of cargoes and tankers to the dry cargo sector had led to a steep decline in the dry cargo freight market, but none of the corporation's ships was without work. Despite the sharp fall in charter rates for tankers, the corporation would show a current year profit.

Monaco is to build a manufacturing unit with capacity 50,000 tonnes a year of Luxtex impact polystyrene at its Winkles, Pans-Calais, plant in France. The unit is scheduled to be in operation by mid-1977, and will increase European annual capacity to over 200,000 tons.

Italo-Polish trade growth

BY DOMINICK J. COYLE

ROME, Oct. 30.

EXPANDED TRADE exchanges between Italy and Poland, the USSR and Brazil will result from official visits to Rome this week by the Polish and Soviet foreign trade ministers and by Sr. Francisco Azere, the Brazilian Foreign Minister.

Several new trade agreements have now been signed between Rome and Warsaw, including one which envisages the establishment of a number of Italo-Polish companies to operate in the industrial and agricultural sectors in both countries.

During his visit, Mr. Jerzy Olizewski, the Polish Foreign Trade Minister, concluded negotiations on two financial credits amounting in total to \$500m., covering the purchase of Italian equipment and industrial products.

Italy is to supply Poland with two cargo vessels, and will co-operate in the development of the Polish mining industry. For its part, Poland has entered into an agreement which, according to

officials here, will guarantee Italy supplies of coal and coke over the next few years.

New Italian trade credits to the USSR amounting to \$900m. were agreed this week during the visit to Rome of Mr. Nikolai Patolichev, and one of the first fruits of this latest Italo-Soviet deal is expected to involve Sina Viscosa, part of the Montedison group. Industry sources in Milan say Sina is to supply the Soviet Union with two complete plants to produce caprolactone through ammonium sulphate processing.

Mr. Patolichev has also been having talks here with senior officials of ENI with a view to expanding oil and natural gas imports from the USSR and also covering further ENI-USSR co-operation in the petrochemical sector and in technological research.

Additional Italian trade credits have also been negotiated with Brazil during the visit of Sr. Azere. Trade between the two countries last year was worth some \$700m.

Russia rations oil, gas for Hungary

By Paul Lendvai

VIENNA, October 30.

THE SOVIET UNION is willing to help Hungary by tapping its brown coal deposits but will not increase shipments of oil and natural gas to Hungary.

This is the main conclusion which emerges from a statement by Dr. Gula Steker, the Hungarian Deputy Premier, after signing 13 Hungarian-Soviet agreements in Moscow.

Hungary this year is to receive about 6m. tons of crude oil and 1bn. cubic metres of natural gas, which despite repeated Hungarian pleas represents no increase on 1974 levels. Hungary should have received 6.5m. tons of oil already this year, and last April an increase of Soviet oil deliveries to 8m. 6.5m. tons by 1980 was indicated. The latest statement indicates, however, that at any rate for the next years Russia is willing to increase shipments.

The agreements signed in Moscow cover co-operation in the engineering, telecommunications, motor, chemical, paper and pharmaceutical industries. Hungary will import annually 15,000 Soviet cars in exchange for Hungarian-made components.

Meanwhile, Hungary's Central Statistical Office revealed for the first time that the price increase for imported raw materials from the Comecon, primarily the Soviet Union, has caused losses this year to the tune of "several billion Forints" (the 210.2m. at the commercial rate).

Both the textile and shoe industries have been seriously hit during the last decade, with clothing and textile companies merging or going out of business. The shoe industry has diminished to about half the number of concerns operating ten years ago.

Export Contracts

APV INTERNATIONAL will equip a Czech ice cream factory with automated blending and freezing plant at a cost of \$500,000.

W. Berlin opportunities for U.K. exporters

BY MARGARET HUGHES

A TEAM representing the West Berlin fair, exhibitions and congress authority (AMK) has been in Britain trying to convince more U.K. businessmen of the role which exhibitions have in increasing world trade.

At a time when the West German economy is affected by the sharp decline in its own export markets, the visit may have seemed a little ironic. For as the West Berlin team, led by Dr. Manfred Busche, AMK's joint managing director, and accompanied by Herr Joerg Schlegel, State Secretary for Economics freely admitted, the trade events which they hoped did little to further West Germany's own export effort. They are of more value to the foreign exporter keen to sell to the German market.

West Germany is the U.K.'s second largest trading partner after the U.S., while Britain ranks seventh among West Germany's and fifth among its EEC trading partners.

Last year Britain increased exports to West Germany by 29 per cent to £1bn. after a rise of 33 per cent in 1973. In the first eight months of this year U.K. exports were 21 per cent higher at £794m. But West Germany lifted exports to Britain by 40

per cent last year to £1.9bn. (£27m. from West Berlin) after a 55 per cent rise in the previous year. Over the first eight months of this year, however, German exports to £1.3bn. shows only a marginal gain of 28m. on the same period of 1974.

Britain's trade with Germany—£890m. last year, and £904m. this far this year.

Despite the deficit, U.K. industry is not very well represented at the Berlin trade fairs and exhibitions. Britain's EEC partners are much keener participants in this "very exhibition-minded" market. Yet, as the AMK team points out, the situation has deteriorated in the sterling/D-mark parity meant West Germany offered a "vast potential" for goods quality competition. British products did not just for Jaguars, whisky and antiques.

Herr Klaus Balzer, director of the German Chamber of Industry and Commerce in London, attributes the small British presence largely to the newness of its EEC membership. But AMK hopes to change this—although motives in encouraging British industry to exhibit in West Berlin may have rather more to do with the profitable

running of exhibitions than any great concern for British exporters.

U.K. deliveries to West Germany are mainly in the capital goods sector—almost treble those of consumer goods—although the AMK team believes there is a vast untapped potential for those too. It points out that imports account for as much as one-third of West German car sales—mainly from France and Italy—while the Dutch, Danes and again the French, have all achieved greater penetration with other consumer goods such as small electrical products.

In the coming year AMK will be staging a wide range of exhibitions to which it hopes to attract British industry. These include the 50-year old International Green Week, which has developed into a forum of European agrarian politics. Then there is the International Tourism Exchange, which last year included for the first time participation by the British Tourist Authority along with several U.K. companies and tourist bodies.

Other fairs to be held next year are the two-year-old Multi-serv catering show, the British Congress for Medical Advanced Training, which will be in its

28th year. The Overseas Import Fair, providing countries outside Europe with a chance to attract new orders and European businessmen the opportunity to evaluate new products and trends—last year exporters from 54 countries participated—as well as the more glamorous Intercontinental Fashion Fair.

As with so many other exhibition centres, AMK is moving more and more towards specialist displays running in conjunction with conferences and congresses. With that in mind it is constructing a new Berlin Congress Centre—literally across the street from the Exhibition Hall, which is ranked as the world's tenth largest international congress centre. When completed in 1978 AMK will be able to offer a more comprehensive service to the British and other exhibitors of West Germany, by providing a forum for the exchange of ideas and technology.

Apart from its geographical position in the centre of Europe, West Berlin has the further advantage of being a boundary city between East and West. Since the signing of the four Power Agreement, East bloc countries are now able to participate alongside Western exhibitors.

Since the signing of the four Power Agreement, East bloc countries are now able to participate alongside Western exhibitors.

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OVERSEAS NEWS

Another Beirut ceasefire flouted

BY HANAN HAJAZI

BEIRUT, Oct. 30.

CHANGES of fire continued a 10-day truce despite a new ceasefire arranged overnight under auspices of Mr. Rashid Karami, the Prime Minister. Clashes remained intense in the suburbs, especially in the frontation between Chitah Ain-al-Rummaneh where big fires were still raging. The fighting between the residential neighbourhoods of Tari and the hotel district on the waterfront up but sporadic shooting still be heard there. Even the full evacuation of some 200 guests and staff to three main hotels of the day Inn, the Phoenix and Saint-Georges, where they were stranded since last night, when the gunbattles e out.

though the provisions of the ceasefire were not disclosed, they were known to the commitments by both al and Rightist combatants begin dismantling the barriers and removing guns from the streets, as of today, there were who have seen at seven ceasefire collapses in past 20 days said that only the armed men are off the is completely will there be unaidance in the new truce. Hundreds of men in combat and equipped with light weapons were still at positions this afternoon. ceasefire was forced on the

White mercenaries lighted in Angola

JANE BERGEROL

LISBON, Oct. 30.

measured column of Holden Popular Movement for the 10's ENLA and of Dr. Liberation of Angola, is an bit's UNITA moving north from that part of the towards Sao Nicolau, is about 500 whites and English-speaking Africans, to check out reports of British manufactured Hunter aircraft in the first time a Portuguese is been at a city captured by LA and UNITA and has been able to give reports of white arries fighting for the two on movements. The column is said to consist of about 600 of whom are white, and of whom speak English as me of their African es. The column is d with French-made equipment according to military sources. The come from either South Africa, but not supplies left by the ese Army as it withdraws 1974.

ENLA and UNITA forces been Angola, now clearly a substantial number of are pressing hard on the Bank of the Socialist

Australia appeals for ceasefire in Timor

JAKARTA, Oct. 30.

ASIAN Foreign Minister, talk left here today for or talks with his Portu-counterpart on ending dy fighting in Portu-timor.

left, informed sources id forces wanting th to be integrated with la were reported to be ilaco, only 25 miles from e capital of Portuguese Dili is in the hands of wing Fretelin Movement ants the territory to be dent.

to-day, Mr. Malik said stelin was using foreign ries in the war but not disclose their ty. "It is not our busi-e said.

hara staff fly out

MADRID, Oct. 30.

has begun evacuating from the Saharan capi- ing a referendum. In Morocco, f Aaun, official sources diplomatic observers said they be authorities flew out saw the visit to Madrid by r) in the first stage of Mohamed Benahmed Abdelghani on plans as Spanish Legion troops patrolled as an attempt to forestall a in after taking control of sovereignty.

India ready for elections

By K. K. Sharma

NEW DELHI, Oct. 30.

INDIA'S chief election commissioner T. Swaminathan has announced that the election machinery is ready to hold elections at any time. An election if required could now be held after 33 days' notice since the work of fresh delimitation of constituencies is complete. It is not yet known, however, when the next general election will actually be held. India's prime minister Mrs. Indira Gandhi has, whenever she has been asked, always said that no decision had been reached on this and much depends on how the international situation de-velops. Mrs. Gandhi has also not indicated how long the state of emergency proclaimed on June 28 will last. Elections cannot be held while the emergency is in force. Mr. Swaminathan said that about 320m. people were entitled to vote in the next election as compared with 290m. o the territory in line last time.

Israeli ship through Suez Canal

By L. Daniel

JERUSALEM, Oct. 30.

ISRAELI Transport Ministry circles to-day finally confirmed foreign Press reports that the first Israeli-bound cargo is scheduled to pass through the Suez Canal to-morrow.

It will be a Greek freighter, which will travel through the Suez Canal from north to south, with a cargo of 8,500 tonnes of cement destined for the Israeli port of Eilat, on the Gulf of Akaba.

The free passage of non-military Israeli cargoes was agreed upon at the time when the first separation of forces agreement was concluded between Israel and Egypt in January, 1974. Only in the second agreement concluded on September 1, 1975, were conditions spelled out explicitly. The term is "non-military" cargoes, since the term "non-strategic" could have given rise to innumerable differences of opinion. Passage of the first Israeli-bound cargo through the canal now, at a time when President Sadat is in the U.S., rather than before October 22 as originally scheduled, is regarded here as a piece of clever stage management on the part of Egypt.

Meanwhile over one third of Israel's 1976-77 budget, nearly £2,300m., will have to be devoted to defence, it is learned to-day. The requests submitted by the various ministries to the Government, which is to-day meeting for the first time to consider the outlines of the draft budget for the coming fiscal year, total £6,750m. which would involve a deficit financing of nearly £1,000m., something which the finance ministry refuses to entertain. It wants the overall budget pruned by £700m., leaving an anticipated deficit of £300m.

SOUTH YEMEN

Struggling towards a start

BY MICHAEL TINGAY, CAIRO CORRESPONDENT

THE FISH MEAL plant at Mukalla shut this summer for an overhaul after one year's production: the monsoon was pushing the seas too high, even for the sturdy sambuq fishing boats, and the best fishermen had left for a course in Copenhagen on modern fishing methods. Men and women at the local co-operative repaired nets and chiselled at the wooden skeletons that three months later would be the newest fishing boats in the fleet, powered by Japanese diesels.

Fish exports topped Dinars 2m. (almost \$8m.) last year. The current five-year plan foresees a great expansion of fish processing and cold stores. But though fish will feed the southern Yemenis, and fish meal will pay for other food purchases to-morrow, the country has to dig deep in its pockets to feed its 1.6m. people to-day.

The People's Democratic Republic of Yemen (PDY) is still recovering from the effects of the closure of the Suez Canal in 1967. There is no hope of returning to the 5,000 ships a year of pre-closure days, but with a \$15m. port improvement plan (with money from the Arab Fund for Social and Economic Development, and from the World Bank) officials are confident that Aden can regain much of its former efficiency. Mr. Mahmoud Mehdi, Minister of Trade, explains: "We hope to restore something of Aden port's former self, but we are not anxious to return to over dependence on a single source of income."

Investments in fishing bring quick returns but there is a long haul ahead to drag agriculture from its present primitive state. Apart from the Second and Third

Governorates where links with Lancashire promoted efficient cotton growing in Lahaj and Abidjan, agriculture is held back by lack of modern methods. Following the land reform after independence and development of the co-operative farm system better results were achieved by a more efficient distribution of fertilisers and seeds.

Greatest attention in the five year plan is given to expanding

5,000 new farming acres should boost production of cotton, the chief cash crop. In 1974, cotton worth more than \$4m. was produced on 28,000 acres and planners intend to expand the area under cotton to 50,000 acres by 1979.

More than half the money for the five year plan is being provided from abroad, chiefly by the Soviet Union, Czechoslovakia, and China with credits and loans

struggling with a trade deficit which reached \$33m. in 1974, a critical amount for a country whose Gross Domestic Product in 1972 was only an estimated \$154m. Exports of home-produced cotton, fish, hides and salt have always taken second place to re-exports to which ships' bunkers are the most important.

Bunkering at Aden port was dominated by BP until four of its eight berths were bought out by the Yemen-Kuwait Terminal Company, a joint venture between Yemen National Oil and Kuwait National Petroleum, set up in March, 1974.

With a Kuwaiti gift of 100,000 tons of fuel oil the Terminal Company took over responsibility for bunkering for the Socialist bloc. As a result, last year BP (Aden) sold a mere 120,000 tons of bunkers, as marked a drop as that of production at the BP refinery on the other side of the harbour it currently operates at one-fifth of its 8m. tons capacity.

On the other hand the largest sums of money are borrowed from socialist countries more tolerant of Aden's political position. Moscow is providing \$10m. in loans for the five year plan and has consistently provided about one-quarter of the loans received from foreign governments, with China providing a similar proportion and Iraq slightly less. Long grace periods and a success in searching out the lowest interest rates ensure that Yemen's debt servicing does not exceed Dinars 2m. a year.

Future economic development requires more money from neighbouring Arab States. Perhaps with this in mind, the socialist regime seems to be pulling in its revolutionary horns. The Petroleum and Minerals Board has already persuaded one of the traditional enemies, Yemen's only match factory,

the United Arab Emirates, to finance a large scale project to find and develop deposits of copper, gold, silver, and rare metals. A rapprochement with Saudi Arabia seems to be in the offing and would be more promising. Cairo has been host to a series of secret meetings between high level representatives of the Aden and Riyadh governments, it is understood. The rewards to Aden from a successful conclusion could mean the advent of budgetary support of the kind Saudi Arabia already gives to North Yemen. In return, however, the PDY would probably be expected to stop assisting the insurgents of the Popular Front for the liberation of Oman in their war against the Sultan in Dhofar.

Aden is not putting out feelers for help from the capitalist camp at Government level only. After some ideological heartsearching, men of the dominant National Front Political Organisation (NFO) decided to invite foreign companies to bid for oil exploration tenders. Until this year the search for oil was confined to an aerial survey project by the Soviet Technoexport organisation and a joint venture between YNOC and the Algerian Sonatrach. Parcels of territory have now been offered and interest has been shown by West German oil companies.

Despite nationalisation of companies in trade, banking, and shipping, one-third of the economy is still privately controlled, and international companies such as BP, Shell, Caltex, and Cable and Wireless have never stopped operations. Yemenis are being encouraged to put money into mixed sector manufacturing, and there is private capital in one of the traditional enemies, Yemen's only match factory.

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EUROPEAN NEWS

EEC planning gesture of support for Juan Carlos

BY REGINALD DALE

THE NINE EEC countries will make a symbolic gesture of support for the new Spanish monarch under Prince Juan Carlos, but they will refrain from drawing any definite political conclusions about the situation in Madrid.

Although the nine Foreign Ministers hardly touched on Spain during their session of foreign policy consultations here today, high-ranking diplomatic sources said that the Community's Political Committee had already decided that the Prince should be given a chance to prove that a new era was really opening.

The symbolic gesture of support would probably be made by a careful choice of representatives to attend the Prince's eventual official installation. But officials here said that no final arrangements would be made until the precise order of events in Madrid was known.

In their talks here today, the nine concentrated on harmonising their approach to world events and forthcoming debates in the United Nations General Assembly. They studiously avoided the Community's major current contentious issue —

Britain's demand for a separate seat at the December session of the North-South dialogue on energy and raw materials in Paris.

The controversial British plan will surface again at next week's Council of Ministers in Brussels, but the issue may not now be finally resolved before the next EEC summit, due to take place here on December 1 and 2. The other EEC countries now seem to have decided that the best tactic for the moment is to give the British more time to reconsider their position.

The general view is that it will be increasingly difficult for the U.K. to maintain its lone stand, the closer the December meeting approaches.

Officials from the other EEC countries are pointing out that work is steadily progressing in the OECD to draw up the list of industrialised countries that should take the eight available seats at the December meeting. Apart from the EEC, the U.S. and Japan, it is virtually certain that two other seats will go to Canada and Australia. The hesitant here is that the remaining places are most likely to go

to Sweden, Switzerland and Spain, though Greece, Turkey, Norway and Austria are still apparently in the running.

In today's talks, the Ministers agreed to oppose moves to brand Zionism as "racist" in the UN, though France appeared to be less strong in its opposition than the other eight countries.

It was also decided to keep a close watch on how far the Soviet Union carries out its commitments to increase East-West contacts under the Security Conference, the general view being that it is as yet too early to make a definite judgment on Moscow's intentions.

The Ministers agreed new secret guidelines for the forthcoming UN debate on the Middle East, but officials said the other countries have not accepted France's request that the Community explicitly recognise the right of the Palestinians to an independent state.

The meeting issued communique deplored the fighting in both the Lebanon and Angola, and agreed that Italy, as Council President, should take soundings with the UN to see if the Community could play any useful role in bringing peace to Beirut.

EEC turns down plea on steel levy

By David Curry

BRUSSELS, Oct. 30.

THE BRUSSELS COMMISSION has turned down the request of EEC steelmakers for a six-month suspension of the levy they pay to the European Coal and Steel Community. Instead, it has resolved to maintain the 1976 levy at the present rate of 0.29 per cent of the value of steel produced.

At the same time, the Commission appears to have given a very lukewarm reception to proposals to give special financial aid to steelworkers suffering from reduced earnings through redundancy or short-time working.

It is understood that it is extremely reluctant to seek council approval for expenditure which is not envisaged in the ECSC Treaty and would entail substantial budgetary changes for next year.

Disappoint

The levy decision, which will be explained to the club of EEC steelmakers by Sig. Altiero Spinelli, the Industry Commissioner, will disappoint, but probably not surprise, the industry. The main argument against a suspension was that it would impair the Coal and Steel Community's international fund-raising activities if the community no longer had the solid resource of the levy contribution behind it.

It would also have upset the budget to have agreed to suspend the levy, while to embark on a programme of social aid would almost certainly require increasing the levy from the 1976 proposed rate.

Meanwhile, the industry remains convinced that the Commission's decision last week to seek an international agreement on export restraint through the OECD rather than impose minimum prices and import controls will be ineffective.

Willingness

It does not believe that an international self-disciplining arrangement, which will involve long negotiations, will be effective in the face of the cut-throat competition in the market, the fears that steel merchants are preparing to offload stocks at very low prices and the cheap imports from eastern Europe and Spain.

ECSC discussions with the Japanese have, however, produced some indications of Japanese willingness to agree to some form of orderly marketing. The Commission has repeated its view that it does not think the situation as yet requires the imposition of protectionist measures of intervention and the OECD approach is the best line of attack for a world-wide problem.

The ECSC budget, unveiled yesterday after Commission scrutiny, provides for modest expenditure increased in 1976. Research will take 7m. units of account, up from 4.5m. in 1975, and loan rebates will rise slightly to 15m. units from 13m. units. Retraining will be 1m. units down at 25m. while administration (18m.) and aid for the coal and coke sector at 6m., will remain. To this must be added 12.5m. units of account, not included in the budget, for housing aid.

WEST GERMAN SALES OFFICE

British Physical Laboratories, a member of the Royal Electronics group, has established a marketing department in West Germany to meet the growing demand for high quality moving coil panel meters.

Major Albania reshuffle

BY PAUL LENDVAI

THE SECOND major reshuffle within a year of the Albanian party and government leadership took place recently involving the cabinet members of the ruling Politburo and three cabinet Ministers. Albanian sources here, however, cautioned that in contrast to rumours from Belgrade the personnel changes have been due to economic policy disputes and differences between generations rather than to Chinese-Albanian tensions. The Albanian Press last week carried front-page reports on the opening of the first stage of a major steel plant with photo of the Chinese experts who assisted in the construction. The party leader Mr. Enver Hoxha, 66, who has ruled the small area of the country with a population of 2.4m. since World War II is said to have recovered from an illness and received last week a visiting Chinese group of artists.

Albanian sources doubt the accuracy of obviously Soviet-inspired rumour about the Tirana-Peking rift. The central party paper, Zeri i Popullit, today carried a long leading article commenting on the just published 18th volume of the collected works of Mr. Hoxha, meaningfully adding that his warnings issued in 1960 against "bourgeois deviations" and Soviet revisionism in ideology and in production and distribution policies are as topical as ever.

The reshuffle has never been officially announced and it is only through the Press references to the new man that the

TURKEY AFTER THE ELECTION

Demirel's survival kit

BY METIN MUNIR, ANKARA CORRESPONDENT

SUPPORTERS

call Mr. Suleyman Demirel, the Turkish Prime Minister, "Suleyman the magnificent" after the most famous of the Ottoman Sultans, a contemporary of Columbus and Queen Elizabeth I. He ruled the empire for 48 years when it was at its wealthiest and most secure.

"Suleyman the Survivor" would be a more appropriate title. In the 10 years after first becoming Prime Minister in 1965 after leading his private enterprise Justice Party (JP) to an overwhelming victory at the polls, Mr. Demirel has demonstrated an unusual resilience. He outlived a major splintering of his party, a corrosive campaign against his integrity, a coup and a disastrous rout at the 1973 general election. Two years later he was back in office.

Ailing party

Mr. Demirel shows all of his 51 years, unlike his main adversary, Mr. Bulent Ecevit, who, at 39, is ten years younger. Mr. Demirel returned to power six months ago at the head of a four-party right-wing coalition. Last month he made remarkable gains at the mid-term Senate elections, refurbishing his image and reinforcing his ailing party. His electoral support grew from about 12 per cent of the vote in the low of 29 per cent, two years ago. "At the next general election the JP will come to power alone," he predicted confidently, looking happier and more relaxed than he had done for years. "Mark my words and underline them."

He may be right. But for the moment Mr. Demirel faces a crisis which will be a new test for his political survival kit. The crisis this time comes from within his coalition. It was created by Mr. Necmettin Erbakan, the 48-year-old Deputy Prime Minister, whose pro-Islamic National Salvation Party (NSP) is the biggest of Mr. Demirel's three coalition partners. Mr. Erbakan, a volatile traditionalist, did badly in last month's elections, like all the smaller parties.

Lisbon arms depot men on full alert

BY JANE BERGEROL

LISBON, Oct. 30

SOLDIERS guarding the main Lisbon military arms depot put themselves on full alert today and barred the depot gates in the face of growing apprehension of possible terrorism and coup tactics ahead of November 11, the date for Angolan independence.

Army Chief of Staff, General Carlos Fabiao, a controversial figure since he gave way to a rebel soldier earlier this month, arrived back from a visit to West Germany this evening and went straight to deal with the new problem. Copcon security forces said in a communique that counter-revolutionary actions were spreading through the country.

Portugal is growing increasingly apprehensive about the chances of more bomb explosions, isolated sabotage and terrorism, and even coup attempts, from the extreme Right as the date for Angola's independence approaches. The clear evidence that White Portuguese officers are serving with the Angolan liberation armies that are proving tough adversaries for the Socialist Popular Movement for the Liberation of Angola (MPLA), is reinforcing the Left's fears of Spinoist involvement in Angola, and a consequent attempt to cause further chaos inside Portugal by members of the Spinoist Democratic Movement for the Liberation of Portugal, the clandestine organ-

isation that has showed itself in public only in Brazil, Morocco and Spain. Air Force troops are engaged in intense training exercises and some small aircraft are being rearmoured to enable the Air Force to act decisively against any coup attempt by Left or Right. But these activities were used yesterday by the Communist-dominated morning newspapers to warn the nation that the Air Force was actually arming itself for a coup. This was denied by the Air Force Chief of Staff, General Moraes da Silva, who reaffirmed his loyalty to the sixth provisional Government, while to-day a leading Revolutionary Council moderate, Air Force Captain Canto e Castro, classified the newspaper reports as "pure invention."

At the formally Communist-dominated morning paper O Seculo workers were negotiating for a second day for a settlement that would force the Communist workers to accept a majority vote of workers and change the paper's editorial board and policy. The morning paper was not published this morning after all-night debates failed to produce a compromise. In spite of heated argument there has been no hint of violence or strong-arm tactics. And the Maoist-Socialist majority is still confident it will be able to find a solution enabling the Communist minority to stay on.

The last two years following the 1973 general election, have been a disaster for Mr. Demirel. He had lost badly, his electoral support declining by 38 per cent, to under 30. The splintering of



Mr. Suleyman Demirel: the magnificent survivor

the right-wing and profusion of small parties deprived him of his support. Mr. Demirel followed a policy of divide and swallow and has been quite successful as his gains of last month show.

He splintered and party annexed the Democratic Party which was the fourth biggest in Parliament. The Republican Reliance Party, another right-wing and coalition partner, surrendered without struggling. Very soon it is expected to unite with the JP. The NSP, discredited by its leader's volatility, knows that if he remains in power this trend will continue to develop in his favour and give him a sporting chance of coming to power alone after the next general elections. But Mr. Erbakan knows it too, and it is on his co-operation that Mr. Demirel's tenure in power will depend.

It is likely that the coalition partners will try to reach some sort of a compromise and struggle on until 1977 when the next general election is scheduled. But there will be a weak administration, inefficient in its dealings with pressing international and economic problems. To cite only some of them: unemployment

has gone beyond the 20, say 22 per cent, and the deficit is at a record level. Abroad, the Cyprus problem the most pressing issue, as pointed by the continuing ebb in relations with the west. The last two years have reached the negotiating stage, but Cyprus will still be untouched. With Erbakan wishing to maintain hawkish views on Cyprus, a electoral trump card it is difficult to see how any progress can be made.

The overriding concern of coalition parties is to lure their electoral support. It will find it well-nigh impossible to make the unpopular decisions which are required for a solution.

The man standing to most from this integrity administration is Mr. Ecevit, chairman of the main Opposition Republican People's Party (RPP). The RPP, Mr. Ecevit's biggest party, lost its electoral support from national average of 32.3 per cent in 1973 to nearly 44 per cent in the mid-term elections. A remarkable resurgence is due to Mr. Ecevit's personal popularity, which was enhanced by the Cyprus war of last year when he was Prime Minister, and by his integrity, modest style and charisma.

The solution

Mr. Ecevit has stopped clamour for an early election and announced that he would help to the Government the solution of the Cyprus problem. That indicates that he tends to give enough rope to the coalition to hang itself in this case hang each other. In an interview, Mr. Ecevit said that he would not overall majority at the next general election. He is not that the coalition will flourish it is quite likely that at next general elections there will be an end to splintering, which has been the major cause of the repeated political crises in Turkey, and that there will be a clear choice between Mr. Ecevit's social democratic RPP and Mr. Demirel's right-wing JP.

W. Germany optimistic on Icelandic fish talks

BONN, Oct. 31

THE WEST German government number of concessions in said today it was optimistic proposals put to the Reykjavik about an early end to its fishing government dispute with Iceland.

After two days of talks in Reykjavik, Herr Hans-Juergen Wischnewski, Minister of State within Iceland's fishing limit the Foreign Office, told reporters here today the discussions would be continued next month.

The Iceland Cabinet had already approved the tentative results of the latest talks, he said. The Minister of State said there was "a good chance" that an agreement would soon be reached to define the size of the German catch within Iceland's 200-mile exclusive zone, they added.

The German Foreign Minister, Mr. Einar Augustsson, said today that the West German had made a start another "cold war."

PRESS ANNOUNCEMENT

HILL SAMUEL OVERSEAS FUND S.A.

Hill Samuel Overseas Fund S.A. announces that with effect from November 3 1975 net asset value of shares in the Fund will be calculated in relation to each day on which Stock Exchanges in New York are open and no service charge will be made on the repurchase of shares in the Fund. The existing procedure for repurchase of shares will continue, except that if all the requisite documents are received before 1.00 p.m. on a business day in Luxembourg the relevant shares will be repurchased at the latest calculated net asset value; if such documents are received at any other time such shares will be repurchased on the latest calculated net asset value on the following business day in Luxembourg. Any enquiries relating to repurchase should be addressed to the Corporate Agent, Kredietbank S.A. Luxembourg, 37 rue Notre Dame, Luxembourg.

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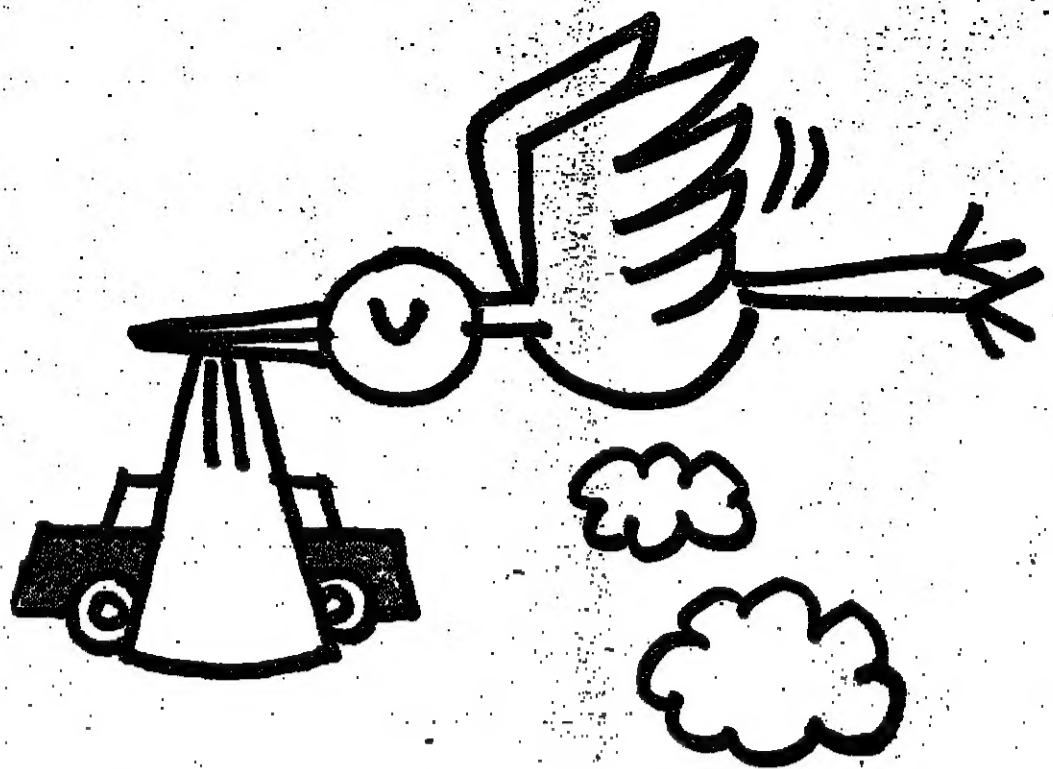
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HOME NEWS

Shareholder group to fight Felixstowe take-over

BY ARTHUR SMITH IN FELIXSTOWE

STRONG OPPOSITION to the proposed take-over of Felixstowe docks by the State-owned British Transport Docks Board was expressed at the annual meeting of the company here yesterday.

Several shareholders are to try to organise a revolt against the decision and it is hoped to mobilise opposition before the extraordinary general meeting in London on November 21 when shareholders will vote on the move.

Yesterday, Mr. Gordon Parker, 54, the chairman of Felixstowe docks, who created the successful private enterprise port, constantly rebutted questions from disgruntled shareholders at the crowded annual general meeting.

"The price of £5.25m. was what he would have wanted and it gave him 'a great deal of sorrow' to hand over his 'favourite child' to the BTDB," Mr. Parker said.

But in the circumstances, the offer, at 150p a share, was "reasonable." Indeed, for a take-over bid, the assurances given by the BTDB about the future development of Felixstowe are so good as to be almost without precedent, according to Mr. Kenneth Thoroughgood, the Felixstowe deputy chairman.

A copy of the draft Bill to give the BTDB powers to make the acquisition is contained in a letter from Felixstowe directors to be sent to shareholders recommending acceptance.

The proposed legislation guarantees that the BTDB will not direct traffic from the port and will try to protect and improve employment prospects.

Mr. Parker told shareholders yesterday that the very threat of nationalisation and the uncertainty created had forced the share price down to 45p before the offer.

Moreover, impending nationalisation made it difficult for the company to raise the new capital essential for its future development.

"Negotiations have been going on with the British Transport Docks Board and in the opinion of your Board and me personally it is considered that in the circumstances the sale would be desirable," Mr. Parker added.

"I believe that an association with the British Transport Docks Board will be beneficial. After almost entirely building this company, it is with great sorrow that I recommend handing over to a foster parent after 25 years, but I have you and the workers to consider.

Assuming the deal goes through, Mr. Parker and all non-executive directors will resign from the time the BTDB gets the Royal Assent for its legislation next August.

Arts facing crisis over grants

BY MICHAEL THOMPSON-NOEL

AN IMPASSIONED call for greater Government support of the arts was made yesterday by Mr. Roy Shaw, the Arts Council's secretary-general. He said the inadequacy of the grant and Government delays in notifying its scale were gravely hampering the council's work and endangering the existence of the 900 subsidised arts organisations it supports.

Yesterday's appeal from the Arts Council was prompted by the fact that it will not be told the size of its 1976-77 grant until January, which will enormously complicate its financial planning.

Mr. Shaw's statement spoke of the profound difficulties facing the national arts companies, the national art galleries, the regional theatres, the virtual abandonment of a new award scheme for individual artists and serious cuts in the work of the council's music and literature panels.

The council's current grant, which has been eroded by inflation, is £26.15m—22.5 per cent. more than the £21.3m it received in 1974-75.

Mr. Shaw abolished Mr. Hugh Jenkins, the Arts Minister, of blame. "We know that he has worked hard to secure increased funds for the arts and was particularly helpful in persuading the Treasury to provide money to enable the National Theatre to open."

But he added, "We feel that the Government as a whole and the nation as a whole do not realise the seriousness of the situation facing the arts."

In a catalogue of the arts plight, Mr. Shaw said:

- There was a serious danger that the Old Vic may have to close indefinitely when the National Theatre leaves it, because there was no money.
- The forecast deficit at the Royal Opera House, Covent Garden, was £300,000 after all conceivable cuts had been made.
- The existence of the Royal Ballet's touring group was under threat.
- The Royal Shakespeare Company's expected £200,000 deficit could mean abandoning its work at the Aldwych Theatre, London, next year.
- The English National Opera had a forecast deficit of £260,000 after all cuts, the City of Birmingham Symphony Orchestra expected a loss of £35,000 and the Halle one of £59,000. All other orchestras were in difficulty.

Mr. Alan Bowness, council member and art historian, had warned that "the continued existence of a body of painters and artists in this country is in danger."

All 100 regional drama companies supported by the council were in trouble. At Leicester the acting company had been nearly halved; at Crewe the number of weeks played had been slashed from 30 to 21.

Community theatre groups would soon cease functioning, or continue past January on the totally unacceptable basis of reduced or non-existent wages.

The council's music panel had had to cut commissions of new works and the literature panel had cut awards to writers.

On the need for prompt Government notification of the arts grant, Mr. Shaw said: "Theatres and orchestras needed to plan well in advance."



Norway's Minister of Commerce and Shipping, Mr. Einar Magnussen (right), with Mr. Halfdan Ditlev-Simonsen, president of the Norwegian shipowners' association, at yesterday's meeting with bankers in London.

Minister questioned on ship guarantees

BY MARGARET REID

BANKERS questioned Mr. Einar Magnussen, Norway's Commerce and Shipping Minister, in London yesterday about the adequacy of the Kr.2bn. (£177m.) State backing planned for proposed new loan guarantees to the problem-ridden Norwegian shipping industry.

He was explaining the working of the new Guarantee Institute to a meeting of 100 representatives of some 50 British, American and Continental banks.

Banks throughout the world have large lending outstanding to the Norwegian shipping industry, which has been hard hit by the slump in the market for tankers and oil rigs.

It was estimated at the meeting that there are loans of some Kr.22bn. (£1.9bn.) outstanding on existing Norwegian vessels and rigs, while a similar amount of finance is committed for new building.

Mr. Magnussen told the Financial Times after the meeting: "Certainly, some doubts were expressed as to whether the guarantee limit was adequate. We are moving into a new area; we will start out with Kr.2bn. and we may never go any further."

Earlier, he had told the assembled bankers that Norway wanted to look after her real assets and was anxious to prevent selling-off of vessels abroad at "bargain prices."

Ryder call for more company accountability

By Peter Foster

A CALL for greater accountability by companies to their shareholders came yesterday from Lord Ryder, chairman-designate of the National Enterprise Board.

Speaking in London, Lord Ryder—although he emphasised that the major priority for any company had to be "to work out a constructive relationship with its employees"—stressed: "I am convinced that we have to make accountability to shareholders much more real than in the past."

He noted that since neither individual nor institutional shareholders normally "intervened positively" in company affairs, accountability to such groups had in many cases become more theoretical than real.

Turning the company/employee relationships, Lord Ryder said that, in his view, the key to success was the "provision of proper information."

He said: "Employees and prospective employees need information to assess the security and prospects of employment. They need information for collective bargaining purposes, too. But most of all they need information so that they can contribute constructively to the company's objectives."

Coal Board loses EEC court case

BY DAVID CURRY

BRUSSELS, Oct. 30

THE NATIONAL Coal Board has been ordered by the Brussels Commission to reduce the price of coking coal it charges to Britain's largest private sector coke producer.

The order follows an instruction from the European Court of Justice for the Commission to take steps to protect the operations of the National Carbonising Company while the court adjudicated an appeal from NCC against a previous Commission finding that the National Coal Board's pricing policies were not in violation of anti-trust law.

National Carbonising produces industrial and domestic coke from two plants at Barnsley and Rotherham which, it says, are jeopardised by its inability to operate the coke business at a profit because of NCB policies.

The company is best known for Rexco smokeless fuel business which last year produced a turnover of £15.3m. out of a total of £39.5m. and for £1.9m. of £2.1m. trading profits.

The order is for the NCB to reduce by £2.79 a tonne the price of its coal supplied to NCC for 12 weeks from October 22. However, NCC must put up cash-iron guarantees to enable the NCB to be compensated for its price cut in the event of the NCC appeal failing.

The issue goes back to July when the National Carbonising Company wrote to the Commission complaining of NCB practices in the coke market. It said that it could not survive both the high prices it had to pay for coking coal and the low prices it had to charge for its coke products.

Threatened

The National Coal Board apparently agreed in September to take over some or both of the threatened NCC plants and arranged for the British Steel Corporation to take its industrial coke from NCC for a month instead of from the St. James. The NCB told the court last week that this aid had cut just under £2m. a week.

Doctors warned on drug prescriptions

BY RAY DAFTER

DOCTORS are being urged by Government to be more prudent when prescribing drugs.

Dr. David Owen, Minister of State for Health, said yesterday that if doctors exercised their clinical freedom by sensibly prescribing drugs, they could release much-needed resources for expansion within the National Health Service.

He told the Royal Society of Health that in 1972 in England over 45m. prescriptions (nearly 13 per cent. of the total) were written for barbiturate hypnotics, other hypnotics, tranquillisers, anti-depressants and other stimulants at a cost of near £24m. The cost was over 15 per cent. of the total spent on prescribed drugs. Similar figures were recorded for 1973 and 1974 and the overall trend for the group of pharmaceuticals to United upwards.

"In prescribing them heavily do we really know what we are about?" he asked. "Experience with the psychotropic group of drugs shows that however beneficial or harmless they may seem when first they come into general use, the time a darker picture begins to emerge."

All of these Bonds have been sold. This announcement appears as a matter of record only.

NEW ISSUE

October 15, 1975



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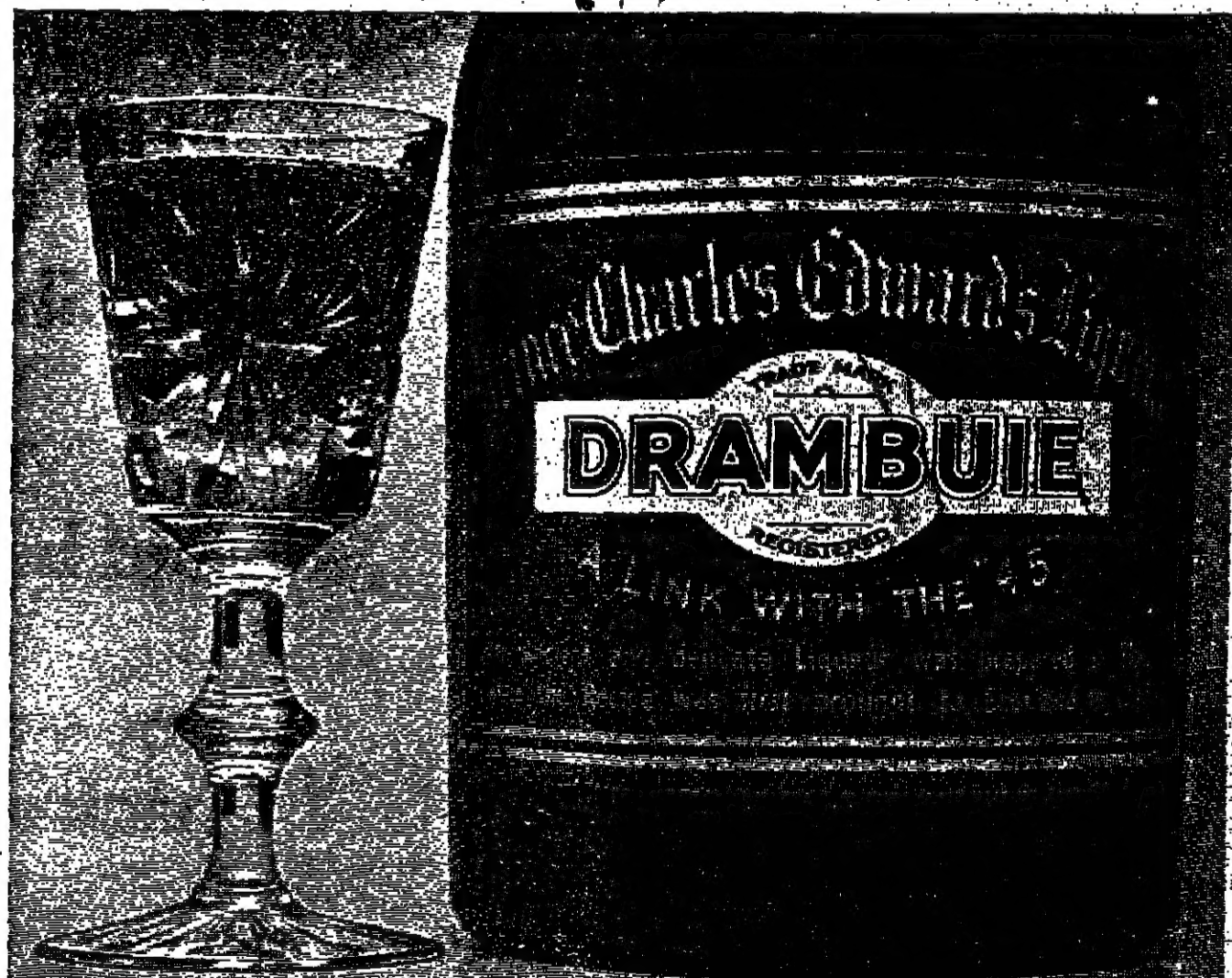
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Labour decision to retain mortgage tax relief

BY MICHAEL CASSELL

PROPOSALS for a five-year programme to phase out tax relief on mortgages have been rejected by a Transport House committee which is preparing evidence for the Government's current review of housing finance policies.

A Labour Party housing sub-committee heard earlier this week of the plans, which envisaged pushing the estimated £800m. saved by the Exchequer under such a scheme directly into the house building market.

Mr. Anthony Crosland, Secretary for the Environment, whose Department is reviewing the housing finance review, and two other DoE Ministers, are serving on the sub-committee. After hearing of the proposals, the committee has asked Transport House research staff to rewrite their paper more in line with existing Labour policy on the question of mortgage tax relief.

Shortly before the last General Election, Mr. Crosland made that policy clear when he pledged that mortgage payers with higher

incomes would face reductions in relief because the existing system came down heavily in their favour.

Exactly how the proposals would work has never been spelled out although it is known that the basic idea is to limit relief to the level which is now applicable to the standard-rate taxpayer.

Another major point to be resolved is whether the proposals would involve only those mortgages taken out after the necessary legislation was introduced or whether existing loans would be involved, thereby forcing reductions in relief on those present borrowers in higher income brackets.

No timing for the introduction of such a scheme has ever been given, although earlier this year, when Mr. Crosland was announcing a package to boost housing output, he suggested the plan was being held back so that it should not hinder

a recovery in the private housing market.

This week's rejection of a proposal for completely doing away with mortgage tax relief reflects the fears of Ministers and some senior Labour Party officials about the likely repercussions for home owners and the future housing programme, and, subsequently, the possible political damage which could follow.

The beneficial effects on the overall housing scene are also regarded as dubious.

Ever since Labour Government Ministers started talking about possible radical changes in mortgage tax relief, as part of the proposed overhaul of housing finance, the subject has been surrounded with an uncertainty which has clearly not helped another major Government priority—the return of confidence to the private house builder. This week's decision might at last, help to clear the air.

BOC plans £15m. Teesside expansion

BY RAY DAFTER

BOC International, which has won a record £50m. order from the British Steel Corporation, is to spend £15m. on a new air separation plant at Middlesbrough.

The new plant, which will increase capacity at Middlesbrough by 54 per cent, is due on stream in spring 1978. It will supply oxygen and nitrogen to the BSC for steel-making processes.

The contract—the biggest single order won by BOC—will run for at least 15 years from October 1977. Some 1,200 tonnes of oxygen and 500 tonnes of nitrogen a day will be fed to the BSC plants at Redcar and Lackenby, Yorkshire.

At Redcar, part of BSC's phase 2B development, the oxygen will be used in blast furnaces. At

Lackenby gases will be used in the basic oxygen steel making process.

BOC's gases division last year had a turnover of about £85.3m., making it the largest trading arm of the group's U.K. operations.

The company's site at Middlesbrough is already the biggest industrial gas producing site in the U.K. with an output of 5,000 tonnes of oxygen and nitrogen a day. The BSC contract will be met initially from existing facilities.

However, to meet the increased demand BOC has ordered the further air separation plant from Cryoplants.

The new plant will have a capacity of more than 2,700 tonnes of oxygen and nitrogen a day.

Varley confirms take-over

THE Government is to go ahead with its plans to nationalise the ship repairing industry.

The Department of Industry yesterday released a letter from Industry Secretary Mr. Eric Varley to Mr. C. H. Baylis, director of the Shipbuilders and Repairers National Association, confirming the Government decision.

Mr. Baylis had asked Mr. Varley not to take the industry under public ownership as part of the Aircraft and Shipbuilding Industries Bill. "I can now confirm that the Bill, which will be reintroduced next session,

will be unchanged on this point," Mr. Varley wrote.

The SRNA pointed out to Mr. Varley that the ship repairing industry was independent of ship building. Prices were still competitive and shipowners regarded services as satisfactory, it added.

The industry had not received public money to keep it going and relied on profits to finance major developments. But companies would be able to secure finance if the nationalisation threat was lifted.

The SRNA claimed no case for compulsory nationalisation had ever been made.

Ulster fears new round of IRA reprisal killings

BY GILES MERRITT

IN CONTRAST to the outbreak of feuding between Ulster's rival Republican factions, in which Provisional IRA gangs on Wednesday night killed one and wounded 16, the province's constitutional Convention yesterday calmly pushed ahead with the final stages of its report on the devolved Government to the Westminster Parliament.

But there are fears that the attacks carried out by the Provisionals against members of the Official IRA's political arm, the Republican Clubs, could unleash a fresh round of reprisal killings and a return to the interecne warring between the two rival blocs in the Republican movement of earlier this year.

Wednesday's raids, by as many as 20 Provisional squads numbering around 100 gunmen in all, according to RUC estimates, erupted across the province with military precision in the short space of two and a half hours.

Yesterday, in anticipation of a second round of violence, a number of Provisional IRA sympathisers and their families reportedly left their homes, while the Republican Clubs suspended all meetings until further notice.

The feuding apparently is not the result of political and ideological differences between the two factions. It arises from disputes over the control of drinking clubs and areas of influence in Catholic neighbourhoods. A Stormont Castle spokesman described the violence as "gangland killings."

Parallel to the tense situation inside the Republican movement, the Convention yesterday examined the final points contained in the United Ulster Unionist Coalition's draft report, which in just a week's time will be voted through the 78-seat Assembly by the Loyalist UUUC majority to become the Convention report.

Yesterday was the second of a two-day debate and it is likely that the Convention will sit again on Tuesday.

Predictable

With the outcome of the Convention's first phase a foregone conclusion, the proceedings at Stormont now have a predictable and mechanical quality. Ulster politicians' thoughts are turning to the net phase of the Assembly, when Westminster in effect rejects the UUUC report and returns it to Stormont for "clarification," in the hope that some compromise formula for power-sharing between the Loyalist majority and the mainly Catholic Social Democratic and Labour Party can still emerge.

It is clear that while the Convention will be formally dissolved when its six-month term expires at the end of next week, Northern Ireland Secretary Mr. Merlyn Rees intends to keep the Convention in being and members' salaries no doubt will be guaranteed.

The UUUC is now understood to be planning a last-minute addition to its report, consisting of a draft Parliamentary Bill enshrining its rejection of power-sharing, to be tacked on as an appendix.

In a further move, the UUUC has completed its expulsion of "moderate" Vanguard Party leader Mr. William Craig and his three-man rump, with the announcement that the coalition's steering committee earlier this week voted to eject the Vanguard Convention Party, along with Vanguard deputy leader the Rev. Robert Bradford.

In their place, the nine-man breakaway group, led by Mr. Ernest Baird that recently quit Vanguard to form the United Ulster Unionist Movement group, has been accepted on to the steering committee's membership. Mr. Craig has also been expelled from the UUUC's Parliamentary group at Westminster in order to ensure that the Convention report should receive the unanimous support of Loyalist MPs at Westminster.

Our Own Correspondent in Dublin writes: A breakdown in the bipartisan approach to Northern Ireland affairs now seems inevitable between the Government of the Irish Republic and the Fianna Fail Party. Following the Opposition's adoption of a new policy statement demanding that Britain should declare its intention to withdraw from Ulster, Senior Government Ministers are expected to publicly disassociate themselves from the demand.

Moderates told: 'fight back'

BY RICHARD EVANS, LOBBY CORRESPONDENT

MR. ROY HATTERSLEY, one of Labour's leading younger politicians, will tonight join the battle for future control of the Labour Party by urging all moderates to fight harder for their beliefs.

In a speech which stakes a claim for the long-term leadership of Labour's moderate wing, Mr. Hattersley attacks the underlying beliefs of the Left, particularly on nationalisation and workers' control.

He calls on party moderates to drop the pejorative title "Right wing" but instead to call themselves radical socialists and to pursue policies of greater social equality similar to the social democrats of Sweden.

"All too often within the party we have lost the arguments," he tells Fabians in Cardiff to-night. "We have failed to win the battle within the constituency because we have not even chosen to fight."

In the certainty that our ideas represented the views of the Labour Party voter we have done too little to propagate our principles among party activists. Proper respect for our

colleagues within the Labour movement, as well as for our own conditions, requires us to play a more active role within the party itself."

Mr. Hattersley, Minister of State at the Foreign Office, a leading pro-Marketeer, and one of the most ambitious younger Ministers, goes on to warn against an obsessive attachment to public ownership which, for a section of the Labour Party has become the "single ark of the Socialist covenant."

In his view, the way forward for radical socialists should be to take small steps which alleviated poverty, ended deprivation and promoted equality. In the past, economic misjudgment had been deeply damaging to Labour, which should keep public ownership in its proper perspective.

Instead of a Labour Government spending limited public funds on "ideological projects," Mr. Hattersley advocates the concentration of public money on areas of greatest social deprivation such as old city centres, with slum housing.

He dismisses the Left-wing's view of public ownership as the only salvation for society. Instead, he wants the Labour Party to capture the mood of moderation which was followed in the Common Market referendum.

"Come with us to a Qantastic world."

Spend on industry, says Catherwood

BY RAY DAFTER

SIR FREDERICK CATHERWOOD, chairman of the British Institute of Management, has called for temporary cuts in Government spending so that more funds can be directed towards industrial investment.

British industry did not have funds to raise its competitive level because the money had been pre-empted by the public sector, he argued at the annual dinner of the British Plastics Federation in London last night.

Sir Frederick, who is also chairman of the British Overseas Trade Board, said public expenditure had risen from £13bn. in 1964-65 to £45bn. in the past year, a 15 per cent a year rise at compound interest.

On the other hand, the amount of undistributed income available to companies, after providing for stock appreciation, had gone from £2.8bn. to £3.3bn., an increase of 0.62 per cent. This money had to provide for replacement as well as expansion.

In those 10 years government expenditure has risen from 44 per cent of our gross domestic product to 58 per cent—an enormous shift into the public sector.

Through the EEC referendum vote, Britain had opted for competition between European companies. Sir Frederick went on: "If we do not make up our massive under-investment the competition will go their way and we will have to put up the shutters and try to run a closed economy."

But we cannot run a closed economy in a free society so the logical end of a failure of investment is not just a loss of markets but a loss of freedom itself.

"It is this we have to balance against temporary cuts in

Government expenditure to provide the funds for industrial investment."

Mr. Ron Lewis, president of the Plastics Federation, put a large slice of the blame for the economic situation on the mismanagement of industry and Government.

He said there had never been a greater need for some protection for employers and shareholders. "And what are we doing about it? Nothing."

Mr. Lewis was speaking at the federation's annual dinner in London at which he warned that many companies were looking to survival rather than growth. And yet industry must accept some responsibility, because of its apathy and mismanagement.

Government was also partly to blame.

For instance, management should accept some responsibility for industrial relations problems. Mismanagement and Government interference were also largely responsible for the lack of profitability.

"We sit on our backsides complaining and do absolutely nothing while we have a Government in power at the moment implementing policies dictated by the unions on employment protection, industrial relations and nationalisation programmes."

All these policies, he said, must inevitably lead to the collapse of capitalism and a form of democracy which had been the envy of the world for so long.

"The industry has no power whatever to make its voice heard? Were the leaders in industry to combine in flexing their muscles to ensure a future for free enterprise then I am confident they would be supported and followed."

—to a man—by the rest of us. "Unless we all are to be prepared to speak up and act in order to defend our heritage then we can expect no more than we deserve."

Bass Charrington to brew Tuborg lagers

BY LORNE DARLING

BASS CHARRINGTON is to brew Tuborg lagers under an agreement with United Breweries of Denmark, with the intention of increasing its already substantial share of the U.K. lager market.

The group now claims around 26 per cent of U.K. lager sales with its two major brands, Carling Black Label and Tennants and aims to raise this to 33 per cent within ten years. Overall sales of lager in the U.K. are expected to increase rapidly in the next few years.

The company said yesterday: "As market growth continues, customer demands have become increasingly diverse and the addition of Tuborg provides Bass with the broadest range to cater for the future."

Bass Charrington added that it planned to spend just over half its total advertising expenditure

on lager during the coming year and forecast that lager would constitute at least one-third of the beer market by 1985.

Aided by the exceptional summer this year, the growth of lager has continued recently and now accounts for more than 18 per cent of U.K. beer sales. In the last 12 months lager sales have increased by 25 per cent, with draught and home packs leading the trend.

United Breweries of Denmark, which holds around 90 per cent of its home market with its Tuborg and Carlsberg brands, is also seeking to exploit the expansion prospects with Tuborg both in the U.K. and elsewhere.

Mr. Jim Lloyd, chairman of Bass Marketing, said that agreement had been reached for co-operation between the two companies on marketing outside the U.K. and Denmark.

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LABOUR NEWS

Dispute-ridden haulage base appeals to TGWU

BY JOHN WYLES, LABOUR REPORTER

URGENT TALKS with Transport and General Workers' Union officials are being sought by the management of a Birmingham haulage base which claims it has been brought to the brink of closure by "restrictive practices" supported by the controversial Mr. Alan Law, the union's commercial trade group secretary for the Midlands.

Container Base Limited, which has six U.K. bases, warned yesterday that the Birmingham base would be closed permanently unless a "blacking" campaign against non-union lorry drivers is lifted and a current dispute over security passes settled.

The company claims that it has lost more than £400,000 since the £1.25m. base was opened in 1968 largely through trade dropping away because of the blacking by its 70 freight handlers who have at times even refused to handle lorries driven by foreign drivers.

Management alleges that the blacking is in line with the aims of the TGWU's 5/80, launch, whose secretary is Mr. Law, to win total control over road haulage activities in the Midlands area.

Although blacking has been the base's long-standing problem, it was closed for business yesterday because of the workers' refusal to carry security passes. This shutdown came only days

after the settlement of a 10-week strike by the freight handlers who is said to have cost more than £125,000 in lost business.

Behind both disputes is a management decision to step up efforts to prevent pilfering at the base. An estimated £25,000 worth of goods were stolen last year and the strike began after three employees were suspended for refusing to be searched.

Mr. Law has blamed the basic problems on bad management but he has agreed to allow the latest dispute to be discussed by the company at national level with Mr. Ken Jackson, the TGWU's national commercial secretary.

Leyland participation plan agreed for bus and truck workers

BY JOHN ELLIOTT, LABOUR EDITOR

BRITISH LEYLAND's truck and bus division yesterday formally announced details of its shop steward-based employee participation scheme which has been agreed broadly in line with proposals drawn up a year ago when the Ryder inquiry first started examining the future of the motor group.

Yesterday's announcement following agreement on a similar scheme in the group's car division on Tuesday, Leyland's two main production sections are now set for a major advance in the influence of trade union representatives.

Talks are now expected to start in Leyland's special products division but these may produce a less complex structure of participation because of the widely differing types of the division's products.

As in the car division, the truck and bus agreement involves three tiers of joint shop steward-management committees—the lowest at plant level sending representatives onto middle-level operations committees covering, for example, Scottish operations and those in

Living cost rise for clearing bank staff

By Our Labour Staff

ABOUT 97,000 staff in the English clearing banks will receive increased cost of living allowances backdated to August 1 under an agreement reached with the employees' staff.

The allowances cover staff employed in London and other large towns. The new rates range from £485 a year for people working in the centre of London to £124 a year for those in some 17 large towns. The previous rates were £402 and £105.

Implementation of the increases was first held up by the introduction of the new counter-inflation policy and later by a suggestion from the employers that they should be deferred because they have to be offset against the £5 pay rise for bank employees next year.

Tribunal recommends six Ladbroke workers should be reinstated

BY OUR LABOUR REPORTER

THE TRANSPORT and General Workers' Union yesterday scored a major victory in its campaign for recruitment and recognition rights at Ladbroke, the bookmaker group, when an industrial tribunal recommended the reinstatement of six of its members dismissed during a prolonged dispute in Scotland.

In a test case ruling likely to affect 150 other former Ladbroke employees sacked at the same time and who are still unemployed, a tribunal sitting in Glasgow decided that the six TGWU members had been unfairly dismissed by the company for taking part in a strike over pay and recognition.

Pay review

Ladbroke has consistently maintained there is little demand for union recognition among its 6,000 U.K. betting office staff.

When 300 employees at its West of Scotland offices went on strike in June over a pay review and demands for local recognition of the union, they were dismissed by the company for taking industrial action.

But according to the written judgement delivered yesterday the demands for union recognition were a major influence on the management's attitude.

Our general conclusion is that the trade union aspect loomed large in the dispute and we are therefore unable to conclude that the reason or principal reason for the dismissals was that the employees took part in a strike.

Mr. Ian MacDonald, QC, the tribunal chairman, said.

Benn move on oil rig industry Nightclub strike—but show goes on

By Christian Tyler

TALKS between the Government, trade unions and the oil companies were proposed yesterday by Mr. Anthony Wedgwood Benn, Energy Secretary, in a move to speed up the flow of orders for North Sea oil rigs.

The hiatus of orders, especially for steel construction work, threatens to make 1,500 men idle at a Hartlepool yard by next summer. A similar situation could later face workers at the Nigg Bay construction yard in North-east Scotland.

Mr. Benn's suggestion was made to shop stewards from Laing, Offshore's Graythorpe yard, who asked the Minister to ginger up the oil companies. The meeting followed a lobby of 18 Northern MPs and the presentation of a petition at No. 10 Downing Street, seeking the Prime Minister's intervention.

The orders problem is attributed to the oil companies' reluctance to tender until they are more certain of the Government's financial policy on North Sea oil.

The unions said they had received no assurance from the Minister that the yard would stay open, but had been promised that he would investigate on their behalf. He will meet the shop stewards again in the New Year.

Meanwhile, the stewards welcomed Mr. Benn's suggestion that there should be a permanent committee of union, general secretaries, Government officials and oil company executives to discuss the flow of North Sea development work.

BY OUR LABOUR STAFF

ABOUT 100 workers at the top London nightclub, Talk of the Town, came out on strike yesterday — but the show will go on.

The cabaret spot is owned by Trust House Forte, which is refusing to meet a Transport and General Workers' Union demand for a closed shop there.

About 100 of the 120 restaurant, kitchen, bar office, cashier and cloakroom staff are in the union and began a stoppage this morning after talks failed.

The union complains that the company appears to be discriminating against it as it has 100 per cent agreements with the musicians and performers unions.

A Talk of the Town spokesman said pickets were outside the club with non-union members and management helping out. Business was "as usual."

The show, with Roy Castle topping the bill, would go ahead to-night.

New pay offer at Scots R-R

ABOUT 4,000 manual workers employed by Rolls-Royce in Scotland, had their £15 wage claim refused yesterday but have received an offer — within the Government's 25 pay limit. The offer came after a meeting of company and union representatives.

More than 700 white-collar staff at British Waterways are the latest group to receive a 25 per cent increase, following a week-long dispute. The settlement was agreed yesterday with the National and Local Government Officers' Association and other unions.

APPOINTMENTS

R. Comley joins Board of Cory Brothers

Mr. Roy Comley has been appointed a director of CORY BROTHERS AND CO. part of the Fowell Duffryn Group.

Sir Herbert Ashworth has been invited on to the Board of THE BUILDER, publisher of the weekly construction industry magazine. Sir Herbert is chairman of Nationwide Building Society and a vice-president of the Building Societies' Association.

Group changes at S. Pearson

S. PEARSON AND SON announces with regret that owing to ill health Lord Poole has relinquished his position as chief executive and his directorships of the group's subsidiaries. He will continue as a non-executive director of S. Pearson and Son. Lord Gibson has assumed the duties of executive deputy chairman.

Mr. Daniel Meheritzshagen, chairman of Lazard Brothers and Co., succeeds Lord Poole as chairman of the Whitehall Trust, the holding company of the group interests in banking and financial services.

Mr. J. P. Mead, the chairman of Doughton and Co. is joining the Board of S. Pearson and Son. Mr. M. J. Hare, who will be assuming full-time executive duties at the group's head office, becomes joint deputy chairman of Doughton and also deputy chairman of the Whitehall Trust.

Lord Allen is resigning as deputy chairman of Pearson Longman but remains on the Board of the company, and certain of its subsidiaries, as a non-executive director. He will be succeeded as deputy chairman of Pearson Longman by Mr. C. R. E. Brooke an executive director of S. Pearson and Son.

Mr. Norman Gardener has been appointed marketing director of LUBRICATION ENGINEERS (UK), a subsidiary of the Butterfield-Harvey Group.

Mr. J. N. Sykes has resigned through ill-health from the Board of the BRITISH COTTON AND WOOL DYERS' ASSOCIATION and its subsidiaries. Mr. I. W. Warner succeeds Mr. Sykes as managing director of the A and G Holding Company. Mr. J. V. Haworth has been appointed to the main Board of the group.

Mr. J. T. Bell, a director and secretary of SIR LINDSAY PARKINSON AND CO., a member of the Fairclough Group, has retired.

Mr. W. D. Ritchie has become secretary of BRITISH CRANES in succession to Mr. N. D. Lane, who is the financial director of the company.

Mr. Hutchinson S. Smedley has been appointed to the Board of the NATIONAL BUILDING AGENCY.

Mr. John G. Quicke, of Newton St. Cyres, Devon, has been elected president of the COUNTRY LAND OWNERS' ASSOCIATION in succession to Mr. Tim Haywood.

Mr. A. J. R. (Tony) Parrell, who recently succeeded Mr. R. A. McNellie as managing director, ARTHUR GUINNESS SON AND CO., has been appointed to the Board of HARP LAGER in place of Mr. R. A. McNellie.

ENSOR HOLDINGS has appointed Mr. George F. Kay as group managing director. Subsidary company managing directors Mr. Cecil L. Apsie, of Anvil Enterprises, the Hereford-based company specialising in the supply of timber-framed houses, and Mr. Thomas A. Flower, of Ensor Transport, Woodville-based haulage contractors, are appointed directors of Ensor Holdings.

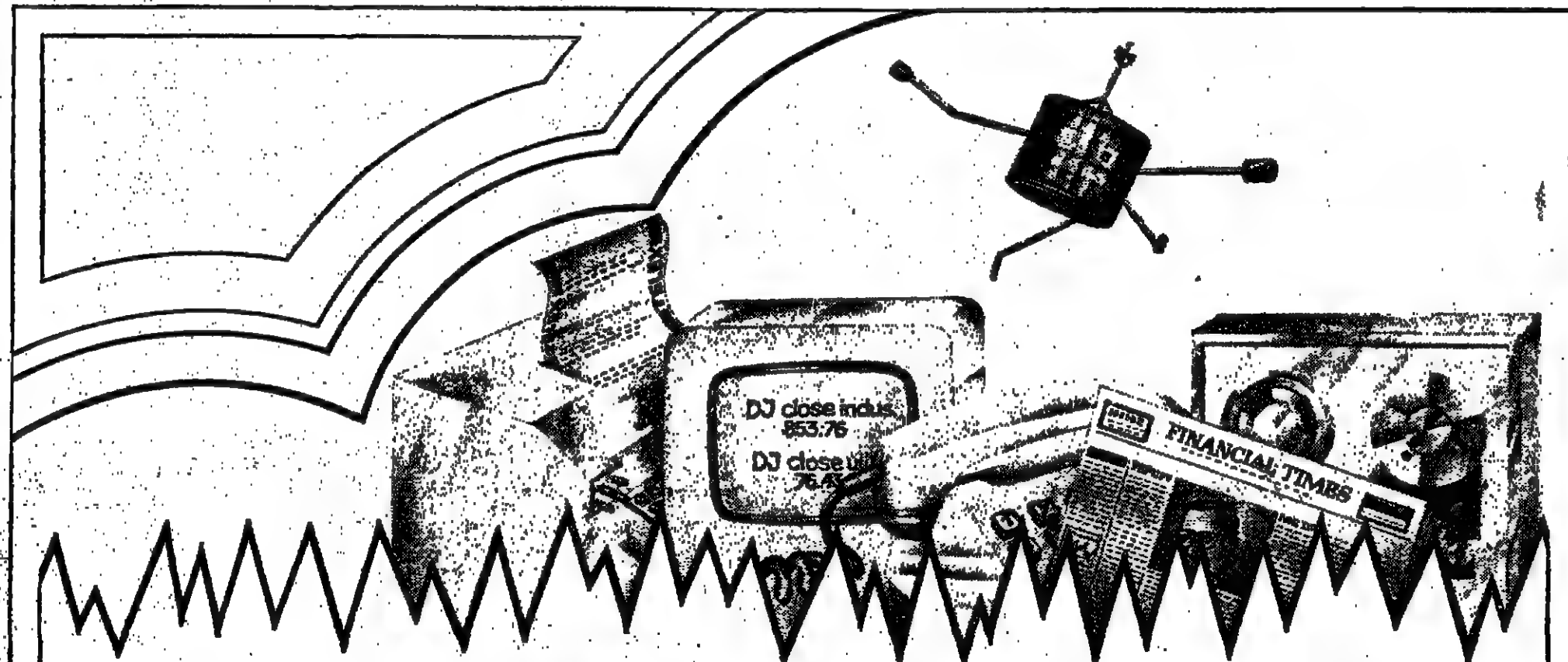
Sir Ian Levenson will join the Board of RUNZEL PULP AND PAPER in June next. Until then he will act as a consultant to the Board.

BANK RETURN

	Wednesday Inc. (+) or Dec. (-) 1975	for week
BANKING DEPARTMENT		
LIABILITIES	£	£
Capital	14,655,000	
Public Deposits	19,535,791	1,434,579
Special Deposits	977,500,000	
Bankers' Liab.	310,353,917	60,073,495
Reserves & Other		
Assets	255,418,468	12,727,468
	1,553,953,077	64,235,709

ASSETS	£	£
Govt Securities	1,119,441,632	68,210,000
Advances & Other		
Assets	545,559,400	5,303,593
Premises, Equip't		
& other items	85,002,737	206,255
Other	22,605,903	10,097,915
Other	228,985	6,150
	1,552,952,077	64,235,709

ISSUE DEPARTMENT		
LIABILITIES	£	£
Notes Issued	5,595,000,000	55,000,000
In Circulation	3,942,291,031	14,902,035
In Bank's Dep't	16,553,969	16,553,969
ASSETS		
Govt. Debts	11,025,100	
Other Govt. Securities	584,395,000	58,439,500
Other Securities	602,793,251	2,664,257
	5,875,000,000	56,000,000



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The Property Market

BY QUENTIN GUIRDHAM

Some hardening of City yields

THE price of £4.65m. paid for 30 Finsbury Square has brought some reassurance about City property values and a confirmation of the hardening yield trend. The initial yield of 5.9 per cent. indicates a present rent level of around £280,000 and this should rise to slightly under 8 per cent. in December next year, so the reviews on this multi-tenanted building are assumed to raise the rents to around £375,000.

The leasehold sellers, Trafalgar House Investments, get something under £2m. of the total price, the lion's share going to the freeholders. This does not mean that Trafalgar House has decided the City is the place to sell. According to managing director Victor Matthews, the building, formerly headquarters of Trollope and Collis, has never been considered as one of the City properties the group wished to keep. But it was not until this year that the freeholders, an institution, were of the same mind.

This with another office sale at Southwell House, Rayners Park, brings Trafalgar House's office disposal total this year to around £15m. And Whitbread Trafalgar Properties has also made a sale this week: Marlard House, at Sale, near Manchester, has been sold to the tenants, Federated Insurance.

But for the City Market, the presence of Scottish institutional buyers (30 Finsbury Square is thought to have gone to Scottish Widows) provides much the same sort of comfort as the Saudi Arabian consortium bank's decision to take space in 99 Bishopsgate. At least the right people are still in the market, even if the prices may not suit everyone.

What the Al-Bank Al-Saudi Al-Ahmed is paying for its two floors is something Berkeley Hambro does not want to reveal (there is room for different definitions of the floor space taken, but it is more than 20,000 square feet). Healey and Baker, which acted for the bank, reckons it has struck a suitably hard bargain. After all, this is potentially a major banking force and increases the tower's claims to be a banking centre.

Equally, Richard Ellis and Vigers, and the developers as well, must be relieved that the upper-floor lettings have now started, and on a high note. One way of calculating the rent given the building virtually nothing of its hoped-for premium over the Stock Exchange's asking price of £13.50 per square foot, but then there is no news of any lettings there yet. Even taking a calculation more favourable to the developers, the Saudis and their Western shareholders are unlikely to pay more than £15 per square foot, which is quite a drop from the £17-plus asked earlier in the year.

The decline in City rents is, in a property share survey produced by Phillips and Drew, reckoned to continue. They work on the basis of prime central London rents having

fallen 25 per cent. and being due for a further 25 per cent. decline. And, while the stockbrokers follow several agents in forecasting that the market will come into balance again in 1977-78, the assumption for the earlier year is only suggested if the economic cycle produces an unusual hump in the demand pattern: instead of a steady 1.5m. square feet a year demand in central London, P and D thinks one might get a 1m. square feet demand in 1976 followed by a jump to 3m. square feet in 1977, 1.5m. square feet in 1978 and then just a million square feet for the next two years.

Even so, P and D analyst Paul Coombes thinks that the best prospects definitely lie outside London in provincial locations like Leeds and Southampton where the limited amount of office space in the pipeline (only 18 per cent. of existing stock total either now vacant, under construction, or with planning permission in the case of Leeds). Another sector favoured is prime shop property.

One point the survey makes is that the amount of genuinely prime property for sale has been greatly exaggerated. On the stockbroker's estimates it accounts for no more than some 580,000 out of a total £2,700m. current overhang of property on offer. When this is compared with a level of institutional investment in property which last year ran at £660m., it is by no means the inexhaustible supply which some commentators have assumed.

On the 30, Finsbury Square, deal, the purchasers were represented by Jones Lang Wootton. Cluttons acted for the freeholders and Healey and Baker

E. Ireland's withdrawal

THIS WEEK'S example of "take-a-bath" accounting from a property company is Ernest Ireland's write-down of £1.05m. in the interim figures. This represents about 10 per cent. of the development portfolio, which at the beginning of the year was valued at £16m. In addition the other interests relating to the development, slide-shop-fitting and joinery—have made a £50,000 loss. The total pre-tax loss is £950,000, and the shares now stand at 23p. So capitalisation is under £1m.

This is a long way from the 1973 peak of 174p, which reflected a firm market over three years for a company whose property developments overhauled the traditional contracting business. The decision now, inevitably, is to get out of speculative schemes, said in 1974 to make up 65 per cent. of the development programme.

The march back to contracting is said to be an 18-month to two years' operation. But a major problem may lie in Brussels, where Ireland is involved in one of the larger of the late-1973 projects. The plans then were to provide over 1.4m. square feet of offices and shops on a 22-acre site at Etterbeck. The other parties are Banque de Bruxelles and the CPE contracting group.

But so far only the site has been cleared, though that is a fairly complex operation in itself since the offices and shops run over the Metro and railways. At the moment, with Ireland's line of credit from the bank still

intact, the idea is to get institutional backing before building starts next year. If the scheme goes ahead, the value to Ireland is still put at £17m., though the company must know quite well how shaky Brussels values are and it is also looking at the prospect of re-letting itself to simply a project management role. This year it has completed the sale, in flying freehold, of its Government-occupied Bellfield development, realising a total of £1.8m., but it has another, smaller unit and unsold Brussels block on its hands.

At home, there is similarly one big project which could be dangerous. This is a £12m. office development at Hammersmith, against which a potential liability of £2,125m. should Ireland still had to be shown in the last accounts. Now the company claim that the more likely penalty is only £2m. Talks about funding continue, and with Ireland's partners due to take up half the space, negotiations to pre-let the remainder look fairly vital.

Apart from completing the Brussels sale, the only major disposal so far this year is £900,000 raised from the New Malden office, car-park and store development. Ireland is looking for three more U.K. sales, between £2m. and £3m., before the end of the year. There are past developments, where there has already been a rent review, and come from the fixed assets section. The sales would mean the reduction by about a half of the U.K. investment portfolio.

Last year's accounts (which showed nearly £1.5m. of interest capitalised and only £250,000 charged to profit and loss) included auditors' qualifications on the £12.5m. of development land and property not sold in advance. Even with the contracting side profits running in line with last year, the injection of Middle East business into an order book apparently written at decent margins, and the turn-

around of the Weir acquisition, Ireland needs to run a tight ship over the next few months, especially since debt still represents about four times shareholders' funds.

One glimmer of light of course is that the group's traditional skills still seem to be intact after such an expensive foray into the world of speculative property development.

Grim story from factory statistics

The depressed state of the industrial property market is reflected in Ravenscroft's decision to call a halt on its Seafield Estate in Edinburgh. Two buildings have been completed, totalling 80,000 sq. ft. They are the first phase of a 300,000 sq. ft. factory-warehouse complex which had been planned for the 14.3 acre site.

Three-quarters of the space has been let, incoming tenants being William Meir (Bond 9), whisky blenders who have taken 30,000 sq. ft. Boots and Gallagher. This leaves two units extending to 10,000 sq. ft. and 3,000 sq. ft. available. The rents, according to letting agents Jones Lang Wootton have been about £130 per sq. ft.

Ravenscroft, following its parent Land Securities line, does not intend to go forward with the remaining part of the development in the current economic climate. It will hold the buildings as investments.

On the selling side, Marlborough Property Holdings, advised by Kings and Company, has found a buyer for the freehold interest in the first phase of the Broad Oak Trading Estate, Canterbury, in the Standard Life Pension Fund (represented by Debenham Tewson and Chinnock). Most of the 41,000 square feet of warehouse and industrial units has been let to Wallpaper

The Financial Times Friday October 31 1975

Manufacturers and Carriers. The last 10,000 square feet is rent and in this case the second phase of 22,000 square feet will go ahead shortly. An institution interest, held from the Basildon Development Corporation, on a 96,000 square feet warehouse on the Burnt Mill Industrial Estate, Basildon. This was built by the Keddie Group, which will occupy about half the space, the rest being used by Carreras Rothmans, Druce and Company, which acted for the institution. It says about £500,000 was paid for the leasehold interest subject to an over-riding gear leaseback on the entire premises to the Keddie Group with frequent rent reviews.

Druce has also been active, for John Matthews, in letting the Church Road estate at Gatwick. Around 100,000 square feet here has been let in the last month to so tenants including British Caledonian, Pitney Bowes, the ASA subsidiary of Jardine Matheson, Air Marketing International and a British Plastic Packing subsidiary. There are three-year reviews and rents are said to have exceeded £2 per square foot. Talks with a public company for purpose-built 200,000 square feet addition to the estate are in progress.

But isolated evidence such as this does not disguise a very poor occupation trend, especially in the South-East. King and Co.'s new availability survey shows very large rises in vacant space in both the warehouse and factory markets. Their total for sale in England and Wales, has risen from 20m. square feet in March to 37.3m. square feet; and the figure for factories has jumped from 23.4m. square feet to 33.6m. square feet.

Despite the completion of almost 5m. square feet of new premises since March, the total increase of premises currently

available has increased by about 17.28m. square feet, meaning, in effect, that some 4,400 square feet of accommodation has been vacated during the last 18 months or so (King's did the sums on the August figures).

This is a telling statistic, will some of the worst figures come from London and the Home Counties, where the increase in vacant warehouse space has been from 10.2m. square feet to 15.1m. square feet, and in factories from 14.1m. square feet to 18.6m. square feet.

What also shows up in the survey is the continued slowdown in new construction and construction and likely to be dropped from 12.4m. square feet to 4.6m. square feet.

OUT AND ABOUT

Artagan Properties has completed construction of the final unit of its Riverside Industrial Estate at Ponders End, Middlesex. This is a 26,500 sq. ft. unit, pre-let to a company called Stadium LRC International. BMK and Tibbons Photograph have already taken space on it. 272,000 sq. ft. estate.

Expected construction to come through for the second phase of the Telford Central Shopping Centre. The Department of the Environment approval is more than doubling the 250,000 sq. ft. of the first phase. Mar and Spencer, Littlewoods, Habi and Mothercare are among the who have taken space. Build will begin during next year with trading due to start by Christmas 1978. Further Telford plans to the total floor space to over 800,000 sq. ft.

Another small agricultural investment by a pension fund Jones Lang Wootton has bought almost 5m. square feet of new premises since March, the total one of the better farms in Humberside, for £220,000.

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There you will find the Financial Times Annual Survey on Office Relocation. It deals, comprehensively, with all aspects of decentralisation and relocation. Many other F.T. surveys relating to Industrial and Commercial Property are planned for the coming months.

If you would like to have editorial synopses of these surveys and advertisement rates and data, please contact

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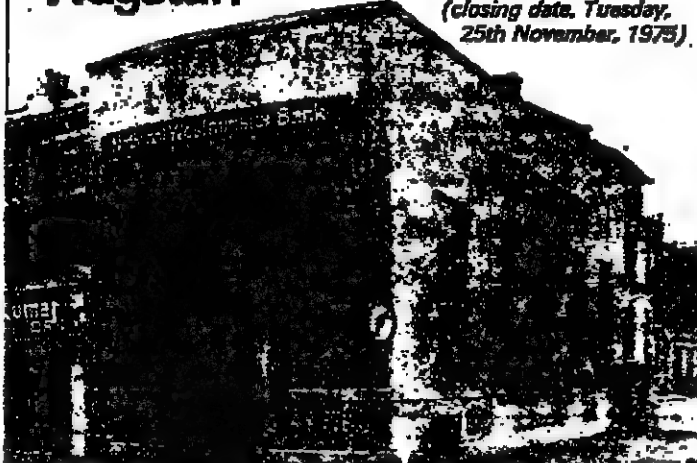
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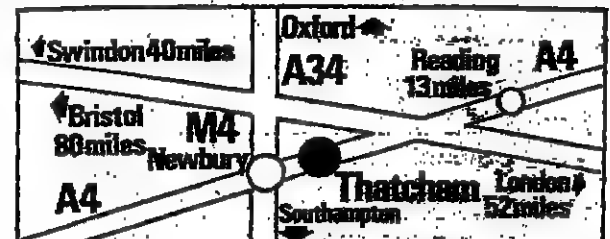
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PARLIAMENT



Wilson expects talks before any final Chrysler decision

Tory peers relent—and Industry Bill heads for Statute Book

BY JOHN HUNT

MP probes reserve assets build-up

TOTAL TREASURY bills outstanding at the end of June 1975, were £3,573m, Mr. Edmund Dell, the Paymaster General, told the Commons yesterday.

He was replying to Dr. Reginald Bennett (C Fareham) who asked if the Chancellor was concerned at the build-up of reserve assets in the banking system.

Mr. Dell stated: "I am certainly conscious of the recent rise in reserve assets in the banking system. But at present the growth of credit is limited by lack of demand."

"The Chancellor has recently emphasised the Government's readiness to use the various methods available to the authorities to influence monetary conditions so as to fit the Government's overall economic policies."

In a reference to the future role of expansion of M3, Mr. Dell recalled that the Chancellor had recently stated that as the economy moved out of recession the demand for credit would revive.

"It could then well reach a level at which some further restraint will be necessary if the money supply is to be kept under control," he stated.

THE PRIME MINISTER told the Commons yesterday that he and the Industry Secretary (Mr. Varley), expect to meet the heads of the Chrysler Corporation before any decision is finally taken about the future of the company's operations in the U.K.

Replying to questions Mr. Wilson said: "We are trying to get a full appraisal of the situation."

"I have asked for and I think I have received an assurance that no irrevocable decision will be taken before a discussion with the Industry Secretary and myself with the heads of the Chrysler Corporation."

"This is an extremely difficult problem and I would not want to underestimate its gravity this afternoon."

Mr. Wilson said it was too early to speculate what Chrysler's decision would be. He told Mr. Malcolm Rifkin (C Penlands) that the Scottish MP was not exaggerating in saying that a decision by Chrysler to withdraw from the U.K. would, by any calculations, be a devastating blow to employment prospects.

Mr. Wilson assured the House that the Government had been in continuous touch with the corporation. "Mr. Varley has written to the chairman of the Chrysler Corporation asking for a full appraisal of the situation."

"I understand that the corporation did, in any event, intend to have discussions with the Industry Secretary in the very near future."

Mr. Wilson agreed with Mr. Leslie Hedges (Lab., Nuneaton) that it was a very complex situation involving model ranges, market capacity, and other problems.

Mr. Varley was meeting Labour



MR. NORMAN BUCHAN
"A mini-Jarrow if anything went wrong."

MPs representing areas involved with Chrysler that afternoon. He would be happy to arrange meetings with other MPs who had "Chrysler anxieties," at the earliest possible moment.

In any discussions, the Government would be concerned with maintaining the flow of Chrysler U.K. exports to Iran—"an enormous programme of shipping."

Mr. Norman Buchanan (Lab., Renfrew W.) said: "The town of Linwood depends entirely upon the continuation of Chrysler in Britain. We would be faced with a mini-Jarrow if anything went wrong."

If money were not forthcoming from the Government or other sources, the situation demanded other means of

dealing with Chrysler—not short of nationalising it.

Mr. Norman Atkinson (Lab., Tottenham) said that Mr. Wilson's answer about Chrysler made it imperative to concede to the request of TUC leaders for the introduction of import controls.

"The introduction of such controls would be a contribution to raising the level of world trade and towards the recovery of employment in this country."

Mr. Wilson replied: "I would not automatically accept that sweeping, swinging and generalised import cuts would automatically increase the level of world trade. All past experience suggests it would reduce it."

"All leaders of the car industry believe that to introduce import restrictions on motor cars would lead to a fall in motor car production because of our exports."

Later, Mr. John Biffen (C, Oswestry) called for an early debate on the Government's financing of British Leyland "before we are defeated by lobbyists on behalf of Chrysler U.K."

Mr. Edward Short, Leader of the House, replied that he could not promise an early debate, and the Government was still considering the matter.

In reply to further questions, Mr. Short said he did not think this was the moment to debate Chrysler. The Government was considering when to debate the Commons Expenditure Committee report on British Leyland.

THE 10-MONTH Parliamentary battle over the controversial Industry Bill, which established the National Enterprise Board and introduces planning agreements, came to an end last night when the Lords finally agreed to drop their amendments to the legislation.

The peers' decision to withdraw in the face of pressure from the Commons means that the Bill—which is the centrepiece of the Government's programme—will become law when the present "spill over" session of Parliament ends in about two weeks time.

Soon after the Bill goes on the Statute Book, the Government will publish a set of guidelines for the operation of the NEB—the body which will have the function of extending public ownership into profitable manufacturing industry, establishing new enterprises, assisting existing companies and promoting industrial reorganisation.

The Government has already published a consultative document on planning agreements. It is now considering the representations which have been made before deciding whether to issue a fuller explanation of how the system will work.

The Lords recently passed a whole series of major amendments to the Bill which were reversed by the Government in the Commons last week. The peers last night accepted the Commons verdict.

Lord Roskill, the Leader of the Lords, declared that, after considerable debate, the amendments had resulted from

the unbalanced character of the Upper Chamber. While the Conservative peers had a built-in majority, it was impossible to accept the verdict given on matters of principle in the Lords division lobby.

From the Conservative benches Lord Amory, a former Chancellor of the Exchequer, said that he did not share Labour's optimism about the future of the NEB.

"I would like to prophesy that the NEB will find itself in a few years' time with the most amazing ragbag of assets that one could visualise. I prophesy that within a short number of years the NEB will require radical reorganisation."

Two of the most important Lords amendments prevented the NEB from establishing new industrial undertakings and from extending public ownership into profitable areas of manufacturing industry.

Reluctantly agreeing not to press the amendments, Lord Aberdeen, for the Conservatives, said that the Government proposals were wrong in principle and would do nothing to contribute towards industrial confidence. "There is an absolutely clear difference of opinion between our party and the Government," he said.

The House also accepted that one of the purposes of the NEB should be the promotion of industrial democracy instead of the "good industrial relations and involvement of employees" which the Conservative peers had written into the Bill.

After considerable debate, the Conservative peers also agreed

to drop amendments on the controversial clauses which make it compulsory for manufacturing companies to divulge information to their workers. This proposal had given rise to widespread fear in industry that confidential information would be leaked.

A series of amendments laid down that the information should be given to an employee of a company if it so wishes.

Minister urged to spell out U.K. fishing policy

FISHING AREA MPs protested in the Commons yesterday when they failed in their attempt to get a Government commitment on the future size of the British fishing fleet.

Mr. Edward Bishop, Minister of State, Agriculture, Fisheries and Food, told them it would be premature to assess the likely size of the fleet until present uncertainties had been settled.

Matters still to be decided included the 200-mile limits, common fisheries policy and attempts to continue access to other countries' waters.

Kevin McNamara (Lab., Hull C) claimed that Britain had no fishing policy at all while Mr. Enoch Powell (UUU Down S) urged the Government to take unilateral action over limits as other countries had already done.

Mr. Bishop said this would be quite improper and to proceed by general agreement was the only answer.

Mr. Douglas Henderson (SI Aberdeenshire E.) told him: "The fishing industry is sick, a tired of the kind of waffle we have had from you. Are we the last country in the world to increase its limits?"

Mr. Bishop said that the I. of the Sea conference was to meet in February. "We believe in fixing our limits by agreement."

He insisted that it was very difficult to define the future shape of the industry until some of the factors had been clear up. There were indications that they would be settled in the near future.

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Dipped headlights move faces defeat

BY RICHARD EVANS, LOBBY CORRESPONDENT

THE GOVERNMENT'S proposal to make the use of dipped headlights compulsory at night on all roads from November 17 is likely to be rejected by MPs in the Commons next week.

Following widespread criticism of the regulation laid by Dr. John Gilbert, the Minister of Transport, the Government's Whips have decided to allow a free vote among Labour MPs next Wednesday.

Protests have centred not only on the wisdom of the move from the safety viewpoint but also on the lack of Parliamentary consultation and the speed with which it has been introduced.

Conservatives have tabled a motion condemning the regulation and calling on the Commons to reject it in order to ensure further consultation. All the indications are that a sufficient

number of Labour MPs and others will vote with the Conservatives to ensure that the regulation is withdrawn.

The Ministry of Transport introduced the regulation after consulting 130 organisations which came down overwhelmingly in favour of the use of dipped headlights. But other motoring authorities and leading police experts do not believe the safety benefits have been proved.

A LABOUR MP suggested in the Commons yesterday that much could be learned about the country's economic difficulty by a study of Slater Walker.

During questions to the Prime Minister on meetings with the TUC—Mr. Bryan Gould (Lab., Southampton Test) said "TUC leaders might learn a great deal more about our present economic difficulties by a close study of the operations of Slater Walker."

He added that the Tories would be better off supporting the Government, "rather than supporting the supposed virtues of the squalid, unproductive and irresponsible profit-taking which is practised by their own high priests."

Mr. Jack Ashley (Lab., Stoke S.), said that the TUC was far more interested in the general level of public expenditure than the financing of white-kids and the massive shopping list of public expenditure cuts to be handed to Mr. Wilson by Mrs. Margaret Thatcher, the Opposition leader.

Mr. Ashley commented that "when the shopping list is published, it will make a significant contribution to a basic human right—the right to be unequal."

Mr. Wilson said he had not received the list. MPs chuckled when he added: "Whether it is due to postal delays, I do not know."

Mrs. Thatcher invited the Prime Minister, in his next talk with the TUC, to point out that the Government would be borrowing more money next year, much of it out of their pay packets.

Mr. Wilson said that every trade union leader fully understood the Chancellor's explanation at the Labour Party conference on public expenditure.

"What we have not had is a similar degree of co-operation from you," he added.

Mr. Norman Lamont (C, Kingston upon Thames) said that the Chancellor's gramophone record had got stuck at the point where he said cuts in public expenditure meant further unemployment.

Labour MPs cheered as Mr. Wilson retorted that the Conservatives' needle got stuck every time, "at the point just before they tell us what cuts they would make."

For instance, would they cut financial resources for the National Health Service? "When I get an answer to that I shall begin to take them seriously," the Prime Minister added.

Mr. Peter Morrison (C, City of Chester) said that the Government had borrowed about £175 for every man, woman and child in Britain this year.

Mr. Wilson replied that the borrowing requirement could only be reduced if there was increased taxation, which he did



MR. BRYAN GOULD

not think the Opposition would want, or by cuts in Government expenditure.

Not only the Government but also the "so-called alternative Government" had a duty to say what cuts there should be in expenditure. "We haven't had a whisper out of them."

Mr. John Fryer (C, Yeovil) asked if the Prime Minister saw the danger of the Government borrowing its way out of trouble.

Mr. Wilson told him that the Chancellor had described the choices which had to be made, and the very painful cuts in the coming year's expenditure out of most of which the Opposition will seek to make political advantage."

Mr. Gordon Davies (Parliamentary Secretary for Trade, and Minister for the Regions) said that the Government believed essential that policyholders should have the help offered by the Bill—help which would be provided by a compulsory levy on the insurance industry.

The Minister pointed out that the Bill had been refined in many material ways by the many amendments already made to it. But he considered that the principles on which the Government had introduced the Bill had been retained.

The amendments put forward from the Labour side to bring the scheme to an end within five years, were unnecessary and wrong, he told his backbenchers.

But because the Government realised the reservations, some MPs had about the Bill, it had sought to meet these anxieties by providing procedures in the legislation for reviewing the efficacy of the Bill after a reasonable period of time.

The new clause he introduced would enable the Bill to come again before Parliament in five years' time when MPs could make a further judgement on it in the light of its operation.

"I believe experience will show we are right to have this long-stop measure," declared Mr. Davies—meaning the Bill itself—when he stressed that the new clause was as far as the Government could reasonably go to meet the anxieties expressed.

In spite of the Minister's assurances, the new clause was taken to a division. Opposition to it was rejected by a Government majority of 18 (125-115) and it was added to the Bill.

Low butter output queried

BRITAIN would produce only 5 per cent of its total consumption of butter this year, Mr. Roger Moate (C, Faversham) said in the Commons yesterday.

He described it as a "remarkable achievement" by the Government that Britain "so rich in dairy resources"—had produced virtually no butter in September and very little in October.

Mr. Edward Bishop, Minister of State, Agriculture, Fisheries and Food, replied that the industry itself decided the allocation of milk for different purposes. "Butter is not the most profitable of the outlets."

The decline was not simply due to a fall in milk production but because more was being used for liquid consumption, cheese and other products, he added.

Turner, Newall open two new factories

BY RAY DAFTER

TURNER AND NEWALL yesterday opened two new plants in the North West, representing a total investment in excess of £2m. At the same time, Mr. Stephen Gibbs, managing director in charge of manufacturing operations, disclosed that the group was considering building two further plants at a cost of more than £4m.

A new £2m. works at Halton, near Widnes, is the first of a series of regional units planned by the group's subsidiary, TAC Construction Materials, to manufacture lightweight aggregate and concrete blocks.

The plant, now in the commissioning phase, is planned to serve markets in the North West. Two similar units, probably including one in the South East, are in the planning stage although it might be 1977 before the schemes are authorised.

The other plant opened yesterday was a £23.5m. unit built by TBA Industrial Products to produce continuous filament glass fibre. Situated at Kinsley Green, near Wigan, it is anticipated that the production facility will bring about 100 new jobs to the area.

Mr. Wilfred Newton, T. and N. managing director responsible for corporate planning, said the investment was in line with the

group's policy of concentrating on projects which improved productivity and reduced costs.

Mr. Gibbs said: "It was the group's role to make and supply materials for other industries. While it was intended that a company should build on its existing expertise, 'our technologies can take us into many new markets; our marketing experience can induce us to enter new technologies.'"

Mr. Newton added that the new TAC Construction Materials facilities would be fully operable in time to take advantage of a recovery in the building industry, probably some time next year.

Newspaper advertising aid opposed

BY MICHAEL THOMPSON-NOEL

STRONG opposition to the idea of a central share-out of advertising revenue to aid struggling newspapers was voiced by the Guild of British Newspaper Editors yesterday.

Mr. Michael Finley, editorial director of the Kent Messenger and chairman of the Guild's Parliamentary and Legal Committee, told the Royal Commission on the Press in London that such a scheme would siphon off money from regional papers to the national Press. The Guild represents editors of provincial newspapers.

Mr. Finley said the Guild's feeling was that public discussion of Press economics should be almost entirely on Fleet Street and the problems of the national Press.

At present, the regional Press enjoyed the biggest share of total advertising revenue available to the whole of the media. Thirty per cent went to the regional Press and just under 18 per cent to the national.

"The overwhelming bulk of the revenue to provincial newspapers derives from provincial sources,"

general evidence of an overabundance of money available to the Press, so that any scheme which merely redistributed available revenue, rather than enlarged it, would lead to a debasement of Press standards, particularly editorial standards.

Irrelevant

The example of the Scandinavian Press was irrelevant to the U.K. "The problem in Britain was that of ailing national newspapers, in Norway it was one of ailing regional papers."

On the question of Press monopolies, Mr. Alastair Stuart, chief London editor of Thomson's Regional Newspapers, said that readers themselves, liable to intrusion in their private activities,

Press groups posed a threat to the diversity of public opinion, there was no practical evidence to support this.

"The present monopoly legislation has coped with the situation in these areas and we propose no amendment to it." The old-fashioned "Press Baron" no longer existed.

"In fact, the financial strength of major groups is responsible for the survival of some newspapers that might not have survived." These groups had also launched new newspapers and revitalised old ones.

Mr. Keith Whetstone, editor of the Coventry Evening Telegraph, said the Guild saw no case for setting up a second national news agency in addition to the Press Association.

"A service like the PA could, Britain, only be as good as its finances allowed, but there was no evidence to show that a second national news agency would improve standards."

In a discussion on privacy, Mr. Finley said the Guild believed that there were certain people who made approach. This has involved the public interest could not there in dealing with the unions. Often there is no attempt at systematic joint consultation before a change is made.

Public interest

Mr. Gordon Page, another Guild witness, told the Royal Commission that newspaper investigations which proved to be methods of some publishers in the public interest could not there in dealing with the unions. Often there is no attempt at systematic joint consultation before a change is made.

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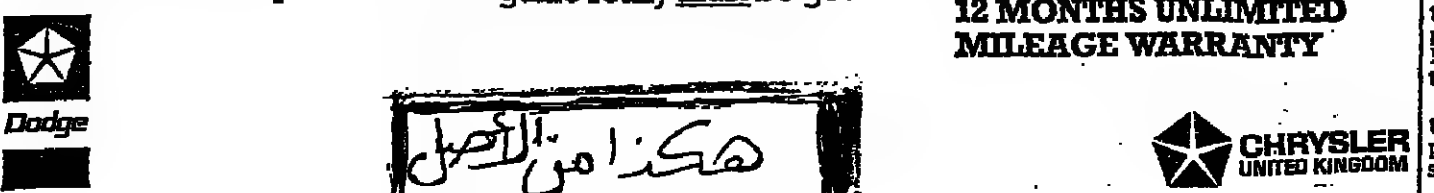
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on journeys," says Mr. Farncombe of Chapman's Transport Ltd. "On the A74 just before Crawford there's a slow drag for 4½ miles up to 1,300 feet above sea level. I can take 20 tons up there in overdrive," says Robin Earith.

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CHRYSLER UNITED KINGDOM

The Executive's World

James Ensor describes an American attempt to rid industry of the bitter divisions between manager and worker

A new philosophy succeeds at the 'blueshirt' plant

"THE men here work four and a half hours in an eight-hour shift—then they stop and sit around. It's all the result of restrictive practices built up over the years and embedded in the system. The plant committee, here, was very aggressive, particularly until piece-work was thrown out. And management conceded the demands every time. We had a 13-week strike when we changed to piece-work, but since then we have had walkouts for a day or two over suspensions and that kind of thing. But over-manning and protective agreements are very common; typically we have five operators for five machines where only one is really needed to operate all five."

This is not a hard-pressed manager of an engineering plant in the British Midlands talking but the manager of Eaton's axle plant in one of the old "ethnic" areas of Cleveland, Ohio. Evidently the problems of working environment and morale differ little between the old run-down areas of U.S. industry and similar places in Britain.

Absenteeism

Absenteeism, which runs at an average 8 per cent. throughout the year in Cleveland is worse than in most places in Britain. Racial antagonism in the plants also appears to be a more serious problem as does the incidence of "organised crime" for Cleveland is a Mafia stronghold. But for the rest, the problems of over-manning, embittered attitudes, walk-outs and lack of understanding have a familiar ring.

Eaton, however, unlike most British companies faced with similar problems has worked out an apparently effective and enduring solution which is steadily if slowly reducing such problems in its manufacturing programme. The solution is known, at Eaton's Cleveland head-

quarters as the "New Philosophy" plant, for want of a handier sobriquet. It was found, not through any analysis by professors from the Harvard Business School or New York psychologists, but developed organically from Eaton's middle management.

At first, most of the senior executives and a good many of the plant managers at Eaton, one of the largest U.S. automotive component and industrial truck manufacturers, were highly sceptical of the idea. Some still are: but Mr. Mandell de Windt (known to everyone as Del) the board chairman has become a fairly enthusiastic convert to the idea. And with de Windt's backing, the "New Philosophy" programme is in full swing in the States—though Eaton is still hesitant about introducing it in Europe.

The "New Philosophy" began seven years ago when the manager of Eaton's old, engine valve plant at Battle Creek, Michigan determined to prevent the bitter antagonisms which had developed there spreading to a new facility. A brand new plant was planned for the wide open wheatlands of Kearney, Nebraska deep in the American mid-West, and it seemed to provide a good opportunity to think out a new managing philosophy towards the people who would work there, as well.

He adds that all the tradi-

tional working procedures such as probationary periods, time-clocks, production related pay, disputes procedures and plant communications were analysed and questioned. "After a couple of days," he says, "it became rather an exciting process. We had all jumped to an empathetic view of the situation and were saying 'now why do we have that?'"

Mr. Scoble likes to illustrate the "New Philosophy" by saying that "we were trying to bottle the Hawthorne experiment." The famous classic of workplace sociology stems from a General Electric plant at Hawthorne, where sociologists were trying to discover the effect of lighting on production rates. Much to their surprise, production rose each time the sociologists arrived at a section of the plant to conduct their studies, no matter whether the lights were brightened or dimmed.

Don Scoble feels that it is a tragedy for American industry that the lessons of Hawthorne have been largely ignored. What is commonly understood at the executive level—that is, that an understanding and responsive attitude improves results, is only rarely applied at the worker level. Basically, the new philosophy of Eaton is to treat its machine operators like executives.

System

Of course, there is nothing very novel about the Eaton approach. IBM and General Foods in the U.S., John Lewis and Marks and Spencer in the U.K. have long adopted a system of treating employees alike and backed them up with consultations and open dialogue between worker and manager. But this system is still not in general use in the engineering industry in either Britain or the U.S.

The new philosophy, as Eaton has developed it, certainly depends upon a new facility,



Paul Miller and Del de Windt with plans of Eaton's new philosophy plant at Humboldt, Tennessee.

preferably in a small town, agricultural atmosphere where the minds of the workers have not been hardened by traditional working practices.

In the past five years, Eaton has built 13 or 14 such plants, in rural communities ranging from Nebraska and Iowa in the West to Kentucky and Tennessee in the South and North Carolina and Georgia in the South-East. The typical size is very small, with no more than 400 to 500 employees at full capacity. They are situated in quiet little market towns, mostly of a few tens of thousands of inhabitants, and Eaton draws much of its labour from the continuing shake-out in American agriculture as small farmers sell up their hold-

ings or take on a job to supple-

ment their income. Each plant is described as a "blueshirt job" which in the American jargon means that it consists only of working men, with perhaps a handful of managers and a few secretaries. Engineering, design, sales and planning continue to be centralised at the traditional Eaton locations and the "blueshirt" managers are responsible only for employee relations and production planning.

Every one of the new philosophy plants is non-unionised since under the American system, unions can only be represented in a plant when the majority of employees vote in favour of it, in secret ballot. But as Scoble explains: "We said to the men at Kearney 'If you're taking this attitude to keep the union out... forget it. Let union representation be a by-product of the successful system.'"

The new philosophy starts with the hiring system for employees—the word worker is hardly ever used. Instead of putting a man on 90 days probation, typical at older plants, he is hired outright, just like a manager. Typically, he will be shown around the plant by another line worker—indeed these men conduct all visitors around whether they be journalists or local politicians. Once hired, he earns a fixed salary—rather lower than in the old industrial locations like Cleveland but high for the rural region—which is paid whether or not he is able to work. There are no time clocks, but workers are expected to produce a carefully established output, which is based on work measurement.

Four weeks of training in operating machine tools is followed by a job—which in most of these Eaton component plants means manning a sophisticated machine tool or a foundry or forge press. Some of the plants have been made to make lighter than the old, dark an advertisement requiring 300

engineering works, but the Eaton plant at Glasgow, Kentucky, at least in this respect, hardly compares with the best of the new Swedish plants such as Volvo's at Kalmar or Scania's at Södertälje.

The real secret of success of the new philosophy plants, lies in the attitude taken to communicating with the employees. Manager round tables where workers from each department, chosen in rota, can give questions at their bosses: uniform office and factory benefits; hiring procedures which start with coffee meetings for workers and their wives at the plant—all contribute to a new and different atmosphere.

Questions

At round tables, which are held every month and last a full day, anything and everything is discussed. Many of the questions relate to day-to-day production problems and ways in which output may be improved. Others cover the kind of trivialities which are discussed at any club committee meeting—such as why the coffee in the machines is so weak or the wash basins too dirty. And a few of them expose genuine grievances in manager-employee relations or highlight fears among the workers about the future of their jobs.

The counselling approach, which Don Scoble describes as "biblical" in its attitude, is time-consuming and demanding of managerial talent. In a large number of cases, managers designated to the new philosophy plants have not been able to shake off old habits and traditions of a life-time, and some have had to be replaced. Most of the managers were initially highly sceptical of the whole approach and so were the directors. As the president Mr. Paul Miller robustly puts it: "When I first heard about it, I thought somebody had flipped a lid."

There can be little doubt that the system is now working well for Eaton, although it is hard to prove the point directly. The efforts have been made to make workers certainly like it, and the plants cleaner, quieter and 10,000 people recently answered an advertisement requiring 300

to work in Glasgow, Kentucky. The fact that workers stay in the plant after hours to play volleyball or that the day shift workers look in during the evening to help the night shift sort out any problems is indicative of a high degree of morale. And when the Glasgow workers recently completed a pavilion outside their plant—with material supplied by the company—they dedicated it to the plant manager.

All the statistics of absenteeism, labour turnover, maintenance rates, scrapage for defects and safety standards tend to be better at the new plants than the old. The strike record is effectively zero, and when volunteers were called for at one or two of the plants for short time, far too many applied. But this may be a reflection on the Kentuckian's pleasure in free time during the hunting season rather than a desire to help management out of a tight corner.

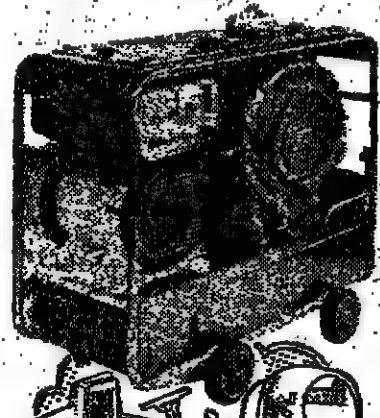
In some cases, safety and accident statistics, initially good at a new plant, have deteriorated markedly in later months. Scoble explains this by the worrying tendency of "productivity getting to be too much the name of the game" as the men compete like "Stakhanovites" in Stalinist Russia to beat the latest production targets. In one plant, records were consistently set during the foreman's holiday—proving a neat political point.

Right

De Windt, at least, is convinced that new philosophy is the right way to go. He has openly used the higher production rates and lower wages of the new plants as a threat to workers in the old, embittered locations like Battle Creek and Cleveland. In a few cases, the old plants have been closed down, and in many more work has been transferred to the new. During the current recession in the truck business, Glasgow, Kentucky works flat out whilst an old plant at Cleveland is on short time. But now, the new philosophers are turning their attention to introducing at least some of the ideas in the more promising of the unionised plants.

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Hamlyn tweaks again

BY MICHAEL THOMPSON-NOEL

At 49, Paul Hamlyn is still the enfant terrible of the publishing game—a showman and a salesman who is never more at home than when tweaking the industry's nose by pulling new schemes from the hat as fast as his rivals can blink.

Yesterday's launch of the St. Michael Family Library was typical. Via Sundial Publications, the company he owns in partnership with David Frost, Hamlyn has pulled off yet another coup by launching a range of nine St. Michael titles for direct sale through selective Marks and Spencer stores.

The plan, says Hamlyn, is to teach the vast numbers of people who have probably never stepped inside a bookshop in their lives. "I'm a communicator and I regard the St. Michael deal as a fascinating breakthrough, for stimulating the public's interest and awareness of books must be beneficial to the booktrade as a whole. The notion that the British are great book-buyers is a fallacy."

The first nine St. Michael titles are predictably cosy. They include "The St. Michael Book of Handicrafts," "All-time Movie Favourites" and "The Colourful World of Horses." It would be easy, but arrogant, to sum them up as coffee table volumes for the council estates. The point is that all are supremely well produced, will cost only £1.99 each and will probably sell in hundreds of thousands.

In the meantime Paul Hamlyn's main company, Octopus Books, is clicking up sales at such a rate that in the past three years—it was launched in August, 1973—it has grown into what is probably the third largest trade publisher in the U.K.

Octopus is the imprint Hamlyn launched after eight mainly unhappy years in the corporate jungle. In 1964



Mr. Paul Hamlyn

Hamlyn, an ex-Berlin boy and German refugee who once worked as an office boy on Country Life, sold his then-booming Paul Hamlyn Books to what was the International Publishing Corporation for £2.75m. He had started out with a £350 legacy 16 years earlier.

The deal with IPC made him one of the largest private shareholders at IPC, but Hamlyn was a crusading opponent of the take-over in 1970 by Mr. Don (now Lord) Ryder's Reed Group and left IPC to join Rupert Murdoch's News International. He remains a firm friend of Mr. Murdoch but in November, 1971, Hamlyn's urge to quit the corporate wilderness and get back to what he loved best—the publishing and selling of books—led to the launch of Octopus.

Turnover at Octopus has grown from £1.8m. in 1972 to an expected £8m. plus now—but as Octopus operates a unique marketing deal with W. H. Smith, which has the exclusive right to wholesale his books and therefore handles the entire warehousing and selling operation, leaving Octopus free to concentrate on editorial production, the annual retail turnover of Octopus books is probably now running at around £20m. (Similar distribution deals have been made by Octopus in foreign markets.)

The wholesale value of Octopus exports has gone from £900,000 in 1973 to above £4m. and by the end of the year Octopus will have produced around 300 titles since start-up and sold over 20m. books—80 per cent. to the big English-speaking foreign markets although it is now selling in France, Germany, Scandinavia and Holland, too. Its pre-tax profit last year was £417,000.

The books that Octopus sells are the sort of high-quality, high-value glossy colour leisure titles that made Paul Hamlyn one fortune and are now conjuring another. "I'm often

accused of being a mass-marketeer, not a great literary publisher, but the latter would be easy: I'd pinch the four best editors in London, pay higher authors' advances and become a great literary publisher."

As a communicator, then, Hamlyn derives great pleasure from the fact that books from Octopus on art-nouveau, Egyptian mythology and seashells should sell 300,000 copies each. He spends up to £100,000 a year on promotion in the U.K., including television and radio advertising—the only British book publisher to do so—and in its search for high-quality printing (Octopus originates over 10,000 colour pages a year) the company has struck up printing deals in Hong Kong, Italy, Czechoslovakia and Holland as well as the U.K.

But not everything is pleasing Mr. Hamlyn, who this week spoke with devastating scorn of the "utter lack of help from governments and banks extended to the entrepreneur."

"At a time like this the worst-hit people are the close companies," (Hamlyn owns 98 per cent. of Octopus.) "You can sell out to a bigger company, or go public, but I've no intention of doing either. Companies like mine are supposed to take all the currency and credit risks but nothing is done to encourage us."

With a background of three years' trading and £10m. worth of exports, £4m. invoiced between January and October this year, Octopus asked the Export Credit Guarantee Department for cover for six of its main customers.

In all six cases the ECGD's assistance was minimal. The low point was reached in the case of an American public company with profits of over \$80m. annually. Octopus was asked to obtain guarantees of payment from the parent company. "If we had attempted to do this we would have been shown the door and lost future contracts of well above £2m.," says Hamlyn.

In the case of an Australian public company with whom Octopus's turnover since 1973 has exceeded £1.6m., of which less than £200,000 is currently outstanding, Octopus was asked for full audited financial statements and offered only up to £150,000 cover. "I love the work," says Hamlyn. "I spend 40 full days a year in aeroplanes expanding our export business, which accounts for over 70 per cent. of turnover, and would undoubtedly carry on in some way if my tax rate was 102 or 110 per cent. instead of 93. But help? We get nothing. Encouragement? We get nothing. It is tempting for a closed company to climb back into its home-market shell, but is this really what the Government is trying to encourage? "I'm often

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FRIDAY, OCTOBER 31, 1975

A policy for industry

THE GOVERNMENT is now under increasing pressure to give some clear shape to its industrial policy. The Industry Act has passed the Lords, the first strategy meeting at Chequers is less than a week away, and the future of Chrysler poses an urgent practical question—the first possibility of the collapse of a relatively major company since the change of regime at the Department of Industry. The latest reports from the shipbuilding industry suggest that a second dilemma of this kind may soon become pressing.

Public health

Mr. Eric Varley, has repeated that his broad aim is to concentrate public help on industries with a prospect of future success. This is an admirable statement of intent, if a little short on means. Mr. Varley presumably intends to pursue what he would regard as a more long-sighted investment policy than he thinks the private sector is willing to do, and wait for rewards well over the horizon—a policy whose success cannot, by its nature, be judged until it has been pursued for some time. He has so far, in the relatively minor case of Norton Villiers and the Scottish Daily News, shown that at least he knows how to refuse aid to failures, but that is only the negative half of his policy. The constructive half is more difficult.

The most detailed contribution from the official side to the task of defining the problem is an economic paper from the NEDO staff. This is a rather sketchy piece of research so far, as its authors admit, but it has already progressed far enough to raise some awkward questions about the whole concept of "selective support". Broadly, the paper suggests that the problem consists not so much of growing and declining industries as of efficient and inefficient firms.

It is the inefficient firms which are likely to approach the Government and the National Enterprise Board, as the Chancellor and Lord Ryder have admitted: the problem of deciding whether an individual case represents surplus capacity which can well be

spared even in the long run, or is a victim of the business cycle or a wrongly corrected management fault must remain a difficult matter of judgment, which cannot be settled by slogans. It is a particularly difficult decision at a time of deep recession, when private buyers for under-used productive assets are hard to find, and the political temptation to preserve jobs is strongest. This leads NEDO to the view that the Government will require a detailed industrial development strategy to guide its decisions.

Such a strategy can help to clarify the vital difference between development and mere job protection, but it can also be a way of making one's mistakes consistent: perhaps the most welcome news is the declaration, through hints and omissions, that present plans for State intervention are greatly scaled down from last year's rhetoric.

Lame ducks

While the State may have a limited role to play—the latest figures from Rolls-Royce and the performance of ICL suggest that not all lame ducks need be crippled for life—private enterprise, responding to market pressures in a stable monetary environment, must remain the main source of growth in a mixed economy. Here the NEDO analysis is full of hints which are not followed up. For example, the fact that Britain lags behind France and Germany most notably not in investment or productivity, but in the growth of home demand. The fact that growth is hampered when the rewards of work and enterprise—not least work on the shop floor—are systematically taken away to leave room for more public spending appears clearly in the figures, but nowhere in the text. The Government critics on its own Left may also note with interest that the growth of public spending itself is thereby held back. Sound economic policy is still the prerequisite for successful industrial policy, and could make a State policy for industry largely redundant.

Doubt over the U.S. recovery

ONE OF the main objectives of Britain and a number of other European countries in the international debate about the depth of the current recession has been to exert pressure on the governments of the strong economies—notably the United States and West Germany—to deflate faster, and thus drag the rest of the industrialised world in their wake. But when the economic summit meeting opens at Rambouillet in a fortnight's time, the Washington delegation will be able to argue with some force, on the evidence of their third quarter GNP figures, that the recovery is already well under way in the U.S. and that there is no case for further stimulation on international grounds.

Inventory

There is still room for doubt over the strength and the durability of the American recovery, however. Though the growth in real GNP (11.2 per cent. at an annual rate) is the fastest for 20 years, it is mainly due to changes in inventory levels, while the growth of final sales was marginally down on the second quarter. Business investment showed an encouraging turnaround, from a drop in the second quarter to a small increase in the third. But the President's Business Advisory Council is taking a bearish view of the underlying trend for investment, partly because of the cost of anti-pollution controls, partly because of the adverse impact of inflation on company profitability. Inflation is far less serious in the U.S. than in the U.K., of course, but the September retail price index represents an increase of 0.5 per cent. on August, and brings the seasonally adjusted annual rate of increase up to 7.1 per cent. in the second quarter to 7.3 per cent. in the third quarter.

Doubts over the durability of the recovery have been reinforced by the dip in the Commerce Department's index of leading indicators, reflecting especially in the light of its very large trade surplus.

and in orders for plant and equipment and an increase in layoffs. In any case most forecasts suggest that the period ahead will show much slower expansion than the third-quarter surge, and the Business Advisory Council's estimate of real growth in 1976 corresponds closely with the OECD forecast of 5-6 per cent.

Election year

In the context of domestic American politics, the question which remains unanswered is whether, in an election year, this rate of recovery, even if it carries through to the end of 1976, will satisfy Congress, the President or the voters. There seems to be some prospect of a further slowdown in the rate of inflation, but unemployment is expected to remain uncomfortably high in the region of 7 per cent. On the other hand, there can be little doubt that Congress will accept the President's proposal for extending this year's tax cuts, and will probably reject his parallel proposal for a corresponding reduction in public spending.

At the same time, yesterday brought further evidence of relaxation of the Federal Reserve's monetary policy—and it should be remembered that Mr. Arthur Burns played an important role in the re-election of President Nixon in 1972 by his very rapid expansion of the money supply.

For the European economies, however, the outlook is considerably less cheerful than it is for the U.S. The OECD has repeatedly revised its European economic forecast downwards during the course of this year, and its latest figures (which may yet be revised again before the summit) suggest that growth in the European area will be only 2 per cent. next year and that unemployment will continue to rise. Some of the European governments at Rambouillet may not be satisfied that the U.S. is doing enough to fight the recession, especially in the light of its very large trade surplus.

The stocktaking 10 years on from Rhodesia's UDI

From BRIDGET BLOOM in Salisbury

ON NOVEMBER 11, White Rhodesia will celebrate ten years of independence. The event will no doubt be met with rejoicing and self-congratulation among the ruling Rhodesia Front leadership. But for many Rhodesians, Black or White, and certainly for the neighbouring governments in Lusaka and Pretoria, Lourenço Marques and Dar es Salaam—even for those as far away as Whitehall—the day will be one for sombre stocktaking.

There is no need to go back as far as January 1966, and Mr. Harold Wilson's determined statement that the Whites in Rhodesia would be overcome in "weeks not months," though Mr. Ian Smith's durability then held—and still holds—lessons for the future. In today's depressing scene in Southern Africa, one thing stands out: despite concerted efforts, for the first time, by both Black and White leaders in the area, and despite the rapidly changed circumstances which have resulted from the Portuguese withdrawal from Southern Africa, a peaceful settlement to the Rhodesian problem seems as far away as ever.

Almost a year ago, following the most extraordinary and secret contacts between Mr. John Vorster, South Africa's Prime Minister, and President Kenneth Kaunda, of Zambia, Rhodesia's African Nationalist leaders, jailed a decade previously by the Rhodesian Government, were released. Within the next month Mr. Vorster and Dr. Kaunda had succeeded in getting Mr. Smith and the nationalists to the point where their respective "clients" had agreed to a ceasefire, and to sit round a table to negotiate a peaceful settlement of Rhodesia's future.

Ceasefire was inoperative

Except in the most formal sense, those negotiations never got started, and the ceasefire was inoperative. In the last year, the fragile unity of the Rhodesian Nationalists has been shattered and Mr. Smith's obduracy in the face of demands for majority rule remains unshaken. In Pretoria, Lusaka, Dar es Salaam and Lourenço Marques—and perhaps in Whitehall—there has been, over the past couple of months the dawning realisation that Rhodesia is once again deadlocked.

In some of those capitals, at least, new strategies are being actively worked out in an attempt to break the impasse. They include, on the part of the African presidents, who have put so much effort into the detente exercise of the last year, a determination to encourage and back new leaders of the Nationalist cause in Rhodesia, even though that must mean a stepping up of guerilla warfare.

Mr. Vorster, too, for different reasons, is certainly wondering about the possibility of a change in Rhodesia's White leadership. The aim, on both sides of the Black-White line in Southern Africa, is to loosen the logjam.

There are two main reasons for the failure of detente in Rhodesia. The first is the fragility of the unity of the African National Council, from the beginning an uneasy amalgam of the former Zanu and Zapu parties under the umbrella leadership of Bishop Abel Muzorewa. Now split into two factions, with Mr. Joshua Nkomo claiming the leadership in the north and the Reverend Ndabani Sithole and Bishop Muzorewa heading the

principal reason why Mr. Smith has been able to concede nothing.

From the evidence of a month's travelling throughout Southern Africa it would seem that the external partners to the detente have come to the uncomfortable conclusion that there can be no progress on Rhodesia as long as Mr. Smith and the Nationalist leaders remain in their present positions. Whether or not this signals the end of the co-operation on Rhodesia between South Africa and the Black African presidents depends mainly on whether one leadership or the other can be changed peacefully. And on this, the leading within a year or two of this looks unlikely.

It is now being taken for granted in the Black African leadership that the split within the ANC is irrevocable. Mr. Joshua Nkomo, the former Zapu leader, and the Reverend Sithole of Zanu have been political enemies for over a decade and, in addition to the now formal split, such has been the slanging match between the two over the past few months that it seems impossible that they should again make common cause. As for Bishop Muzorewa, it is widely felt that the man chosen last December as a compromise leader has, by failing to hold the ANC together, become politically irrelevant.

Given this, and given the continuing stubbornness of Mr. Smith, there are two possible (if not very probable) peaceful ways out of the current deadlock. One is that Mr. Smith should reach a settlement with Mr. Nkomo, now heading the

organisation outside, the ANC barely got past first base after its formation last December. Its leaders have been unable to agree either on who, in terms of personalities, should lead, or on precisely what terms should be negotiated with Mr. Smith.

The second reason for failure is the obduracy of Mr. Smith, who, it now seems quite clear, has had no intention if he could possibly help it of negotiating anything remotely approaching the majority African rule which was the minimum the ANC could accept. It could be argued that Mr. Smith might have been more prepared to negotiate had Mr. Vorster, in addition to withdrawing the South African military force, used economic sanctions to greater effect. But even though that must mean a stepping up of guerilla warfare, Mr. Nkomo, now heading the

country. But now there is no evidence that he—or his colleagues in the Rhodesian Front, whose Congress only a month ago showed itself to be moving, if anything, even further to the Right—feels that way.

It should be clear within the next few months whether anything will "give" to ease the logjam in a peaceful direction, but meanwhile the Black African presidents, despairing of a peaceful settlement under present conditions, are preparing for an alternative which in the medium term can only lead to a stepped-up guerilla war.

Their argument is simple if stark. The past year, they maintain, has failed to produce a peaceful settlement mainly because the African Nationalists were divided and were therefore unable to back

the time being so too does Mr. Smith's own removal from the scene. There may have been pointers to such an event in the past few months: there can be no doubt, for example, that Mr. Vorster and his colleagues have become extremely impatient with the Rhodesian leader, and in their own minds they almost certainly have one or two candidates whom they believe could do the job more amenable.

Rumours of Mr. Smith's impending resignation were rife here last weekend. They were believed to emanate from South Africa, and were as roundly denied as devaluations, before they happen, are in Downing Street. In an interview last December, Mr. Smith said that he would be ready to resign if he felt that it could help his

up in any credible way a threat to resort to war if negotiations failed. The strategy they are now planning to make that threat not credible but a reality.

To do this the Rhodesian guerilla fighters in camp Zambia, Mozambique and Zanzibar must not only be trained and equipped: they must be led. Drawing on the Mozambique experience, the African presidents have unwillingly concluded that non-Rhodesian currently in Rhodesia's Nationalist leaders (and includes the second and even fourth rank officials) is capable of leading these new circumstances. Just as eventually Sam Machel, a fighter, emerged from Frelimo, so they are looking to the emergence of new Rhodesian leadership among the guerillas themselves.

ramifications of this could be immense. First, abandonment of the old leadership and the attempt to fit new one is bound to take years rather than months. The old leaders will not in without a struggle, while guerillas themselves have only been weakened in the year of detente but have a split by the leadership struggle originally outside their control. The result is a vicious cycle of internal fighting, which caused the deaths of Mr. Herbert Chitepo in Lusaka March, which resulted in imprisonment of 50 guerillas, and showed how deep their divisions had become. Whether the which were partly tribal, personal and partly ideological—can now be overcome remains to be seen. Certainly a leadership will not emerge without having a effect—as the leadership struggles within Frelimo have temporarily divisive effect in the Mozambican cabinet—the "host" countries.

In the short term, implementation of the policy is bound to be to advantage of Mr. Smith. While Rhodesia could well celebrate an 11th, 12th and even 13th anniversary of UDI without feeling that it is in danger of imminent defeat. But the reckoning comes, it is likely to face a much tougher, more determined and more radical opposition than can presently believe. To-day Rhodesian politicians—White and Black alike—may then wish that they had seized the opportunity of detente sensibly negotiated a settlement of their differences.



Mr. Ian Smith in celebratory mood recently in Salisbury's Cecil Square at a ceremony to mark the city's 85th anniversary. November 11 will see more celebrations after 10 years of independence, but behind them many people in Rhodesia and elsewhere will be in sombre mood.

MEN AND MATTERS

IMI trainers for Tanzania

The Institute of Directors, as I pointed out yesterday, has its problems, and hearing that the Irish Management Institute is about to lose half of its establishment staff to Tanzania I thought, is this yet another institute with difficulties? But apparently not so: the fact that 15 out of the 32 "trainers" (as IMI calls its teaching staff) are off to Africa is regarded as an accolade—even if it leaves the home team rather thin on the ground in the meantime.

The IMI is in fact a strangely hybrid body, but a successful one. The best description of it is a cross between a management consultant and a business school: it has a contract with Trinity College Dublin under which MSc degrees in management sciences are awarded by the university on courses run by the institute, but it believes in doing most of its work not in classrooms, but working with adult management students in their normal working environment.

The trainers are off on a two-month assignment in Tanzania to work within the President's office to impart management techniques to something like 60 of the top Tanzanian officials. At the same time the director-general of the institute—Ivor Kenny—is also away for a few weeks, but his mission is to South America. He is attending a world management congress in Caracas, Venezuela, where he will be presenting one of the main papers (and no doubt negotiating on the side for yet more work for his staff).



"I'm afraid they're making their point on devolution."

Marketing

A man goes into a shop and is amazed to see it stacked with nothing but salt. "Boy, can you sell salt?" he said to the owner. The owner replied: "No! I can't sell salt, but the man who sells me salt, boy! can he sell."

Narby's target

From his background, Frank Narby could look and sound Canadian, Swiss or even Egyptian. Everyone who has come into contact with him, including directors of the Furness Withy shipping group, who have little reason to be friendly, and union representatives—agree he seems the epitome of a polite Englishman. In fact, he was born in Cairo of an Egyptian father and an English mother, spent his formative years here, went to Canada later and took Canadian citizenship, and now lives in Switzerland.

So Narby, 47, can be called cosmopolitan, and so can his

business, based on Eurocanadian Shipholdings, registered in Bermuda, and Interact, a Swiss company. Financial details have been sketchy, though profits seem to have averaged around \$10m. to \$12m. over the last three years. To-day Canadian National Railways is injecting \$12m. in return for an 18 per cent. stake in the grouping.

Narby's family will then hold 61 per cent. with the final 21 per cent. owned by Helix Investment Trust, in turn controlled by Donald Webster, a wealthy Canadian whose grandfather pioneered the shipment of Welsh coal to Canada and whose father, Colin Webster, is a director of Royal Bank of Canada (bankers to Eurocanadian).

If nothing else, Eurocanadian Interact is impressively backed, but despite Narby's English manner, a distinctly foreign operation. Which makes Furness Withy highly suspicious of Eurocanadian's strategic, near 30 per cent. stake in FW and the 38 per cent. holding in Manchester Liners, a Furness subsidiary.

There is little doubt that Manchester Liners is Narby's target. Eurocanadian Interact probably has around 34 per cent. of the container trade from Europe to the St. Lawrence Seaway, far less than giants like Atlantic Container Trades and Seatrain. Manchester Liners is in there too, though again small beer with perhaps 5 per cent. of the trade. Narby's presumed aim: a rationalising get-together with ML.

Perhaps a swap deal could be arranged with Furness, with the cancellation of the FW stake in return for the whole of Manchester Liners. FW shows no signs of being accommodating, and any deal would presumably involve Narby putting his operations through a British company as he confidently expects no arrangement would

"have an adverse effect on Britain's balance of payments." The means remain obscure, but as one of his aides says: "We don't feel under any pressure as far as time is concerned."

Monkish

For the past couple of years, the monks responsible for Chartreuse liqueur in France have agreed to modest pre-Christmas television advertising, but this year they were not keen on the idea. It has taken polite but determined talking by the distributors to win agreement for the spending of £20,000 on another series, though the same old film (most of it from a French TV documentary as the monks are reluctant to allow in strangers) will be used.

The monks belong to the Carthusian order, whose strict rule of silence is waived for the three monks who run the distillery 13 miles from the monastery near Grenoble and who negotiate with the distributors. In fact that is not the only place where the drink is produced. It also comes from a Carthusian monastery at Tarragona in Spain, where for three winter months a year, the distilling trio from Grenoble supervise operations.

It is a business which sits oddly at the divide between commerce and piety, but the distributors are pleased at one current development: the bottles will soon carry a new label carrying a "made by monks" guarantee just to deter any imitators.

Juvenile

Why do elephants have Big Ears? Because Noddy wouldn't pay the ransom.

Observer

How can a merchant bank help a private company?

Do you need to increase your overdraft or should you look for an increase in capital? How are you planning for the future? GRESHAM TRUST can help. Solving problems like this is our business. We are a long established merchant bank who specialise in working with private companies. That's why we'll always listen—whatever your financial requirements. So don't be afraid to write or ring one of our Directors. Why don't you do so today?

FINANCIAL TIMES SURVEY

Friday October 31 1975

OFFICE RELOCATION

The rate of office relocation has slowed down in the current economic recession, but the basic arguments for decentralisation remain valid. Many companies can recoup the costs of relocation in a single year by savings in rents, rates and lower staff costs. Although the preference is still for companies to move to the areas just outside London, an increasing number are enjoying the greater benefits of relocating into Areas for Expansion, where Government subsidies can help reduce costs further.

Office Premises suitable for firms seeking to relocate.

Of our current instructions, we take the opportunity to make brief mention of several situations which could provide answers for companies facing the problems of relocating.

In the West of England and South Wales, we have five major office developments completed or under construction. Each of these could suit a company planning a major headquarters move, and would prove more economic than having new premises constructed on a virgin site.

Inter-City House, Bristol

The premier commercial City of the South West, Bristol is an extremely popular office centre which has consistently attracted major office tenants over the past five years. The already excellent communications are now to be complemented by the new High Speed Trains on Western Region, with a journey time of only 85 minutes to Paddington.

Inter-City House is a first class air-conditioned office building of some 105,000 square feet, and is now ready for occupation. In a City where tenants are extremely conscious of the quality of their accommodation, the building is able to meet the expectations of the most exacting of occupiers.

Old Orchard, Poole

Since the erection of new headquarters offices for Barclays International, which commenced some three years ago, Poole has grown very rapidly from a provincial town to an office centre having some 480,000 square feet of office space built or under construction. The majority of which is now tenanted. The local pool of trained secretarial and clerical staff has increased and is increasing to cope with the availability of work, and the excellent amenities which the Town offers will, we feel sure, continue to attract firms contemplating relocation for many years to come.

Old Orchard is a new office building offering some 80,000 square feet of accommodation for occupation in March 1976. The eleven storey prestige development enjoys a magnificent view over the natural harbour of Poole in addition to the more usual virtues associated with a building planned for the most discerning occupier.

Dorcan House, Swindon and Princes House, Swindon

The extremely progressive attitude adopted jointly by the Swindon Borough Council, the Wiltshire County Council and the Greater London Council to implement the impetus given to expansion of the Town by its designation in 1964 as one of the areas to receive London overspill, on a large scale has led to Swindon's present status among the fastest and most consistently growing office locations in the Country.

Dorcan House is a development in three linked blocks, each of some 28,000 square feet on three office floors. Phase I, which consists of the first two blocks, will be ready for occupation in the Spring of 1976, and Phase II, being the remaining block, will follow thereafter. Thus within the total area of 83,000 square feet, complete flexibility of occupation is offered. The centrally heated development will be carpeted throughout and the high standard of finishes will anticipate the requirements of the most particular tenant.

Within the second phase of the Headquarters development of the Nationwide Building Society, 54,000 square feet of air-conditioned offices are offered for occupation in September of this year. This is a most prominent building close to the Brunel Centre shopping complex and to the Civic Centre.

Clarence House, Newport South Wales

The growing importance of Newport as a commercial and industrial centre is evidenced by the fact that such major companies as Ansafone Limited, Plessey Marine Limited, Crompton Parkinson and the British Shoe Corporation have recently moved to the Town. A continuing attraction for companies considering a move will be the most attractive Government grants and incentives which are offered as Newport has been

designated an Intermediate Development.

Clarence House is a prestige 11 storey office tower, providing some 87,000 square feet of air-conditioned accommodation within walking distance of the central shopping area of Newport. The building, which is being completed to a very high standard of finishes both internally and externally, will be ready for occupation in the early part of 1976.

Within easy reach of Central London, and in the area where it is necessary to acquire an Office Development Permit in order to get planning consents for schemes of over 10,000 square feet, we are able to offer five sites each with the very real prospect of substantially lower initial and future rents than will obtain in the prime central areas. Together with excellent communications and good local pools of secretarial and clerical staff offering easy recruitment, these schemes may prove attractive to many large companies the nature of whose business prevents them from moving far from the capital. In each case, the likely time required to obtain planning consents and develop will be about three years, so a considerable amount of forward planning is necessary.

Savoy Cinema Site, Enfield

The London Borough of Enfield is a G.L.C. preferred office location, being within 25 minutes by rail of Liverpool Street and within 15 minutes of Seven Sisters underground station on the Victoria Line (Oxford Circus 10 minutes). Thus a comfortable half hour's travel takes the occupier of this scheme to either the City or the West End.

Within this redevelopment will be a squash court complex and plentiful car parking, in addition to a pleasing low rise building of 50,000 square feet gross of offices (40,000 square feet net). The final specification and standard of finishes can be determined by the tenants' requirements, although clearly a high standard is anticipated. It is possible that an increased floor area could be provided to suit a tenant's specific requirement.

Regal Cinema Site, Bexleyheath

This is a site zoned for commercial development, and on which the Bexley Borough Council are keen to see office development take place at an early date. To this end, they will lend their support to an application for an Office Development Permit and plans have already been discussed and agreed in principle for a scheme containing 140,000 square feet gross of offices.

The site is centrally located in the town, and will be directly opposite a fine new shopping development servicing much of the South East London area. Train journeys of 30 minutes to London Bridge and 35 minutes to Charing Cross provide easy access to both City and West End.

Adlards, Acre Lane, Brixton

Within five minutes walk of the underground (Victoria Line, Oxford Circus 10 minutes, Bank 15 minutes via Stockwell), and of one of the most popular shopping centres in South London, this site is

excellently placed to attract staff from a large local labour force and to enable senior executives to reach the central business areas with the minimum delay. A prolonged dialogue with the Department of the Environment has resulted in the grant of a speculative Office Development Permit for the scheme. In addition, the Planning Authority have agreed in principle to a scheme providing some 64,000 square feet gross of office space. This proposal, having unusually large office floors of 16,000 square feet each, will lend itself exceptionally well to the requirements of firms anticipating an open plan working environment.

Yeoman House, Harrow

In the heart of an excellent residential area to the West of London, within 100 yards of Rayners Lane underground station (Piccadilly and Metropolitan Lines), this site is adjacent to two substantial office buildings occupied by I.B.M. and by Kodak, and when developed will complete the commercial development of the area. In addition to its obvious accessibility to central London, the site is of course most convenient for Heathrow Airport. Staff at all executive and clerical levels presently commute to central London from this

area, and would be readily attracted to work closer to home. Plentiful nearby shopping and eating facilities complete the picture of a site with great potential.

Detailed talks with the Planning Authority have produced a scheme for some 42,000 square feet gross of offices which will have the full support of that Authority, subject to an Office Development Permit being provided.

Duke Street/ Maybury Road, Woking

Within five minutes walk of Woking Station (Waterloo in less than 30 minutes) this excellent site can provide up to 56,000 square feet of offices in this rapidly expanding commercial centre of Surrey. Woking already has some 600,000 square feet of offices, of which the great majority are tenanted, and among other major tenants has recently attracted the U.K. Headquarters of the Crown Life Insurance Company of Canada.

The new town centre development, with major units reserved for Boots, J. Sainsbury, W.H. Smith and MacFisheries, has enhanced what was already an important centre and, being within a short walking distance of this site, will provide an important attraction to staff.

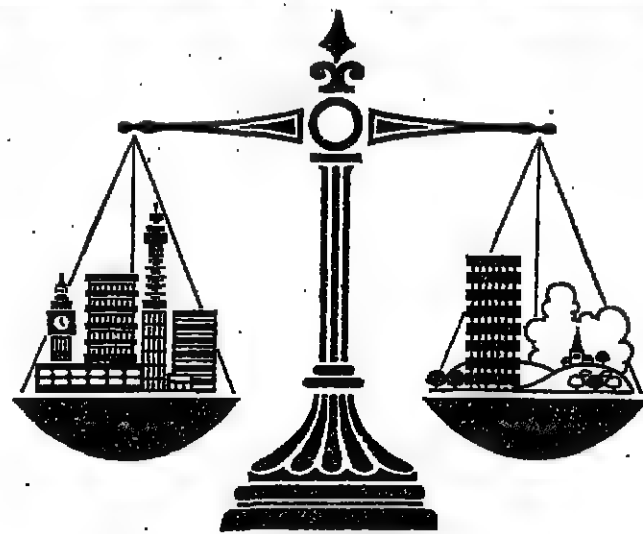
Other Opportunities

The many other situations likely to be of interest to companies contemplating relocation range from the magnificent 200,000 square feet Army and Navy redevelopment in Victoria, London's newest and fast expanding office centre to smaller buildings such as St. Cuthbert's House, Norwich in which some 25,000 square feet remains vacant in a most attractive location and Mariner House, Southend where the recently completed building of 13,000 square feet awaits a tenant to take advantage of the excellent local recruitment possibilities in this town centre position, within an hour's travel of the City of London.

The brief information given here cannot hope to cover every situation, nor to anticipate the particular needs of a company. It is hoped, however, that the possibilities are of interest and will stimulate fresh analyses of present and future requirements.

For further details please contact: Richard Ellis, Chartered Surveyors 6/10 Bruton Street, London W1X 8DU Telephone: 01-499 7151

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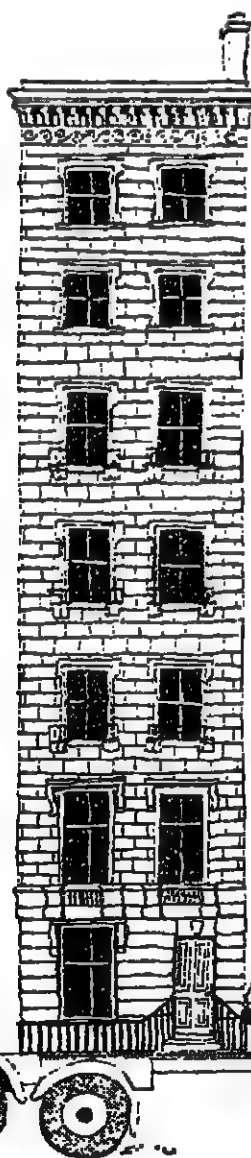
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OFFICE RELOCATION II

Moving out to save on costs all round

THE DECENTRALISATION of offices from the central London area towards the South East and even further afield is a fairly predictable cycle, as the graphs illustrate. Since the Location of Offices Bureau (LOB) was formed by the Government in 1963 to ease the congestion in London by encouraging decentralisation, some 1,000 firms have moved involving 121,000 jobs. LOB estimates that an equal number of jobs have been moved outside the capital through independent efforts, making a total of nearly 2m. over the past 12 years. Yet despite this it is arguable whether the absolute number of jobs in London has actually fallen.

The pattern of relocation has been fairly consistent with the general economic trends. In the present recession activity has slowed somewhat and, perhaps a more important indicator, the number of enquiries received by LOB has fallen by a third. As the graphs show, there is quite a close correlation between the number of enquiries and the number of moves. This was particularly true in 1970 but parallel since then.

The main reason for the fall in enquiries in the 1974-75 year (LOB ends its financial year on March 31) is the increasing costs of moving. This can vary between £1,000 and £2,500 per employee (most of which is tax deductible) depending on site and size. As a result many firms have been postponing their relocation plans for better days even though the cost benefits of moving can be convincing.

The arguments in favour of relocation, though, have not been completely convincing. The number of successes the LOB has had over the years is only slightly higher than the number of decisions by firms which have consulted it which have not moved. In the past year, because of the recession, some 18,000 jobs were moved but nearly twice that number (at 189 firms) decided against moving.

Committed

Last year's moves in terms of number of jobs was the third highest in LOB's history. But at the end of its financial year there were still 48 firms that had committed themselves to moving some 19,000 jobs.

The LOB makes careful notes about the reasons that firms give in relocating their offices. The change in trend that is important is that up to the end of the 1960s the predominant reason for moving was expansion. In 1968-69, 40 per cent. of firms gave this as their prime reason. But this factor has been falling in significance ever since so that to-day we are back to the situation when the LOB first started with only about a quarter of firms moving to expand. The main incentive to-day is, not, surprisingly, economy. With the rents and rates spiral in London it makes hard economic sense to site administrative centres outside the capital.

It would be quite easy for any firm to do its own arithmetic. But as a rough and ready guide the LOB has estimated savings each year of between \$50 and \$2,800 per employee. Thus relocation expenses can be recouped in most cases in a single year.

The fact is that, even among major companies, it is often not possible to spare top managers, over the period of several years which relocation may involve, to pay continuous attention to what is happening. The clearing banks, with the advantage of their own property departments, are notable exceptions. Few other concerns can equal the volume of research work done in the full-time working units set up by the banks when they are considering a move outside London. Some agents can fill part of the gap. Not all though, and it is worth emphasising that, with the property market depressed, agents have been casting around for new ways to attract customers and relocation talk is one of them. There are some instant experts in the field, and relocation is something in which experience pays.

Where the agent begins is usually in getting a company to define just why it wants to move. The primary reason will normally be money. The company will have been comparing rents and rates within London with what it has found out about those outside, either in the suburbs or moving right into the regions. The company may be worried by an approaching rent review or the end of a lease. Sometimes it may simply consider that its London lease or freehold may be an under-employed asset.

Taking the lower figure first, this is calculated on the basis of "low" London rents of £9 a square foot against rents in the suburb of £6. The average space allowed for each employee is 120 square feet (excluding car parks and so on), making a rents saving of £360. The saving on rates is taken at quarter of this (£90) and the savings on clerical salaries—which can be checked with the Institute of Administrative Management or the Alfred Marks Bureau—is £200, making up the \$550 per employee.

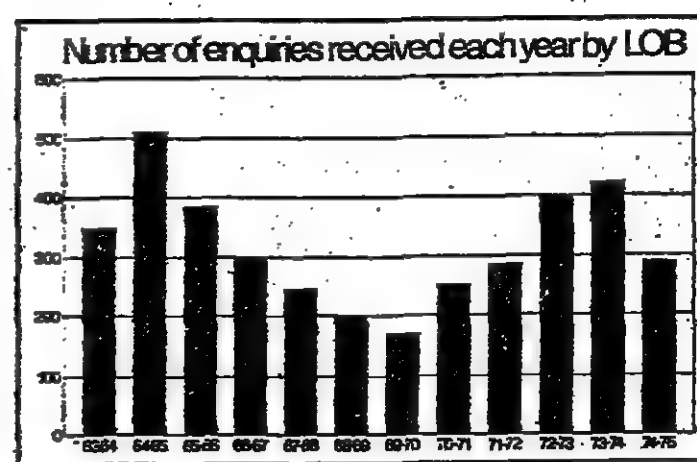
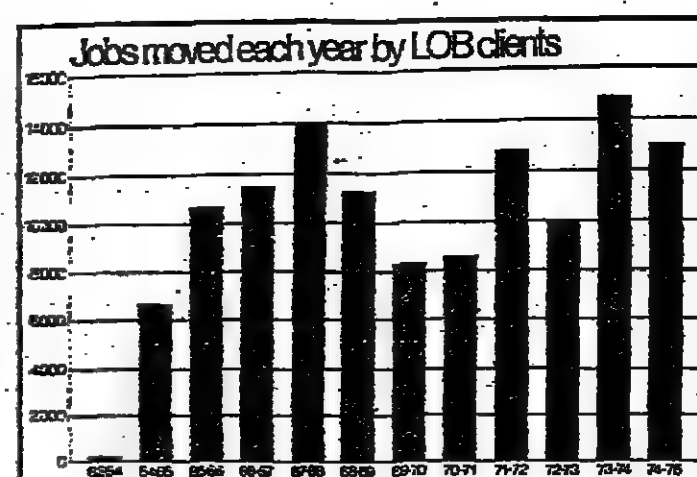
Subsidies

Bigger savings can be made by relocating to places further afield. Indeed, the biggest savings come by moving into the assisted areas where Government subsidies and grants are available. The LOB, in this example, takes a "high" London rent of £18 a square foot against a figure of £3 outside the South-East. Thus the saving of £15 over 120 square feet is £1,800 and the saving on rates, on the same basis as the previous example, amounts to £450. Taking the same level of clerical salary costs, the total saving works out at £2,600 per employee each year.

These examples are obviously simplified but do indicate the kind of arithmetic which makes relocation easy to cost justify in many cases. The real difficulties come not from the arithmetic but in trying to assess the likely effect on the business of the firm, attitudes of staff and what kind of facilities are available in the area most suited to the firm. It is these variables that cause the headaches and the decisions not to move.

When it comes to the intangible benefits of relocation such as improved quality of life, LOB also claims significant advances. Firms that have decentralised, it claims, report reduced staff turnover rates, less absenteeism, greater efficiency and happier staff relationships—points that become important when considering the increasing cost of recruiting staff in London.

For many people there are undoubted benefits of living and working outside the main conurbations. Indeed the



advertising programme of the LOB emphasises the joy of finishing work at, say, 5 p.m. and being on the golf course at 5.15 p.m. But there are probably an equal number of people who have become accustomed to urban life and would not welcome the change. One of the factors that militates against the overall success of LOB's and the Government's attempts to decentralise London's offices is the custom in the U.K. of low mobility rates. Whereas in the U.S. it is customary to move jobs and locations as often as every four or five years, the trend in the U.K. is far more stable. But the trend is beginning to change. People accept moves more willingly and one factor is the increasing transport facilities that are being made available. Indeed, this is one of the two crucial factors that will help determine the rate of decentralisation in the rest of this decade. Distance is becoming less of a barrier to relocation. Once the high speed trains are put into service, and more motorways are opened, and telecommunications improves, so these geographic obstacles will become less meaningful. Because of this the Government's policies on these important issues are being carefully watched—if some or all of the programmes for faster and more efficient travelling and communications are held up as a result of the recession, then there is likely to be an effect on the rate of decentralisation. The other important factor that will help determine the trend is how quickly the surplus office space in London and elsewhere is taken up. Although the rents freeze was lifted in March (resulting in some very large rent increases in the London area), there is still a lot of surplus office space available so that in the immediate future there could be some stabilisation of rents increases while the slack is taken up.

But the worrying fact is there is not enough new things being built both in London and the South East. This adds to the two-fold problem: the threat of large increases once a shock develops (which could act as a spur to relocation in the areas). At the same time, ever, there is a need for office space to be built in South East and some parts of the country to many firms would want to move.

The LOB, which has or the most comprehensive property registers in the country, reckons that as at the end of June there were some 2.5 sq. ft. of space available in U.K. and very little to cushion the way of new schemes. The recovery comes in 1977-78 according to L. chairman, Mr. C. A. Frost (past) that could be taken quite quickly.

Dispersal

Commenting on the tight situation in the South East, some 6m. sq. ft. is being opened, he comments, "assuming that all such space were occupied by firms in Central London, only five seven years' dispersal at present rate would be proved for. It is clear that measures to stimulate office development must be undertaken if demand for decentralisation is to be met and the benefit redistribution reaped."

Fortunately there are beginnings of a trend for firms to move greater distances—percentage of firms moving from Central London to South East fell in the financial year from an average of 84 per cent. between 1973-74 to 70 per cent. could be an indication that Government's incentives assisted areas is beginning to have an impact in the clear sector.

But that in itself is not complete answer. Another question would be for the Government to lift its policy of O. Development Permits and encourage the creation of off in the peripheries of London. The success of Croydon surely a sound precedent.

Roy Levi

Estate agents seek a wider role

One initial point an agent can make is in finding out if the client's worries are justified. Richard Ellis, for instance, quotes the case of a commodity broker where working out a plan for more efficient use of floorspace was sufficient to make the client's relocation plans unnecessary. Or another case in which gaining planning permission to add an extra floor made a difference in both accommodation and in asset values.

Alternatives

But if the premises in central London are unsuitable, too small or too big, or simply too expensive, then no agent can hope to answer the fundamental point about how important to the client's business a London base is. Where the agent can help, at this stage, is in estimating the cost of various alternatives.

If the decision is that London is vital, then there is a fairly straightforward agency job to be done in moving the client around the central area. The best examples are perhaps the professional firms. Two years ago there was a brisk business in moving accountants and solicitors from the then very expensive City to the West End.

At present, the governing factor is the changing financial

situation. Relocations mostly reflect the gradual expansion or contraction of businesses; the last two years have simply speeded up the process. To take another professional group, architects are now undergoing a severe cutback in work. Many have to be in London, but are now moving to unfashionable areas. Estate agents themselves are classic examples of simply expanding and contracting, but seldom relocating in any major sense.

But having taken a long-term decision that they do not need to be in London, what most companies initially demand from agents is to be told what is possible. The relative virtues of the short move within the South-East, in financial terms, are not as apparent now as two years ago. The City lease which could be sold at a large profit has dropped sharply in value. The rent gap has narrowed.

With relocation being an extended exercise, most company boards will be anxious for some expert view on how that gap is going to move over the next decade. No agent is going to offer definitive advice, but he can present the evidence. He can give the figures on City work could be done outside the oversupply against a shortage City.

CONTINUED ON NEXT PAGE

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Growing impact of Government policy

GOVERNMENT POLICY is one of the most important factors determining the rate of decentralisation. At the moment its policy has a conflicting impact—the incentives to move into areas for expansion, which were extended to service industries in 1973, are beginning to stimulate moves into those defined regions (see map). But within the South East regions, the Government's restrictive planning policies could have an adverse effect in the next few years if office space becomes scarce when the recovery begins to take effect. Because of the restrictive policies, operated through the Office Development Permits (ODP), there is not enough new office buildings being constructed for the future.

Until quite recently about 84 per cent of the moves organised through the Location of Offices Bureau (LOB) were within the South East region. But in the last financial year up to the end of March 1975, that proportion dropped to 70 per cent, indicating an increasing preference by companies to move further afield, where the relative cost benefits are greater.

As moves to the areas for expansion in that year accounted for just over a fifth of the jobs displaced (which totalled over 18,000). This was a significant increase over the average of 7 per cent for the previous years since the LOB was set up in 1963.

Assistance

Some of these moves had been planned before the introduction of regional incentives to service industries in 1973. Nevertheless the figure indicates the impact of the Government's policies and there is some evidence that more offices are beginning to look seriously at the assisted areas.

There are various forms of selected assistance which can make the move into the defined areas rather cheaper than other parts of the country. The most important of these are the fixed grant of £800 for each employee moved up to a limit of 50 per cent of the number of additional jobs being created in an assisted area, and the rent subsidy. The Government will give a grant to cover the whole of the cost of approved rent of the new premises in the new location for up to five years in a Development

Area and up to three years in an Intermediate Area. Where premises are bought rather than rented, equivalent help will be given.

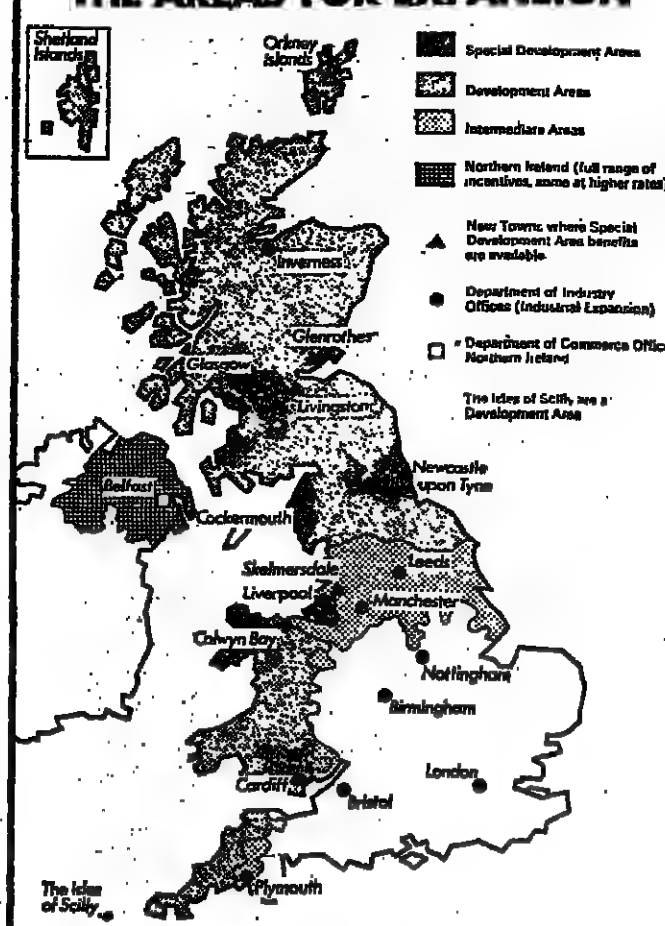
In addition, there are loans at concessionary rates (although adequate security is expected), or interest relief grants where the normal rate is 3 per cent, for up to four years. A firm can also claim up to 80 per cent of the "reasonable" costs of removal of stocks and materials and net statutory redundancy payments at the old location.

The Department of Industry has several industrial expansion teams throughout the country which can give advice on how these incentives work as well as facts about the various assisted areas. Two booklets it has prepared called Incentives for Industry and Areas for Expansion can also help give the background to the Government's policy. Are these incentives enough to really get the trend towards decentralisation committed in the assisted areas? Not according to Mr. C. A. Prendergast, chairman of the LOB. His view is that the frequent subsidy should be extended to seven years and that the total cost of a firm's move should be paid by the Government.

Mr. Prendergast is critical, too, of the Government's restrictive ODP policies. Within a defined area around London, firms require a permit to build more than 4,000 square feet of office space. Such permits are rarely given these days, creating an artificial restraint on the creation of new buildings.

Although there is a surplus of office space in the area at the moment, the slack could be taken up rapidly once the recovery in the property market gets under way. Then the rents spiral could start again. This may be a sound argument for firms in the London area to move outside the area. But many firms need to stay around the London area and indeed the Greater London Council is keen to maintain the working population. So it is not doing a great deal to encourage development. Over and above this is the Government's ODP policy—permits are usually only issued for new towns or areas of strategic importance. According to LOB

THE AREAS FOR EXPANSION



once the economic climate improves.

"In 20 years' time," predicts Mr. Prendergast, "London may still be the heart of the financial world and central government. But a lot of the administrative work of these two important sectors will be done in quite distant centres, given the projected improvement in transport and communications."

Unsettling

The government-assisted areas include special development areas, development areas, and intermediate areas. These cover Scotland, Wales, Northern Ireland and much of the north and south west of England. But the definition of the areas is changed from time to time and the latest changes were announced in August 1974 when Mr. Tony Benn was the Industry Secretary. Basically, he made Merseyside and parts of North West Wales special development areas because of the high unemployment. He also made Edinburgh and Cardiff development areas, and Chesterfield an intermediate area.

"Although it would be wrong to make frequent and piecemeal changes in the boundaries of assisted areas, which would be unsettling and harmful to the effectiveness of regional policy, I shall keep the situation under review and take action where it is justified," he commented. But one of the main planks of the Government's decentralisation policy is to create a more even employment pattern throughout the country and so alleviate the areas of high unemployment.

The specific role of LOB, though, is to ease the congestion in London. So it is only occasionally that the two objectives coincide.

Roy Levine

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Estate agents

CONTINUED FROM PREVIOUS PAGE

So Strutt and Parker acted also found temporary rented space in Basingstoke while construction went on and a make the agent's role of far greater value than merely as staff who had to remain. It has been an exercise in which, besides the inevitable escalation of building costs in construction of the new Wiggins Teape headquarters, company and agent together read the market perfectly and have produced a substantial capital profit and what promises to be an exciting new headquarters building in a centre which is attracting other large companies.

Where companies decide to move further out, usually where its operation is clerically intensive rather than managerial, then the agent's role is sometimes to remind management that although the sums look even more attractive, say £12 per square foot in the City against £1.50 or £2.50, that there are some fixed costs in relocation which will ensure that the savings do not appear immediately. Estimates of how much per head it costs to move employees vary. On these relocations of 100 miles or more, than normally it is not intended to take a very large proportion of the staff.

But per head, any relocation of staff can cost from £1,000 to £3,500, and the expense of fitting out offices is much the same whether in Lincoln or Leadenhall Street. In cash flow terms, some agents report that they never promise clients savings, even in long moves, for the first five years. It is this type of check,

in practice the surveying and valuing skills of agents may be more important during relocation than any promised expertise in property dealing. This is why, if client companies need to make extensive use of an agent's talents during relocation, it is important to go to a particular line which is largely influenced by agency contracts.

In terms of fees, agents will, however, rely mainly on their normal commissions to justify the extra work they do to help a client in making relocation decisions. The length of relationship with a client will naturally influence the possibility of extra charges. Two years ago, when they were busy and could afford to take a demanding line, many agents started to charge clients for time spent in advising on relocation. Some will still make a time-charge, even to established clients, but in terms of total relocation expenses and the research facilities an agent has, this should provide the client with value for money if the agent can play a professional role in questioning the often rather vague assumptions on which relocation decisions are made.

Quentin Guiridham
Property Correspondent

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Problems in measuring the cost savings

A MOVE to more pleasant and modern office surroundings has been shown to result in greater efficiency of office staff and consequently to cost savings. But measuring in advance what such savings might be is an impossible task and should be looked upon as something of a bonus.

Some of the most tangible costs to consider when deciding on a move to a new location are such things as rent, rates and staff wages. In addition, the actual cost of moving is something which needs to be taken into account—not only in the sense of moving people and equipment, but also in lost man-hours and business.

All need to be considered in association with one another, for it is not much use moving to an area where the rent and rates bill shows some savings,

but where there is considerable competition for the type of office staff which you require and which may mean you having to cope with an even heavier wages bill.

A company's precise objectives also need careful consideration to ensure that it can make the most benefit out of a move to a particular area, for rents can vary considerably even though the distance in miles between the levels is not far. For instance, in Portsmouth typical rents for new offices varied between £1.15 to £3 per square foot around June of this year, whereas along the coast at Southampton a typical rent was £4 a square foot.

over short distances and it is quite possible that within areas of just a few miles rents can be one-half or two-thirds of the peak rates. Then, the differences between London and other parts of the country can be anything between £3 and £16 per square foot.

Average

Another interesting feature of the statistics on London rents is that despite a "freeze" on business rents, introduced in November, 1972, and due to be phased out between March, 1973, and March, 1976, there was between November, 1972, and the autumn of 1974 a rise in the average asking rental of some 61 per cent according to statistics quoted by the LOB. But, despite the lifting of the freeze in February, 1975, there has been no discernible movement in rentals, some having come down. This must be due partly to more and more office property coming on to the market—between the spring of 1974 and 1975 available floor space rose from some 125m to about 6m square feet.

Moving around the country outside the London conurbation one finds considerable fluctuations in rentals in the various regions. In the East Midlands, prices as at June, 1975, in Derby ranged around £1.50 a square foot, while in Northampton costs varied between £2.25 and £3. The West Midlands, on the other hand, appeared to offer narrow levels—ranging being between £1.58 and £2.75 in Birmingham, £2 to £2.50 in Coventry and £2.30 in Leamington Spa. Generally, the southern counties prove to be most expensive, with such places as Redhill offering new office space at between £4.14 and £5.06 per square foot and Tunbridge Wells going at £5.35 which was 75p above the January price of £4.60. Bournemouth, which in July, 1973, was charging £1.50 two years later cost between £2 and £4.

As to the question of rates, this has become less easy to be specific about in the last two or three years. There used to be a correlation between the

two where the rates would be around 33 per cent of rent, but with the somewhat erratic rates rises that have been seen in different parts of the country in recent years that is not a yardstick which can now give a reliable guide to any company contemplating a move.

Then, of course, in London the picture may be entirely different, for in certain parts it is possible for rates payable to present a higher bill than that for rent.

Another major cost item is wages, and this again is an area which has seen some major increases in certain parts of the country, particularly London. For secretarial and clerical staff at the lowest level wages have been pushed up to around a starting point of £2,500 a year in London. And in a survey earlier this year the Altred Marks employment bureau, which draws up a regular office and clerical staff salary survey, put the blame on local authorities for pushing the levels up with wages which commercial companies find hard to match—the same accusation has been levelled in respect of professional people, such as architects.

When it comes to the costs of physically moving, there are the obvious costs of how much will be payable on transportation of desks, but there will also be others, less discernible, associated with the building into which the move is being made. For example, is lighting totally adequate? And there may not be much or any soundproofing, and close to heavy traffic or some other noise, soundproofing will probably be needed and a general guide to this cost is about £2 a square foot of window. Lighting and false ceilings requires £1 a square foot, false flooring for computers or other special equipment may cost between £2 and £3.75 a square foot.

For floor coverings of one type or another, a price range of some £3 to £8 gives a guide. Other facilities such as adequate lifts and ventilation do not lend themselves to average pricing because they will depend on the building itself and on the type of facility required.

For new furniture, prices to be allowed vary between £70 and £100 for executive desks, £40 to £60 for clerical and typists' desks and £18 and £20 for chairs.

It is difficult to generalise on the costs of moving equipment since this can vary a lot depending on the distance to be travelled and the type of building being moved to—that is, it may be low-level or high-rise. Other variables include whether the move is to be made in the week or at the weekend, in the day or at night, and the availability of parking space.

The type of transportation may prove to be a key choice. If large specialist equipment like sales printing equipment or computers are part of the equipment it could be cheaper to send these by liner "rain overnight" if the distance is sufficiently far. Scotland for example—than by road. Insurance costs must also be taken into account.

One person

In attempting to provide a cost per person, the LOB has assessed an average—which it stresses is only a broad guide—based on moving one person's desk, chair, wastepaper basket, filing cabinet and stationery cupboard up to 20 miles during daytime—the answer being £8 per person.

For each 100 miles an additional sum of £3 per person should be allowed. Night-time prices may vary between £6.50 and £9 per person. The LOB, as well as stressing the figures are merely a guide, advises companies to ask for quotations from reputable firms and suggest particularly those which belong to the British Association of Removers.

Less readily identifiable costs which must be taken into account include switchboard equipment, training of staff, cost of disturbance of production and, of course, it is essential to ensure that catering and vending equipment is satisfactory, particularly if it has been so at previous premises or there has been good facilities close by.

Nicholas Leslie

Foreign

Much of the publicity over the years about relocation of office space has concentrated on attempts to sell areas outside of London. Nonetheless, at the same time there was an influx of certain types of business—such as foreign banks—into certain areas of London which highlighted the pressures on existing office space in London and the effects of this on rentals.

If ever there was an example of pressures on rentals it is statistics provided by the Location of Offices Bureau which show the advancing rental levels in different parts of the City and other parts of London over the past seven years. For instance, between the autumn of 1968 and 1974 average office rents for properties under 2,500 square feet rose from £1.41 per square foot to £6.39 in EC1, and from £2.23 to £11.80 in EC2. But even more remarkable was the rise from £1.84 to £16.91 in EC3—although with the attendant problems in the property world over the past 18 months or so there has been an easing, with the EC3 price slipping to £13.02 per square foot by the spring of 1975. A very similar pattern was thrown up in the market for property over 2,500 square feet.

London, of course, also provides the best example of how costs can vary substantially

Staff recruitment a crucial factor

ACCORDING TO a survey by the London School of Economics in 1974, nearly half senior white-collar workers in Central London would, if offered the opportunity, prefer to work and live elsewhere in Britain.

This is a surprising result considering that Britain has never been a country with a high degree of mobility. Furthermore, the attraction of higher pay in London as well as its many cultural facilities are a feature that many people, when faced with the real choice, would probably prefer not to leave. Indeed, it is invariably true that when a firm moves its offices, it loses some of its staff. And the further away it moves, the greater is its loss. This is not surprising but it does leave the management with the problem of how to replace those who do not choose to move with the firm.

This poser explains why most of the moves organised under the guidance of the Location of Offices Bureau (LOB) have been in the South East region—well within commuting distance of central London. Increasingly, though, it is becoming more difficult and more expensive to find suitable staff and, at the same time, housing in the South East is not getting any easier or cheaper either. Perhaps for this reason a new trend is beginning to establish itself for firms to move outside the South East and towards places further afield.

Research

Here the problems are of a different sort. There may not always be a sufficient reservoir of skilled labour, transport facilities or adequate housing and education. So thorough research is essential before the location is chosen. There are many factors that determine where a firm should relocate. It is surprising that such a low proportion of firms consider that staff recruitment is the most important factor. According to the LOB, which keeps annual records on the reasons why firms choose a particular site, only 6.7 per cent listed this factor first. This has varied over the years but has consistently been below the 10 per cent level.

The LOB does have fairly detailed maps and information about the labour pools available in various areas and the particular skills that can be recruited. But in addition, the general patterns of employment are flexible to the extent that unemployed clerical workers are not as easily discernible in the statistics as, say, coal miners or factory operators. The main reason for this is that there is a great reservoir of clerical labour which is not included in any of the statistics. The main element of this is the numbers of married women who may be willing

to work given the opportunity. This factor needs to be taken into account when studying maps of local catchment areas for office workers.

Another indicator is to study the projected population growth in the designated new towns. Lists of these are easily available and estate agents or the LOB can advise which areas to look at.

The LOB also provides estimates of the numbers of school leavers each year in major towns and an indication of their education levels. A properly planned recruiting campaign may also include a trial recruiting programme in one or more centres to test how many people would be willing to work for the firm if it were to move into the town.

Returning again to the South East and other areas around London, the Greater London Council can help give information on the staff available in expanding towns. The GLC maintains an Industrial Selection List (also available through the Department of Employment and Productivity) with some 40,000 families registered that wish to get homes and jobs away from London. The list is maintained by the GLC's Director of Housing and is classified by trades.

According to a survey undertaken by the LOB on 20 firms that had relocated, 14 of the firms had to train locally recruited staff in London before the move actually took place. For most of these firms the training period averaged three

months (although in the case of one semi-industrial firm, the training was extended to two years) during which the "trainees' commuting expenses were paid by the firm.

Originally, local newspapers and private employment agencies were used to obtain staff. All 20 firms surveyed stated there had been no real problem in recruitment.

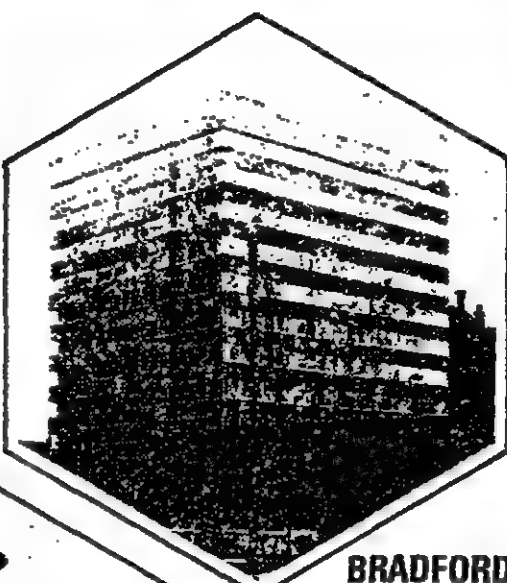
Competition

Most firms found their advertisements for vacancies over-subscribed and were therefore able to choose the most suitable applicants. In the survey, LOB notes, "most firms had not experienced any recruitment problems since the move, but one company in Southampton had noticed increased competition and one in Harlow had found that wage rates had risen, not because of a staff shortage, but because many incoming firms were international organisations which continued to pay London rates, thus pushing up wage rates as a whole. A firm in Croydon had noticed that the original differential in wage rates was almost totally eroded."

Once the recruitment programme has been completed, the firm can hopefully enjoy some of the benefits that relocation are supposed to bring to staff. The LOB survey makes special mention of lower staff turnover, greater efficiency, and higher morale.

Roy Levine

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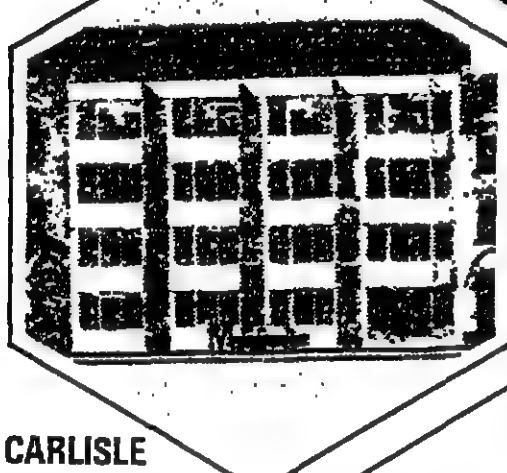
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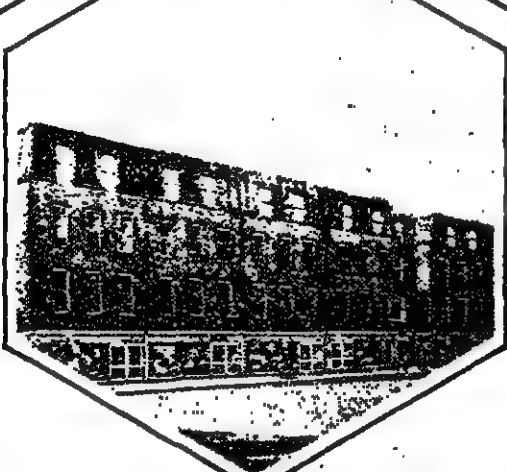
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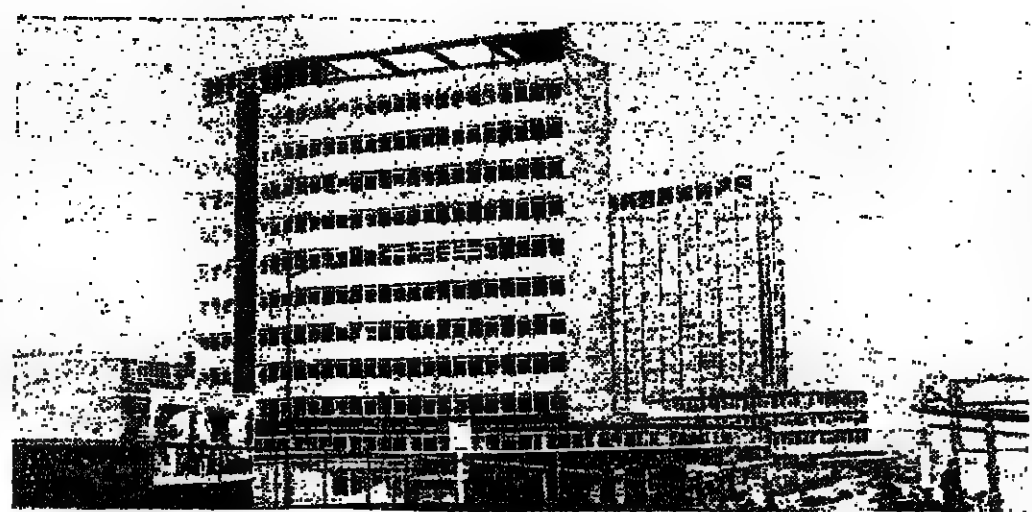
IF GOVERNMENT controls upon office buildings remain as tight as they are at present—and there is not the slightest indication of a more relaxed policy appearing above the horizon—then many thousands of office jobs are certain to be denied to the south of England and established instead in the development regions.

Successive governments have directed manufacturing industry into the job-hungry areas of Britain for many a long year by using the stick-and-carrot policies of industrial development certificates (which can be refused) and financial and tax incentives which are awarded for settling in development regions.

Many experts have spent many years debating the value of these policies in helping Britain's economic growth. Their findings are still inconclusive. Yet the Government has been sufficiently confident itself in the basic value of carrot-and-stick to extend the technique to the dispersal of office jobs away from London and the crowded South East. The commercial world's equivalent of the industrial development certificate is now the office development permit. A package of grants and incentives is also available for companies establishing offices in development areas.

The policy is still in its early days and clearly the dispersal of office jobs is not being helped by the national recession. Nevertheless a pattern can be discerned.

The first wave of migrations out of London by big companies was a short-range affair. It was considered bold in 1965 to move to Croydon or Hendon. But after a few companies had blazed the trail there was no lack of volunteers to follow them. High rents and poor office accommodation in the City were reasons. So were the trials and tribula-



Office development in Croydon.

tions of commuters into central London.

The next wave was emboldened to carry on out of Greater London to settle in many of the comfortable towns and cities of the South East. Portsmouth, Southampton, the Channel resorts, Basingstoke, Southend, Swindon, Reading, and a great many other places all found themselves with welcome shares of the high quality office employment which hitherto had been an exclusively London preserve.

But all good things seem to come to an end, and with the imposition of the ODP system the stock of good quality modern office accommodation in the South and the South East is now drying up. It would probably have been snapped up completely by now had it not been for the economic set-backs of the last 18 months. As things stand it is still possible to find one or two office blocks waiting for tenants in many southern towns. But the stock is strictly limited.

Then came the third wave of the continuing migration of the London office job. It is still continuing and will probably add up eventually to the biggest of the three migrations.

Assistance

Unable to look to the London suburbs or down the commuter rail lines companies began looking at what the development areas of the North and the West had to offer. The trend was encouraged by the Government's package of assistance and by the work of the Location of Offices Bureau in Chancery Lane: a Government-sponsored bureau always ready to give a company all the facts

it needs about sites and available office space in the provinces.

LOB finds that about 85 per cent of all organisations seeking office space are looking for accommodation already available for letting, or nearing completion. Very few organisations intend to build for themselves. The discovery of a suitable office block, or a converted stately home in parkland, can swing the argument for a bank, an insurance company, or a big industrial concern contemplating moving part or all its operation out of London.

Now that such firms are necessarily having to look beyond the South East communications are also becoming a vital factor. It has been found that postal communications and adequate telephone services can rank even higher in a company's priorities than rail and road links. Equally

there must be an adequate supply of suitable male and female labour able and willing to adapt to office work. The experience is that most companies have to do some energetic local recruiting after their moves. There is always a proportion of London-based workers in a company who put their allegiance to London or their suburb above allegiance to their company and stay put.

However it is also true that office workers are generally prepared to travel longer distances to work than their counterpart workers in industry. When Barclays Bank moved some head office departments to Knutsford, in Cheshire, it recruited for its 1,500 jobs widely and people now travel to Knutsford from all over north Cheshire and even Lancashire and Derbyshire.

LOB estimate that since they started work in 1963 about 140,000 office jobs have moved out of Central London. Most of them are still to be found within 100 miles of the capital but some have gone as far as North-East Scotland. The bureau also believes that most moves nowadays are dictated more by the high cost and inconvenience of working in central London (inconvenience both to company and employees) than by a simple need to expand in less cramped surroundings. Some figures calculated by LOB reinforce the point. In 1963 there was a differential of £250 per employee per year for rent, rates and salary between central London and the provinces. Today that differential has risen to £2,500 per employee.

The Department of Industry calculates that some 3m. square feet of office space is available in the development areas for companies willing to move out of London and the South-East. The rents are of course often ten times cheaper in these Northern and Western towns. The Government package includes a grant of £800 for each employee moved together with a grant for the whole cost of rent for up to five years in a Development Area or up to three years in an Intermediate Area.

The fact that the development areas so sorely need the balancing contribution of office work alongside manufacturing industry and that therefore commercial companies moving into the North and West get such a warm welcome is likely, in the end, to prove perhaps the most potent factor of all.

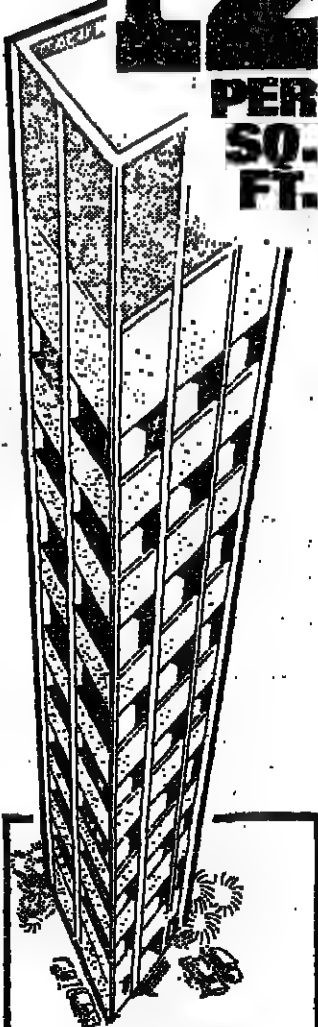
Roy Hodson
Regions Editor

Roy Levine

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Roger Shaw, Director of Development, Metropolitan Borough of Wirral, Town Hall, Wallasey, Merseyside L44 8ED, will also tell you about office construction opportunities.

THE ECONOMICS of relocation may make sense to a company's management, but it is ultimately the employees that will decide whether the move is going to be a success or not. If the proportion of staff that wants to move is not high enough, then there may be no reason at all to start any decentralisation by a company.

So in order to encourage employees, management needs to be careful to ensure that there are adequate facilities in the area chosen and that sufficient incentive is given to staff to become excited about the prospects of moving. For in most cases, relocation involves not only a change where a person works, but also where he and his family will live. It is simply not enough to present the attractions of living in the country — employees will want to be assured about schooling, shopping and particularly housing.

Fortunately, the property market in most parts of the country has become a buyer's market so that there are none of the pressures of time and prices that made some relocation moves difficult at the height of the property boom of 1970-73.

One of the first steps a company should take if the move involves several hundred people is to appoint a full time relocation officer to handle the many personnel problems that will be encountered. His office should become an information room for all employees involved in the move and he should issue regular bulletins after the initial briefings to all staff. Close communications is perhaps the most vital element in any successful and large decentralisation.

Property

The company should provide specific information to employees about the site chosen including maps of the area, details of property values, schools and shopping centres.

But even more important, it should take the employees to examine the new town that has been selected.

When the National Westminster Bank decided to move its insurance services, registration division and income tax and trustee sections to Bristol in 1972 it hired coaches and an hotel to take the 700 employees to the town for a week-end. Talks were given by local experts on education facilities, health and general amenities. Local estate agents a company this can work to the benefit of all.

subsequently, employees were allowed to travel to Bristol at the expense of the bank to select their own houses through estate agents. NatWest also paid legal fees, and the estate agents fees incurred in selling London houses.

As is normal for a bank, employees were given loans (at only 2½ per cent) to buy their houses. The younger or single people who did not want to buy houses were given help in getting rented accommodation, but there were few people in this category and no-one under the age of 23 wanted to move in any case.

About a third of the staff that moved from the old London office were key personnel. Of the rest those who did not want to move were redeployed in the City or central London offices of the bank. Extra staff that were required were recruited in Bristol, mainly in the junior grades. When it came to schooling there were very few difficulties although some of the employees' children that had been at grammar schools found they were in comprehensive schools sooner than would have been the case had they stayed in London.

In another case, that of The Zurich Group, which moved its offices to Portsmouth in 1968, employees were given two instalments of the London allowance to help finance the costs of moving house as well as a month's gross salary in unfurnished accommodation. The company also paid for travelling expenses from London during the period that employees were still looking for houses and, when they had bought, it paid legal fees and estate agents charges.

In some cases buying a house in the country or a seaside town can be easier than selling a house in London and some companies have helped employees by providing interest-free bridging loans. One company even went as far as to purchase the houses from employees and when the company sold the house, split the difference with employees. It is doubtful, though, whether that can be achieved successfully in today's weaker property market.

One of the main differences for employees in any decentralisation move is that by all work- ing in a smaller community they inevitably have a closer sense of interest. Provided relationships are basically good in a company this can work to the benefit of all.

If a company is relocating one of the 28 towns being expanded by the local councils around London in agreement with the Greater London Council, special facilities can be

'Cleveland was an obvious choice for Barclaycard.'

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LALONDE BROS & FARHAM



1 to 4 Portland Square, Bristol.

The office campus is under way!

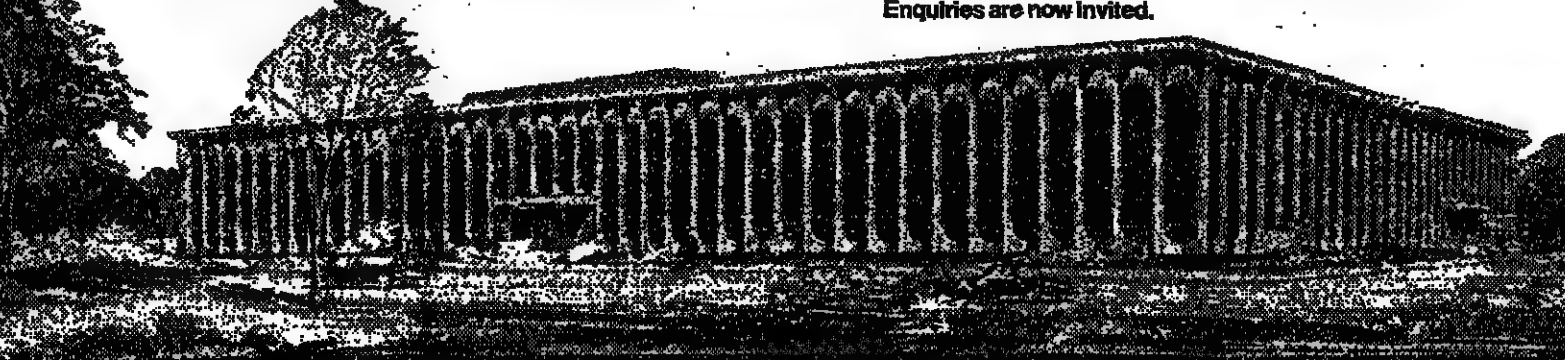
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extensive shopping facilities at the Hampshire Shopping Centre are close by.

The North Bournemouth Policy Plan has confirmed the release of a further several hundred acres for housing development, and this will supplement the considerable volume of housing already available. Bournemouth is now only 100 minutes by train from London with excellent motorway and air communications. Enquiries are now invited.



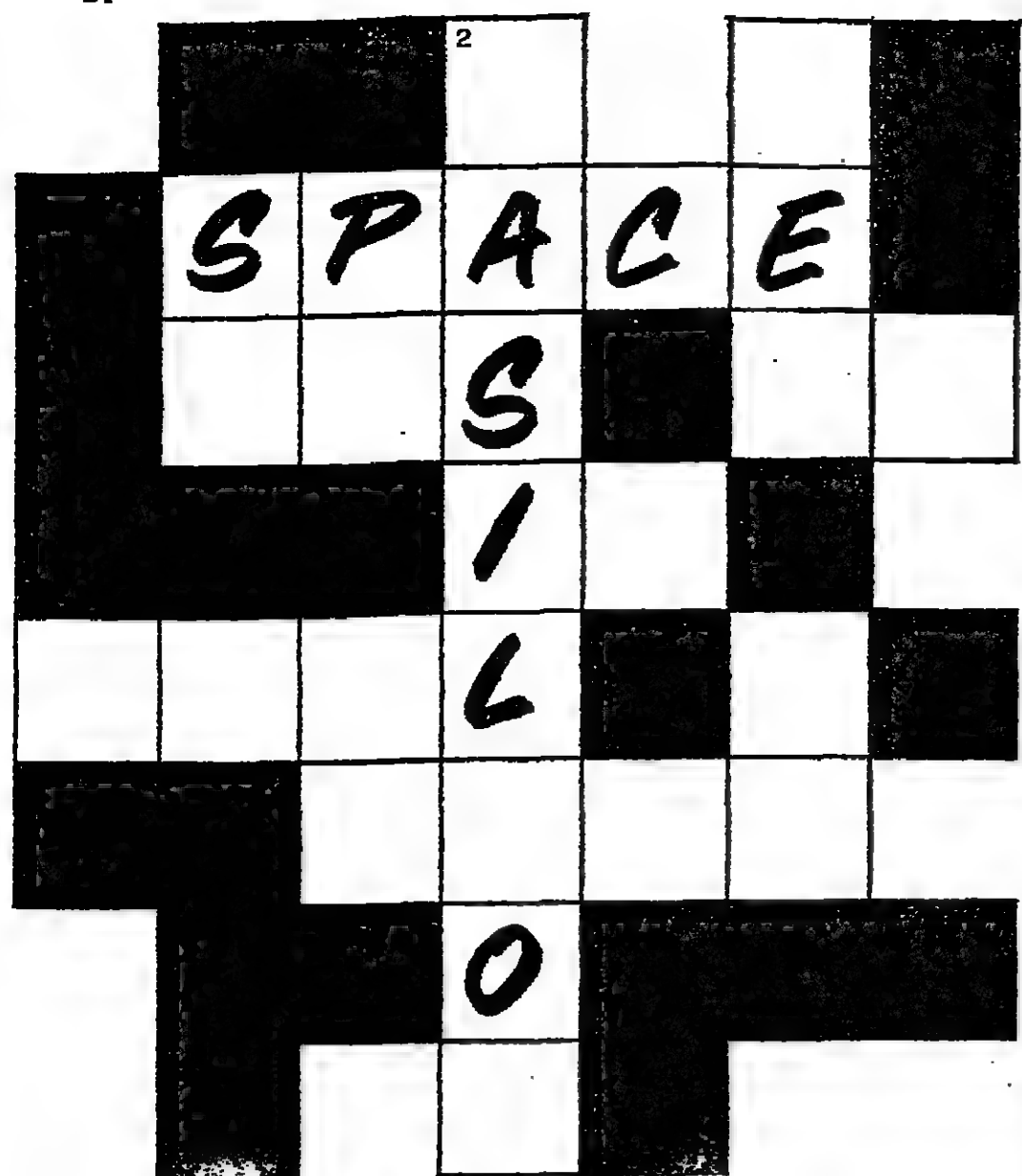
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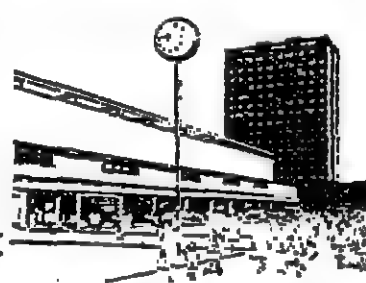
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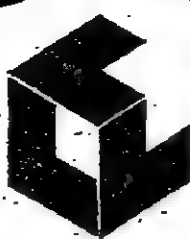
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OFFICE RELOCATION VI



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Moving office out of town makes sense financial and environmental. And we can prove it.
The Location of Offices Bureau, LOB 37 Chancery Lane WC2A 3PL



All this and money too.

Moving out of town makes sense financial and environmental. And we can prove it.
The Location of Offices Bureau, LOB 37 Chancery Lane WC2A 3PL

This year the Location of Offices Bureau returned to advertising on the London Underground with these messages from former agency KMP. They are aimed at staff as well as management and make the financial and environmental case for decentralisation.

Guiding hand of LOB

THE LOCATION of Offices Bureau (LOB) was formed by the Government in April, 1963, to encourage the decentralisation of offices from congested Central London. It has four members appointed by the Secretary of State for the Environment and a small staff of seven. Despite the small staff, however, the work it does is voluminous.

Its main functions are to give advice to firms that are interested in relocating their offices; undertake research into the state of the property markets in different places throughout the country as well as the numerous factors affecting relocation; and to organise advertising and publicity for the exercise.

"Because of our small staff, people have to come and see us," notes Mr. J. P. Macdonald, senior location executive. But when they do come, the LOB has quite a lot to offer potential clients, free of charge.

For a start, the LOB claims to have the most comprehensive property register in the U.K. It monitors the amount of space available in most parts of the country as well as rent levels. (Salary levels are available from the Institute of Administrative Management or the Alfred Marks Bureau.) This is kept on computer so that retrieval of information is almost instant.

It also maintains a series of maps which show the population levels in different parts of the U.K. as well as the communications networks. These can be

very useful to help a firm make up its mind about what site would best suit its needs.

Over the 12 years of the LOB's existence it has been consulted by nearly 4,000 firms. Some 121,540 jobs have been relocated through 1,715 firms under its guidance. The biggest movers have been insurance companies which account for 13 per cent. of jobs moved over the 12 years. Other important sectors include transport and communications, banking and finance and engineering companies. Not surprisingly, the least progress has been in the textile sector, which does not have much existence in London anyway.

As part of its advisory service the LOB has prepared a series of case studies which potential movers can examine to assess some of the pitfalls of relocation, and to gain from the benefit of other companies' experiences.

The intention was to look at

the moves from management's point of view, to see how the decision to relocate was made, how the location was chosen, what staff problems were involved and how they were solved.

Subsequently, the LOB has studied the situation after the move to assess what specific problems were encountered, and what benefits the firm has enjoyed in its new location.

Handbook

Twenty firms were selected giving a spread of location and type of activity. The survey is based on interviews with the top management of the firms concerned. Later this year the LOB will be publishing a statistical handbook of the many facts it has collected in its computer. This will include revised tabulations of the information which has appeared in its annual reports

since 1963. But some of the information will be new, like the relationship between type and size of move.

The annual report which LOB produces each year is itself a study of the relocation situation and should be examined by management that is considering moving its offices.

The work that the LOB does and the advice it is able to give to companies is free to the user because it receives a grant from the Government to cover its costs. In its last financial year—to the end of March 1975—it operated on a budget of £142,000 so that the cost of its services to the taxpayer is certainly cheap enough. In the current financial year, however, the LOB has applied for an increase which could be in the order of around £200,000.

In assessing the efficacy of the LOB's work, it is obvious that there are many factors, outside its control which determines the

success of the decentralisation programme, most important of which is Government policy. LOB estimates that in addition to the 121,540 jobs moved in the past 12 years, there is an equal amount of jobs that have been moved without its aid, probably a large proportion of those additional moves instigated by the publicity awareness which the LOB is raising as created.

There is no doubt that a long progress has been made in the trend towards decentralisation in the U.K. But it is still a long way to go. The chairman of the LOB, Mr. A. Frendberg, comments on the Press conference to last year's annual report: "problems of congestion in transportation system, pressure for housing, and an imbalance which existed in London in still remain."

Roy Levy

Big task for small advertising budget

THE PUBLICITY role of the Location of Offices Bureau (LOB) is its most important activity, only approached by the information service that it provides for companies planning to move out of Central London. Although about a fifth of the inquiries it receives come from personal recommendation the bulk are inspired by LOB publicity, and this basically means advertising.

Unfortunately the LOB total budget has not risen much in recent years and this is especially true of the amount given over to advertising. The actual sum has stayed about the same, roughly £50,000 a year, but as a proportion of the LOB budget it has declined from around a half to nearer a third, and more ominously, in these inflation-ridden days, the amount of advertising that can be bought with this sum has steadily declined.

Activity

Along with the many problems facing firms during the economic crisis, which make them reluctant to contemplate a big step like decentralisation, the declining impact of the advertising budget must also have played a part in the fall in enquiries in 1974-75 to 290 from 421 in the previous year. With no great improvement in the economy envisaged next year, and with the advertising appropriation unlikely to rise (so in effect, fall in its effectiveness), the LOB should have another year of lower activity.

But there is one new element in the advertising strategy. This week the Bureau announced a new advertising agency, Foster Turner Benson. For over four years it had been looked after by KMP, but there was a feeling that a different approach was needed, and so after talking to 60 agencies and examining 20 quite closely it settled on Foster Turner.

Although the agency is in the

process of moving to the West End it is basically known as a financially slanted operation as opposed to the creative reputation of KMP. So the LOB could well move away from the eye-catching but often light-hearted advertisements of recent years to a more serious tone. One reason for the choice is that the Bureau believes that Foster Turner knows how to communicate with businessmen.

In the past the LOB advertising has attempted to catch the eye of both businessmen and staff, who might be affected by a move out-of-town. The media used have stretched from the Financial Times and the Evening Standard to tube cards. This year, in particular, a series of five advertisements stressing the attractive back-to-nature environment away from London have been appearing on the London Underground in 4,000 carriages, and although their positioning is aimed mainly at staff, the LOB research suggests that this is the advertising most remembered by the businessmen who approach the Bureau. This is particularly true of those running small companies, a group that the LOB expects to respond more readily to its message, given the rise in London rent and rates.

Direct mail

In 1975 there is likely to be an extension of the press-media, perhaps to include the businessmen's journals again, but there is little likelihood of a radical change in approach. One area with potential, however, is direct mail. In the past year there have been two ambitious mailings, one to those companies that contacted the Bureau between 1963-70 and subsequently decided against a move, and another, on a cold call basis, to a wider spectrum of companies. In most cases LOB attempts to market through the mail on a personal basis, with a letter from its chairman to the chairman of potential customer companies.

Another important area of publicity is a presence at exhibitions and supplying speakers to seminars. In any week three executives might be preaching the decentralisation message, and in the past the LOB has organised its own gatherings and prepared an audio-visual presentation. "Out of Town," to lighten seminars. But such public relations exercises, like the advertising, are not designed to change attitudes overnight. Moving out of London is such an important step for a company that propagandists can do little more than sow the

seeds, and prepare the way for a more sympathetic consideration of the LOB case.

And, of course, the case for moving every year. LOB advertising reflects the changing advantages while concentrating on the cash savings to be made in moving out. When the argument ended the "freedom of office rents and when the Sp brought big rate increases, LOB immediately responded with advertisements alerting businessmen to the coming of the LOB case.

It is too soon to predict advertising in 1976. It will of course be influenced by current research under way the actual boundaries of the Bureau's market and the attitudes of individual businessmen towards office relocation. Government has made the decentralisation policy. It is keen to waste no money on its budget is really smaller than the media impact would suggest and there has been less search than could be justified to devise parameters for advertising. But publicity is the only effective way of attracting inquiries and so the expenditure in this area could underpin the whole of the exercise.

Anthony Fournier



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Need for better design

WITH PROPERTY development at a low ebb throughout the U.K. it comes as no surprise that the concerted efforts of such bodies as the Location of Offices Bureau are now losing some of their impact. The availability of suitable office accommodation in the areas of high demand is now drying up as the speculative building boom of 1973 peters out.

Moreover with inflation playing havoc with building material costs, cement for one has risen by over 50 per cent. in the past year, it is now looking extremely unlikely that the short term will see any noticeable recovery in the speculative type of office development in the provinces; it is reckoned that overall building costs have risen by at least threefold over its last year. That is bound to check the exodus from London while at the same time it could serve to bolster rents in the provinces as demand for overhauls supply. Indeed there are now signs that the rent differential between the provinces and London is beginning to close.

The arguments for moving out of London are evidently much stronger for routine office planning consultants there clerical work since labour in the provinces is generally cheaper and in such cases can be trained. Indeed many along with the inherent problem of the insurance or broking firms. Moving on from there companies have recently moved the consultant would look over their general staff, including the building to see just how

accounts, etc., out into the country while maintaining the hub of the business in London.

Those companies that need a high degree of skill in their labour are not so readily satisfied. As such many of these companies have become disenchanted with severe disruptions to the production line offsetting what benefits they had by moving.

Faced with this sort of problem many companies have decided to stay put in London. This, however, is not to say that they are taking the problem of rising rents and rates lightly. Since they are not prepared to make the move out of London they have been left with little alternative but to make the best of what they have got.

The growing need to use office space more efficiently has been the calling card for the many office planning consultants that are now offering their services. Indeed it is significant that since the move out of London started to drop off after the 1973 peak, the role played by these office planning consultants has become more noticeable.

When management calls in an office planning consultant there will immediately follow discussions concerning the organisation and the trading concept easily be trained. Indeed many along with the inherent problem of the insurance or broking firms. Moving on from there companies have recently moved the consultant would look over their general staff, including the building to see just how

the space was utilised, paying particular attention to the layout of the office. After all, no two offices are alike and often little can be done to improve the efficiency. Such matters as the size of the office, the position of the windows, lifts and staircases, along with other permanent fixtures such as supporting columns, all need to be taken into consideration.

Proposals

Assuming that the consultant is of the opinion that there is sufficient potential for improving the design of the office, thereby making the flow of work and communications that much easier, while at the same time making some improvement to working conditions, plans would be submitted to the client. The timetable here could last from about three days, for a very simple exercise, to on average a month. On acceptance of these proposals the consultant would instruct building contractors to

commence. The saving factor here, however, is far from great in terms of fixed overheads, but the consultants feel that redesigning can save anything from 10 to 20 per cent. in actual office space. Such consultants, of course, do not concentrate on the reduction of labour, and as a result they claim that staff is more willing to discuss their problems as far as working conditions go.

Straight management consultants would, however, argue that greater saving can be made by office efficiency assignments rather than that which is derived from changes in office design and layout.

Anyway, one area that is cashing in on the drive for more efficiency is the office furniture and equipment sector. Ronco Vickers, one of the leaders in the sector, has recently launched a system that is designed to give the maximum flexibility while at the same time being adaptable to most office accommodations. It provides an average saving in floor space of 20 per

cent. It comprises vertical panels, two or more of which are coupled together to stainless steel posts to form a working area. Furnishings transform a panelling combination into a working area, and all furnishings slot into the uprights. These include flat surfaces as well as shelves.

Much thought is clearly being put into office design as a means of improving existing accommodation and in the short term the office planning consultant would appear to have much going for him. Of course, there remain strong arguments for moving out of London for certain types of industry but much would seem to depend on a clearer picture concerning the future of the provincial building programme. Pending any upturn in speculative developments—and there are many cost problems against this—there would be little to suggest a recovery in the relocation programme.

David Wright

Communications a vital factor

COMPANIES DECIDE to relocate their head office usually away from London for many reasons, some financial, some not. Office rents are lower outside of London, staff recruited locally is cheaper to employ, it is physically impossible to expand further within the existing premises. These are some of the reasons for relocating some or all of the head office to another area.

The decisions to be taken on relocation are basically who is going to move and where to move. These two decisions are, however, closely connected, but the company often has to decide who is going to be relocated before it can get down to fixing the area to move to. For continuity and close control are essential to the efficient running of a head office. If the set-up is to be split, it is necessary to ensure that this control can still be effectively exercised.

Accommodation

If the whole organisation moves the factors determining the eventual location must, in general, relate not only to the supply of staff and availability of accommodation, but to links with other organisations and relationships with branches, factories and depots. With a split of head office, with the board and senior executives remaining behind an additional factor is added, the need for good and quick communications between the existing head office and the new one. It is a factor that assumes considerable importance.

For to ensure the smooth running of any company the senior executives need to be in constant touch with the main administration department. They need to have quick access to information and

documents of all types normally provided by these departments. In addition there needs to be constant and regular personal contact at least between the senior executives and the heads of the departments concerned and this to be done quickly so that the latter are not away from their departments too long at a time.

Modern telephone systems using direct lines from the present to the new buildings can provide an internal telephone system giving immediate personal contact. This can go far to overcome most of the contact problems between officials. The latest technological developments in telecommunications give a highly efficient system, but the GPO is finding it difficult to provide the number of lines required by large organisations. Insurance brokers, Willis, Faber and Dumas, which relocated earlier this year to Ipswich had the latest system installed but with only about one-third of the lines required, others being installed in due course.

The problem of transmitting documents and information depends very much on the type of computer installation and how much information is stored on computer files. Indeed, one of the more important reasons for many companies to relocate was that there was no room for a modern computer installation in existing head office space.

The latest developments in telecommunications now enable good copies of the actual documents themselves to be transmitted quickly over considerable distances. The standard of reproduction of copy has been improved considerably over the past few years. But such a system is expensive to install and operate and many companies

that have relocated head office departments still rely on their own delivery service, either by van or by rail, which carried documents between the various buildings.

This delivery system means that the relocation areas are very much limited by the access position and the time taken to get from door to door from the old to the new buildings, either by road or by rail. Ideally the time taken in travel should not be more than a couple of hours, to ensure a minimum of delay in getting documents, Equity and Law Life Assurance Society which relocated very early to High Wycombe reckon on a delay of half a day from its van delivery service.

Managers

This communication position assumes even more importance from getting departmental managers quickly to and from the old head office. It should be that they can leave the new site at a reasonable time and arrive well before lunch and then return during the late afternoon, so that they are away from their department for no more than one day.

Thus in a partial relocation all communications are important, but the road and rail connections with London are particularly crucial. Examples from the insurance industry, which has been among the leaders in relocation are the Phoenix to Bristol, Equity and Law with a second relocation to Coventry in addition to the High Wycombe relocation. Hambro Life to Swindon and Willis, Faber and Dumas to Ipswich. In each case the new offices are not very far away from the railway station and there are good and fast rail and road connections.

Eric Short

What's there to say about West Yorkshire?

"In West Yorkshire we're within easy travelling distance of our 500 branches all over the country."

"We're at the heart of a first class motorway and rail system and our staff can enjoy some of Britain's best country, shopping and sporting facilities."

PROVIDENT FINANCIAL GROUP LIMITED, BRADFORD

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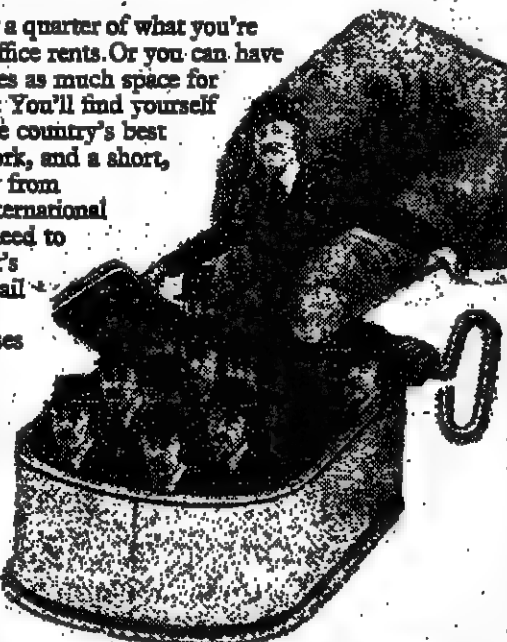
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Karen
She walks nearly two miles a day... without knowing it. From one end of the building to the other, usually with an armful of files. If she knew how much exercise she was getting she wouldn't bother with that diet.

Alison
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Miss Gerard
Usually so brisk and busy. But round about this time of day she often gets one of her 'heads'. The doctor suggested it could be caused by the lighting in her office. But it seems to her to be overbright, if anything. Office Planning know the discomfort office glare can cause.

Frank Derby
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And very nice too! But believe it or not, Clare has trouble communicating, thanks to the trailies of the internal phone system. Keeping people waiting can be acutely embarrassing.

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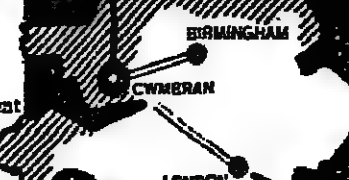
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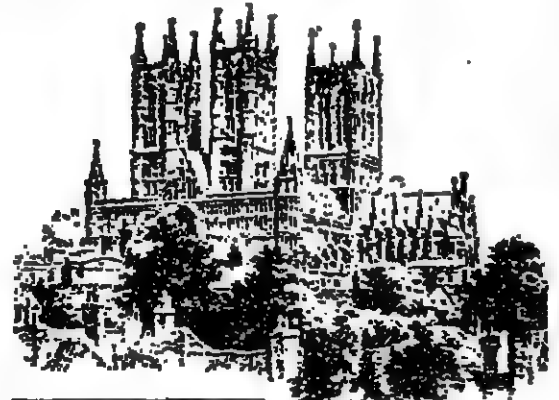
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Two of the regions which have particularly benefited from the decentralisation of offices from London are the West and the North-west.

THE ROAD to the west is a rate of growth in office employment. Reading, an easy drive from London, now and conveniently near to London Airport, has changed its former pattern of being a commuter base for people working in London. Now there is a considerable flow of office workers into Reading daily. Foster Wheeler have taken more than 1,000 jobs there. Metal Box have moved there. Reading now has a sizeable office sector. Moving further west, Newbury and Cheltenham have both become new homes of offices formerly based in London. The outstanding example of the transformation of a country town, however, has been Swindon. This railway and market town has now gained some 3,000 jobs from moves out of the London area.

No city west of London can compare with Bristol for the scale and range of office development which has gone on during the past few years. Bristol has available a stock of good, modern office accommodation. As a major city it also has the housing, shopping facilities and amenities that are necessary to cope with a big influx of white-collar workers. The city has cooperated with the declared objective of broadening its spread of activities away from the port and from manufacturing. The trend so far has been for major insurance companies and public sector departments to settle there with organisations providing employment for hundreds at a time rather than dozens.

Bristol are the Phoenix Assurance, the Royal Insurance, the Sun Life Assurance, the Clerical Medical and General Assurance, and the National Westminster Insurance.

Concentration

Bristol now has some 8m. square feet of office space. If plans at present being held in the pipeline to await council decisions and/or a more favourable economic climate are eventually given the green light Bristol will acquire at least a further 2m. square feet of high quality offices thus putting the city in a class by itself as far as West of England and Welsh office concentrations are concerned.

However, the implications of

Civil Service departments has yet to happen: bodies like NORWIDA would have liked to see a much shorter time scale. Nevertheless, the North-west stands to gain a sizeable boost in its long campaign for more office employment. The total of 4,380 jobs to be directed to the region represents 14 per cent of the total for dispersal. Merseyside, with the region's most pressing unemployment problems, gets the main share, including 1,250 jobs for the Ministry of Agriculture, 1,000 for the Home Office, 500 for the Foreign and Commonwealth Office and 160 for the Agriculture Research Council. South-west will gain 500 jobs from dispersal of the Office of Population Censuses and Surveys and Blackpool will get 800 jobs in the Department of Health and Social Security. Later, West Cambridgeshire should get 360 jobs with dispersal of the Laboratory of the Government Chemist.

Tom Heaney

Tradition

The North-west includes both categories of assisted status with many other advantages on top. It has a long tradition of office work, with Manchester and Liverpool among the biggest provincial centres in Britain, and there can be little doubt that most companies relocating in the region rate the transfer a success. Barclays aim to build up to a staff of 1,500 at Knutsford and has already summed up the benefits: "Knutsford has proved itself to have many advantages. Motorways and inter-city rail services provide good communication with London and other parts of the country. With the Manchester conurbation close by, staff moving into the area have had a wide selection of houses from which to choose. Local education facilities are adequate and local staff recruitment has so far been entirely satisfactory, particularly among married women who previously had difficulty in finding jobs locally."

Fluor (England), a subsidiary of the Fluor Corporation of Los Angeles, engineers and contractors to the oil and petrochemical industries, chose a modern office block at Eccles, near Manchester, for a new divisional office when expansion in London started to create problems with space and staff requirements. "A survey of the U.K. was undertaken and conditions were found to be best in North-west England. At Eccles, we intend to expand over four floors because we can recruit locally the 200 engineers and draughtsmen we are going to need and we are handy both for the country's second international airport at Manchester and the M61, M62 and M63 motorways," said Mr. Frank Smith, manager of the Manchester office.

The dispersal of London-based

"Why didn't we come here
years ago?"

said Geoffrey Harkness, Midland Bank Ltd. on the moving of Departments to Sheffield.

"Generally, the staff who moved appear to be happy with their new surroundings. Houses are considerably cheaper than in London and not the least of the advantages is an extra hour or so of leisure a day, since it is not uncommon for Londoners to spend two hours a day on the train and in Sheffield the staff are spared the often tedious business of commuting into work. In fact the general feeling seems to be not 'Why were we back in London' but 'Why didn't we come here years ago?'"

Extract from "Sheffield Morning Telegraph"

The Midland Bank is just one of the many major companies who have recently moved to Sheffield. Sheffield could be the place for your business.

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COMPANY NEWS + COMMENT

Sheepbridge profit up 44% at halfway

GROUP PROFIT, before tax, of Sheepbridge Engineering for the half-year to September 30, 1975, increased by 44 per cent to £1.63m. Deliveries were up by 29 per cent and exports increased by 30 per cent.

In general, order books are healthy "and we expect a good year," says the chairman, Lord Abernethy. Profit for the year to March 31, 1975 was £2.69m.

The interim dividend is stepped up from 1.055p to 1.125p net per 25p share. Last year's total was 2.835p.

Six months Year
1975 1974 1973-74
Sales 11,171 10,077 9,746
Profit before tax 1,631 1,136 2,685
Taxation 191 191 1,236
Minority interest 21 14 24
Attributable 1,419 850 1,421

comment

Since Sheepbridge boasted a high level of orders at the start of the year there is little surprise in the first-half pre-tax gain of over 40 per cent. Exports, which last year accounted for about 15 per cent of total sales, have jumped some 30 per cent, and it is significant that Sheepbridge's return on capital employed must now be approaching 18 per cent, which comfortably tops anything seen over the past ten years. Trade remains healthy and the shares at 48p are yielding a prospective 10.4 per cent.

FEB sees recovery in second half

TAXABLE PROFIT of chemical manufacturers FEB International declined from £204,000 to £152,000 during the first half of 1975 but Mr. G. Fisher, chairman, says that results for the full year should be "comparable" with last year's £282,000.

Profit for the half year is struck after depreciation of £47,000, compared with £59,000, interest payable down from £58,000 to £47,000 and higher pension fund contributions of £43,000, against £35,000. Sales advanced from £3.53m to £4.23m and tax takes £70,000 (£111,000).

The interim dividend is 0.63p net (0.67p) equal to 1p gross (same). The chairman and his wife have waived payment on 800,000 shares. For all 1974 dividends totalled 1.33p net.

The chairman says that depressed first-quarter sales in the trading division combined with the inevitable disruptions and associated costs arising from centralisation of this division, affected the first-half profits. However, there has been an improvement in recent months "to a more satisfactory level of profitable trading."

In spite of the unsettled economic climate and general low level of U.K. building activities,

INDEX TO COMPANY HIGHLIGHTS					
Company	Page	Col.	Company	Page	Col.
Amalgamated Metal	28	7	Hawthorn Leslie	28	1
Bank of Ireland	30	1	Highland Electronics	29	5
Border Breweries	28	8	Higsons Brewery	28	4
BPM Holdings	30	4	Inv. & Prop Hldgs.	28	5
Burton (Montague) Prop.	28	6	Lamson Industries	31	1
Courtesy Pope	31	2	Linread	29	6
Decca	29	4	London & Provincial	28	6
Dunlop France	28	4	Photo-Me Intl.	30	5
Feb International	28	1	Press (William)	28	7
Finlay (James)	29	1	Pritchard Services	29	2
Glaxo	30	1	Scott & Robertson	30	4
Greenbank Industrial	30	5	Sheepbridge Eng.	28	1
Harrison (James)	29	1	Summers (O. C.)	28	1
Hawker Siddeley	30	6	Thorne (F. W.)	30	3

the chemical division still continues to be buoyant, both at home and overseas.

comment

Although 26 per cent lower than the buoyant corresponding period FEB's first half pre-tax profits are 71 per cent better than those of the preceding six months which suggests that the downturn is now under control. The builders' merchants side whole of the setback is now beginning to see a pick-up in orders while the chemicals division is continuing to move steadily ahead with exports still enjoying fairly rapid volume growth. Unchanged profits for the full year therefore seem a minimum expectation. At 16p the 14 shares yield 13.3 per cent, which should be covered at least 2.2 times.

£0.25m. loss at Hawthorn Leslie

ENGINEERS and shipbuilders R. and W. Hawthorn, Leslie and Co. incurred a much heavier loss in the second half of 1975, leaving the deficit at £251,814 for the year to June 30, 1975. In the previous year the company made a profit of £45,942 after £6,000 in the first half.

The stated loss per 50p share is 10.25p (0.62p) at year-end and the dividend payment is down from 2.8p to 1.3p net.

Before special items there was a profit of £307,850 (£584,430). Provisions for possible losses on work in progress amount to £174,485, compared with £171,482 and development expenditure was £241,191, against £132,406.

comment

Hawthorn Leslie's share-price rose 6p to 45p on the interim losses, but this is not a completely irrational market reaction. The Sea Horse engine has plenty of commercial potential, and, arguably,

development expenditure of £0.2m. could be capitalised and carried forward. Provisional net of against trading profits and relate to the interests threatened by nationalisation—say 85 per cent of group assets. So brokers estimates of the rump net worth are still intact at 15p a share. Assuming a nationalisation price for the relevant assets of 75p, then the potential asset value, after the dust settles, could be about 85p.

O. Summers first half upsurge

ON A TURNOVER up from £3.95m to £4.35m, first half 1975 group pre-tax profit of O. C. Summers (Holdings) improved from £78,600 to £143,400, and stated earnings per 25p share increased from 1.328p to 3.176p.

The encouraging results continue for the remainder of the year the directors propose to increase the net dividend from 2.5p to 3p per share. A Treasury permitted interim of 1.5p (1.25p) is declared. Profit for the year 1974 was £241,277.

As to the future the chairman, Mr. O. Jeavons, says it is intended to expand in contracting—the major activity. However, if possible, over the next few years the aim is to accelerate the expansion of other activities in order to provide a more balanced profit base.

In a newly designed style of report, Mr. Jeavons "breaks with the tradition which seems to dictate that a chairman should speculate" on future results. By the time a chairman has headed his forecast with the usual, albeit essential, platitudes about economic conditions and other factors beyond his control, any predictions become virtually worthless, he declares.

Claims of approximately £200,000 against a subsidiary relating to prior year's trading

and notified in the 1974 annual report have been settled for approximately £120,000. The settlement occurred after June 30 and the half-yearly figures do not reflect the transactions.

Warren Tea Holdings recently increased its holding to 33.34 per cent of the equity.

Half year 1975 1974

Group turnover 4,350,000 3,950,000
Profit before tax 143,400 78,600
U.K. tax 79,964 42,799
Net profit 63,436 35,801
Ordinary dividend 20.75 23.75

EXTERNAL TURNOVER for the year to September 27, 1975, of Liverpool-based Higsons Brewery expanded from £9.1m to £12.5m and pre-tax profits increased from £1.19m to £1.38m, after £0.54m, against £0.51m, for the first half. Earnings per 25p share are shown to be up from 10.93p to 13.73p and the dividend is lifted from 3.25p to 3.67p net with a final of 3p.

1974-75 1973-74
External turnover 12,500 9,100
Trade profit 1,380 1,190
Bank interest 10,000 10,000
Profit before tax 1,380 1,190
Profit sale inv. prop. 1,380 1,190
Taxation 79,964 42,799
Net profit 63,436 35,801
Dividends 20.75 23.75
£100,000 utilised from property and plant repair and maintenance reserve (£20,000). Profit before tax for 1974-75 includes £24,340 in respect of James McFar and Sons and subsidiaries acquired during that year, and a pre-acquisition

comment

Second-half sales at Higsons rose by only 17 per cent, so the long hot summer had only a modest impact. Higsons attribute its relatively pedestrian turnover gains to the suburban setting of most of the pubs, while the absence of an in-house lager may also have affected performance. Comparison however, with the first-half sales expansion of 46 per cent, is not entirely just, because this period included the pre-Budget spending spree on wines and spirits. Despite the drain on cash balances, evident in the fall in bank interest receivable, the full-year pre-tax gain is still a solid 18 per cent, and an historic 1/2 of 6.5 at 93p looks a fair assessment.

Dunlop SA deficit

Dunlop SA, an affiliate of Dunlop Holdings incurred a loss of Frs.6.6m, after depreciation of Frs.30.3m, for the first half of 1975 for the whole of 1974 there was a net profit of Frs.0.4m.

Sir Edward Lewis, chairman of Decca, who yesterday told the annual meeting that first-half 1975-76 results should be comparable with the £5.6m. for the same 1974-75 period.

DIVIDENDS ANNOUNCED

Company	Current dividend	Date of payment	Corresponding dividend	Total last year
Abrasive Int'l.	0.56	Dec. 17	0.54	1.10
Bank of Ireland	0.62	Jan. 8	0.74	1.36
Border Breweries	0.78	Dec. 9	0.74	1.52
BPM Holdings	1.98	May	1.2	3.18
EPH Holdings	0.10	—	0.82	0.92
Greenbank Industrial	0.72	—	2.25	2.97
Hawthorn, Leslie	0.25	Dec. 15	0.67	0.92
Highland Electronics	0.8	Dec. 15	1.86	2.66
Higsons Brewery	3	Nov. 21	1.9	4.9
Linread	2.06	Jan. 5	1.55	3.61
Photo-Me Intl.	1.15	—	1.1	2.25
Press (William)	0.44	Jan. 6	0.85	1.29
Pritchard Services	0.58	Jan. 9	0.53	1.11
Rush and Tompkins Int'l.	0.58	Jan. 9	0.73	1.31
Scott & Robertson Int'l.	1.13	Jan. 1	1.96	3.09
Sheepbridge Engng.	1.32	Jan. 2	0.57	1.89
Summers (O. C.)	0.98	—	25	25.98
W. Thorne	0.42	—	65	65.42
Transatlantic Land	0.42	—	65	65.42

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. (a) Gross, increase to reduce disparity. (b) South African cents.

Investment & Property Holdings

IN HIS annual statement, the chairman of Investment and Property Holdings, Mr. B. Abbott, tells members that he is confident that with a spread of investments throughout Europe, the group will partake in European growth in general. Nearly three-quarters of the investment portfolio is represented by prime City of London property and the directors believe that a return to a more buoyant economy will be reflected in the City and the company, at an early stage.

On immediate prospects he says that there are profits in train from forward sales already contracted, although, falling the disposal of one of the City properties, it is too premature to anticipate that sufficient profits will be generated to cover high interest costs during the current year.

Of the property investment portfolio, £11m. relates to properties in the City of London any of which, if sold, would significantly reduce short term borrowings. Arrangements have been made for the future sale of one of these properties at advantageous terms. The Board is "constantly aware of the Group's high borrowing position," says Mr. Abbott, and is endeavouring to reduce borrowings without prejudicing future growth situations. For this reason, some low quality investments have been sold at below book value, to supplement cash flow. Although the present economic situation in general must give cause for concern, the Board thinks that adequate cash flow will be maintained during the current year.

The auditors report that the accounts have been prepared on a going concern basis, on the assumption that sufficient sales of properties will be achieved to meet the group's cash requirements and that existing short term borrowing facilities are renewed.

As reported yesterday, turnover fell from £3.81m to £2.15m. in the year to April 30, 1975, and there was a loss before tax of £10.5m, compared with profits of £205,000. There is no dividend (1.15p net). The Group's high borrowing position of the equity and the National Coal Board Pension Funds 19.5 per cent.

Meeting Sir John Lyon House, Upper Thames Street, E.C., on November 20 at noon.

comment

Investment and Property Holdings balance sheet remains highly geared with £5.6m. of shareholders' funds and £23.1m. of net debt, of which £22.2m. is either on overdraft or repayable by 1980. Moreover, the bulk of the properties are included in the books either at their cost of acquisition in 1973 or valuation in that year. The company has not revalued this year. But its message yesterday was that much of the short-term debt is in schemes where there is forward sale commitment and an anticipated profit over book worth—for example, the Broken Wharf project in the City included at cost of £8m., which should be sold in about a year. It is, however, unlikely to make a profit until 1977, and a capitalisation of £1.3m. at 22p, the low point for the year—is not expecting much in the near future.

NORTHBOROUGH TRUST

The directors of Northborough Investment Trust expect to make

£0.35m. rise for Wm. Press so far

Industrial, civil and mechanical engineering contractors William Press and Son announce group profit before tax up from £1.27m. to £1.62m. for the first half of 1975.

Group trading and the current order intake "continue at a very satisfactory level and result overall so far indicates the maintenance of a progressive trend," say the directors.

Interim dividend is up from 0.75p to 0.75p net per 5p share—last year's total was 1.105p from profits of £3.15m.

First half 1975 1974 1973-74
Group turnover 1,620,000 1,270,000
Profit before tax 1,620,000 1,270,000
Tax 300,000 200,000
Minority interest 35 20
Dividends 180 135

comment

William Press' record order book is now being translated into pre-tax profits growth. Interim profits are 28 per cent ahead and if this pace can be maintained through the second half pre-tax profits could reach £3m. for a prospective p/e of 7.8 at 32p, up 1p last night, where the maximum yield is 3.8 per cent. Overseas contracting, some 13-20 per cent of turnover, is still picking up on oil and separation orders in the Middle East, while the workload from the group's traditional customers in the U.K.—the gas, chemical and steel industries—shows no immediate signs of falling away. The overseas-oriented manufacturing side, which accounted for nearly a fifth of profits last year, is also pushing ahead. The Howdon Yard is currently running profitably but the major module deliveries are scheduled for April-September, 1976. A strong balance sheet (shareholders' funds of £10.5m. last year) completes an optimistic picture.

Midway rise for Border Breweries

ANNOUNCING an estimate profit of £379,000 for the half year to August 31, 1975, compared with £302,000, the directors of Border Breweries (Wrexham) say they do not anticipate the rate of increase being maintained but the second half is expected to show an improvement over the £234,870 for the previous comparable period.

The net interim dividend being raised from 0.735p to 0.784p—last year's total was 2.815p.

ISSUE NEWS

Watson & Philip 1 for 2 rights

Scottish Industrial Finance announces that Watson & Philip, food importers and distributors of Dundee, are proposing a one for two rights issue of 20p each. The directors will use the proceeds for a general expansion programme and to cover possible acquisitions in the future. Treasury approval has been received for a final dividend of 1.3475p net per share making total for the year of 1.9752p net per share on the existing Ordinary capital, and the new shares to be issued will rank in the final dividend. A resolution to increase the Ordinary capital to allow for the rights issue will be put to holders at a EGM on November 21.

The rights issue will not be underwritten, and the brokers R. C. Greig and Company, or Joseph Sebag and Company.

Amal. Metal £4.02m. for nine months

Group profit, before tax, of Amalgamated Metal Corporation contracted from a restated £10.39m. to £4.02m. for the nine months to September 30, 1975, but showed an improvement over the £3.85m. for the corresponding period of 1973.

The world-wide slow-down in industrial activity, reported three months ago, had affected the level of trading and profit margins, continued during the past quarter, and in the circumstances the achievement of a profit of £4.02m. is encouraging.

Stated earnings per £1 share for the nine months were down from 7.11p to 1.85p, or from 7.44p to 3.3p after extraordinary credits of £88,000 (debit £170,000) representing exchange differences arising on assets held abroad less acquisition and merger costs.

The balance of the rights is taken up have been sold and the net proceeds after deduction of the issue price and the expenses of sale, will (if not less than 1p per holding) be remitted in full to the persons to whom such rights were allocated.

IC GAS RESULT

Imperial Continental Gas Association announce that access to new gas reserves has been received in a pact of 4,500,000 new Ordinary capital stock units, about 25 per cent of the total number of Ordinary Capital stock units offered by way of rights on October 2, 1975.

The company, a subsidiary of British Amalgamated Metal

INTERIM STATEMENT

PRITCHARD SERVICES GROUP LTD

Interim Statement

Unaudited Results for 26 weeks to 29th June, 1975.

FIRST HALF 1975 SECOND HALF 1974 YEAR 1974

£ millions

GROUP TURNOVER 18.5 15.1 32.9

GROUP TRADING PROFIT 891 822 1,716

INTEREST (280) (216) (444)

GROUP PROFIT BEFORE TAX 611 606 1,272

TAXATION AND MINORITY (343) (320) (687)

INTEREST (107) (10) (170)

TRANSFER FROM RESERVES 101 (10) 125

AVAILABLE TO ORDINARY SHAREHOLDERS 262 276 540

DIVIDENDS 94 94 239

Chairman P. R. Pritchard reports:

* Interim dividend of 4.375p (same as 1974) payable on 12th December 1975 to shareholders registered at 14th November 1975.

* Six months trading profit increased by 8.4% to £891,000 (£822,000).

* Overseas profit contribution increased to 40% of operating profits.

* Present indications are that profits for the year will be higher than last year.

* Recommendation of dividend increase to maximum permitted level expected.

* Investment in Middle-East continues in order to further improve overseas earnings.

PRITCHARD SERVICES GROUP LIMITED

Pritchard House, South Hill Avenue, Solihull, Warwick.

Telex: 442 085 Telephone: 01 854 4211 (10 lines)

Ireland is rapidly becoming a premier manufacturing base for plastics and rubber firms serving the expanding markets of the EEC, United States, East Europe, Japan and the developing regions of Africa, Asia and Latin America

Plastics and Rubber Weekly February 21st 1975

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Jas Finlay ahead to £1.4m. mid-term

IN THE half year ended June 30, 1975, taxable profits of James Finlay and Co., International, the group's plantation interests in India and Bangladesh, increased from £1.28m. to £1.41m. and stated earnings per 50p share are up from 6.8p to 7.2p.

The results include share of associates' profits of £526,000 (£240,000), but these exclude the group's plantation interests in India and Bangladesh.

The directors point out that results of associates in India and Bangladesh have been omitted, as with less than half of the crops having been produced and sold by the end of the half-year they would provide no reliable indication of performance or prospects for the year as a whole.

They continue to take a hopeful view of the tea market. Taking into account the continuing inflation of costs "we again look for satisfactory tea profits overall although for some areas these may not reach the levels of last year."

Subject to unforeseen circumstances the directors anticipate that 1975 will show a satisfactory result, and in particular an anticipated reduction of losses from Canada and Georgia Payee which were unrelieved for tax in 1974.

It is anticipated that dividends payable in respect of 1975 will be the maximum permitted—an interim of 2.0036p (1.3775p) net is declared. The 1974 total was 2.3175p, paid from profits of £4.32m., which included £1.85m. in respect of plantation interests in India and Bangladesh.

On a turnover up from £227,000 to £245,000, pre-tax profit of Abrasives International was marginally lower at £24,000 (£20,000) for the first half of 1975. Profit for the year 1974 was £176,544.

The present industrial recession and recent high level of inflation, together with further exceptional provisions, affected the profits. But for the year as a whole the directors expect, in the absence of unforeseen circumstances, to maintain a total net dividend of 1.4p per 10p share. An interim of 0.56p (0.53p) is declared.

The exceptional items of £18,000 include the entire further provisions (after tax relief) for possible claims by customers against subsidiary. The directors consider it prudent to make the

provisions in addition to those made last year but expect them to be adequate in the circumstances.

Wiped out at the pre-tax level by a 30 per cent increase in interest. Once again the stone cleaning and building preservation activities have been somewhat subdued while little progress was seen in the UK cleaning business. So Pritchard has had to lean on its overseas diversification but the security side seems to be slow in reaching a reasonable return on capital employed. A yield of over 11 per cent at 13.5p is a fair reflection on a group that has been a big spender but has shown little growth over the past year or so.

Pritchard Services growth

ON A TURNOVER up from £15.1m. to £18.5m, pre-tax profit of Pritchard Services Group increased slightly from £904,000 to £911,000 in the half-year ended June 29, 1975, after substantially increased interest charges.

Present indication is that profit for the year will be higher than last year's £1.27m., and as a result the directors anticipate recommending a maximum permitted dividend—1.124p net for the year 1974. An unchanged interim of 0.4575p is declared.

A good deal of effort and considerable investment continues to go into new development activities, principally in the Middle East, to improve overseas earnings, and security services and timber preservation as means of further diversification in the U.K.

The directors believe these new areas will have a "considerable impact on profits in future years."

Present activities are in building and stone cleaning, security services, linen hire and catering. Unaudited results for the 26 weeks to June 29, 1975:

Of the group trading profit, £38,000 came from subsidiaries not owned in the first half of 1975.

Costs on new ventures amounting to £101,000 (net of tax) are included as extraordinary items and covered by transfer from reserves.

It is considered prudent to change the policy on deferred expenditure by writing it off as incurred. Accordingly an adjustment has been made to opening reserves of £122,000 net of tax for expenditure incurred last year, and deferred at September 25, 1974, it is stated.

It was suggested at the end of last year that Pritchard had checked the impact of interest charges but the half-way stage this time a 3 per cent advance in trading profits has been richly

Upturn at Jas. Harrison

EXCLUDING £151,988 in respect of the sale of development land from the 1974 figure, pre-tax profits of James Harrison Holdings, builders, show an increase from £141,114 to £202,827 for the half year ended June 30, 1975.

The directors state that with the extraction of the exceptional benefit from the land sale a true comparison of the trading position is revealed, and they expect the level of profitability achieved to be maintained in the second half. The 1974 pre-tax figure was £285,000.

Earnings per 10p share for the first half are stated at 2.24p (2.82p) including the land sale surplus.

As a matter of policy, there is no interim dividend, but the directors are confident that full year results will justify a maximum permitted dividend of 1.5397p net (1.2997p)—equal to 2.8878p (£1.9445p) gross.

A pick-up in the Scottish house-building market has sent James Harrison's building profits soaring by over 180 per cent above the depressed figure last time and lifted the first half pre-tax level by 43 per cent (excluding property sales from the previous year) despite a £82,000 turnaround to losses by the joinery division.

The increased level of activity has apparently continued into the second six months of the year and with the joinery sector now beginning to show signs of a small improvement the group looks well capable of reaching £400,000 pre-tax for the full year. With the liquidity position now at least as strong as in the 1974 balance sheet—when the group held net cash deposits of £172,000—prospective 12.5 per cent are not without support.

Profit:

Contracts and items:

Land sale:

Interest receivable:

Taxation:

Net profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Profit:

Decca "soundly based" and confident

WITH MORE than half its sales to overseas customers, and "an excellent cross-section" of capital and consumer goods, Decca is soundly based, states the chairman, Sir Edward Lewis, and "we can face the future with confidence."

Sir Edward repeats his earlier forecast that results for the half-year should be comparable with the half-year to September, 1974, when pre-tax profits were £5.6m.

Looking at the full year, however, he says that the group cannot expect to remain immune from the effects of world recession on the marine radar business where new orders are below last year's levels.

A major part of the marine navigator and survey business is in renting out equipment and services rather than from sales. Decca is not expecting a reduction of such income, only a slow-down in the growth rate of hirings. Substantial overseas orders have been received for radars for the Rapier missile system.

For records the group is now experiencing a seasonal upswing in the U.K.

When sustained recovery comes in world markets, we are well equipped to expand both turnover and profits, he adds.

As reported on September 4, pre-tax profits fell from £16.29m. to £13.28m. in the year to March 31, 1975. The dividend is 8.6711p (£1.295p) net, increased by 17.7m. to £154.3m. Exports rose by 44 per cent to a record £40.4m. and with sales by overseas subsidiaries of £40m, overseas sales totalled £80.4m.

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lower profit margins. The besting section continues to maintain a strong position in the market with increasing turnover. He anticipates no major difficulties in maintaining this position next year.

Osby Warm Air, 67 per cent owned, holds a record order book for the year ahead.

As known, pre-tax profit for the year ended April 30, 1975, advanced from £22,455 to £117,315 and dividend payment is up from 0.55155p to 0.60373p net, the maximum allowed. The chairman and Mrs. P. Copson have waived dividends amounting to £9,006 (£5,288).

The Company is close. Meeting: Sutton Coldfield, November 21, at 12.30 p.m.

Export sales during the year, which increased by 30 per cent, are continuing to expand in the current year while sales "are above forecasts and outstanding order books are satisfactory," the directors report. The group "is generating a positive cash flow enabling an active expansion of manufacturing facilities to be investigated."

Stated earnings per 20p share are up from 0.32p to 1.11p and dividend payment for the year is 0.8p net, compared with 0.6p, subject to treasury approval.

Turnover increased by 17.7m. to £154.3m. Exports rose by 44 per cent to a record £40.4m. and with sales by overseas subsidiaries of £40m, overseas sales totalled £80.4m.

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PHILIP HILL INVESTMENT TRUST LIMITED

Interim Statement

The Directors have declared an interim dividend of 2p (2p) per share on the Ordinary Capital in respect of the year ending 31st March 1976, payable on 15th December 1975 to Shareholders on the Register on 7th November 1975.

The unaudited figures for the half-year to 30th September 1975 are as follows:—

Year to 31st March	Half-Year to 30th September		Half-Year to 30th September
£	£		1975 £
REVENUE			
3,387,000	1,958,000	Gross Revenue:	2,181,000
1,995,000	973,000	Franked	927,000
		Unfranked	
5,383,000	2,932,000		3,058,000
(236,000)	(132,000)	Administration expenses	(168,000)
(1,448,000)	(389,000)	Interest charges	(494,000)
(300,000)	(39,000)	Corporation tax	(138,000)
		Tax imputed to franked income	(746,000)
(1,128,000)	(619,000)	Preference dividends	(24,000)
(48,000)	(24,000)		
<u>£2,326,000</u>	<u>£1,229,000</u>	Net earnings	<u>£1,488,000</u>
5.17p	2.73p	Earnings per share	3.29p
£900,000	£900,000	Interim dividend	£900,000
(3p)	(2p)	(per share)	(2p)
Final			
<u>£1,350,000</u>			
(3p)			
£	£	CAPITAL	£
78,142,000	54,366,000	Gross Assets	82,236,000
127p	78p	Net Asset Value per share	160p
		Net Asset Value allowing for conversion of the Loan Stock	161p
130p	82p	100 per cent. of the investment currency premium included above	6p
61p	21p	Contingent liability to capital gains tax	8p
2p	Nil		

Glaxo confident of progress

CURRENT YEAR results of Glaxo Holdings are bound to be influenced by the force of inflation, says the chairman, Mr. A. E. Bide. But he considers that the company will be able to take advantage of the opportunities to progress and that shareholders' confidence will continue to be justified by results.

Mr. Bide stresses, however, that any such opinion rests to some degree upon the assumption that the present U.K. level of inflation will be reduced to manageable proportions within reasonable time and that the nation's productivity can be improved.

As reported on October 14 group pre-tax profit decreased from £24.6m. to £14.1m. In the year to June 30, 1975, the dividend is raised from 7.58p to 8.31p.

Conditions tested more searching than anything in most people's experience the robustness of the group, says the chairman. In a year where cost increases of a magnitude without precedent have been experienced, the business the company was able to generate enough gross profit to absorb all the additional operating expenses and overheads, including a 50 per cent increase in expenditure on research and development. Every effort continues to be made to eliminate waste of any kind. But productive investment for the group's future either in manufacturing capacity or in research and development, have not been restricted. The current rate of expenditure on R and D worldwide is about £14m. per annum, and the chairman believes that results "will amply justify the cost."

Though inflated oil prices noticeably influenced raw material and energy costs, the greatest cause of erosion of margins was the cost of work, whether applied to bought-in materials and

£11m. so far at Bank of Ireland

OPERATING PROFIT of Bank of Ireland rose from £9m. to £10.2m. in the half year to September 30, 1975. An improved contribution of £11m. against £11.1m. from the subsidiaries, and a lower provision of £1m. compared with £2m. against advances, left pre-tax profits up from £8.2m. to £11m. Pre-tax profits for all of 1974-75 were £18.0m. after provisions against advances of £4.4m.

Basic earnings per £1 share for the first half are shown to be up from 20.5p to 20.4p, and fully diluted from 19.1p to 20.3p. To reduce disparity the interim dividend is effectively lifted from 4p to 4.1p. The directors point out that the increase should not be taken as indicating any increase in the overall distribution—equal to 16p last time. The outcome for the year to a great extent will depend on the level of bad debts in the latter half and also to the degree to which the effects of changed cost elements can be reversed, members are told.

	1975	1974
Operating profit	10,200	9,000
Subsidiaries	11,000	11,100
Provisions against advances	1,000	2,000
Profit before tax	10,200	8,200
Tax	2,000	1,800
Profit after tax	8,200	6,400
Dividend	4,100	4,000
Interim dividend	4,100	4,000
Final dividend	4,100	4,000

A consolidated statement of condition, taken in conjunction

with the accounts shows a marginally improved earnings of 1.36 per cent, on total assets as compared with 1.33 per cent.

Midway loss at Pennine Motor

Pennine Motor Group reports a reduced loss of £53,083 for the half year to July 31, 1975, compared with £58,007 for the first half of 1974. The directors point out that the increase should not be taken as indicating any increase in the overall distribution—equal to 16p last time. The outcome for the year to a great extent will depend on the level of bad debts in the latter half and also to the degree to which the effects of changed cost elements can be reversed, members are told.

There is no interim dividend. The last payment was an interim of 0.36p net for 1974-75.

London & Holyrood

Income of London and Holyrood Trust increased from £372,739 to £392,894 in the half-year to September 30, 1975.

INTERIM STATEMENT

Allied Irish Banks Limited

INTERIM REPORT FOR THE HALF YEAR ENDED 30TH SEPTEMBER, 1975

The results are considered satisfactory when viewed against the background of the continuing difficult economic conditions. Demand for advances has been well maintained but has been accompanied by a decrease in the overall level of avancement of facilities with a consequent adverse effect on the rate of earnings. Additionally, costs under all headings have continued to rise. The Group has, however, experienced a satisfactory growth in resources and is thus well placed to play its part in the hoped for economic revival of the country.

The unaudited Group profit before tax for the half-year ended 30th September, 1975 amounted to £8,850,000 of which the Parent Company contributed £7,010,000, Subsidiary Companies £1,789,000 and Associated Companies £51,000. A special provision of £1,000,000 has been made against Bad and Doubtful Debts and, after allowing for Taxation (estimated) £3,940,000 and minority shareholders' interests in Subsidiaries, the net profit attributable to the shareholders of Allied

Irish Banks Limited was £3,919,000. The Directors have announced an Interim Dividend of 9½% less Income Tax, absorbing £685,000 and leaving a retained profit of £3,234,000. This Dividend will be paid on 17th December to shareholders on the Company's Register on 21st November, 1975. For the year to 31st March, 1975 an Interim Dividend of 9½% was paid followed by a Final Dividend of 15½%.

The profit before taxation but after allowing for the special provision against Bad Debts of £1,000,000 reflects an increase of £1,145,000 on the corresponding period last year after a special provision of £300,000 and compares with a profit of £8,303,000 in the half-year to 31st March, 1975 when a special provision of £600,000 was made.

While it is difficult even at this stage to forecast the results for the year to March, 1976 the Board expects that, in the absence of unforeseen factors, the profits for the year should be slightly better than those earned in 1974/75.

LANDOWNE HOUSE, BALLINACRE, DUBLIN 4, 29TH OCTOBER, 1975.

E. M. R. O'DRISCOLL, CHAIRMAN.

FEATURES OF THE CONSOLIDATED ACCOUNTS

	1975	1974	1973
Shareholders' Funds	68,273	56,782	63,113
Loan Stock	11,088	—	—
Current, Deposit and Other Accounts	1,296,553	1,055,047	1,143,430
Total Assets	1,403,803	1,122,793	1,223,120
Advances and Other Accounts, Less Provisions	537,351	473,767	499,067
Cash, Money at Call and Investments	753,005	559,776	617,106
Group Profit before Tax and after Special Provision	7,850	6,705	8,303
Profit attributable to Shareholders	3,919	3,607	4,232
Basic Earnings per 25p share	8.3p	8.1p	9.6p
Fully diluted earnings per 25p share	8.20p	—	—

* This figure represents the earnings per share as adjusted to allow for the maximum number of additional shares which would be issuable after 31st July, 1977 on conversion of the 10% Subordinated Loan Stock. It would provide a basis of comparison against earnings in future years when conversion of portion or all of the Loan Stock has taken place.

BOARD MEETINGS

The following companies have indicated dates of Board meetings in the next few days. Each entry is the usual date for the purpose of convenience. Actual dates may vary. Shareholders are advised to check the company's annual report for the latest information.

Europe £12.3m. (£10.9m.); Asia £12.3m. (£8.9m.); Asia £12.

MINING NEWS

A break in the clouds for N. Broken Hill

BY LESLIE PARKER, MINING EDITOR

THE MAIN talking point at the North Broken Hill meeting in Melbourne yesterday was not the expected cautious forecast about 1975-76 prospects, which had already been indicated in the annual report, but the recent news that the company's life prospects at the long-established lead-zinc-silver mine in Australia's Broken Hill field.

The Isle of Man in long ago times supported a thriving mining industry but there has been no serious attempt to open any new mines for over 50 years.

Beach Sand prospects

THE DECLINE in the market for beach sand minerals occurred rather later than that for most metals so the producers were still doing well right up to mid-year. Thus, Australia's Western Australian Sands, now one of the world's major producers in this field, was able to boost its 1974-75 profit to \$2.2m. from the previous year's \$1.3m.

Life extension

Further drilling is naturally in progress with the chairman, Mr. M. L. Baillieu, saying that "every effort is being made to delineate the orebody as quickly as possible." If it is a large one, "as we hope and believe," exploration would take many years.

Over 25m. tonnes of high-grade silver-lead-zinc ore have been extracted from the North mine in the past 83 years and, before the latest discovery, reserves had dwindled to 8m. tonnes, enough for only 12 years' production.

ISLE OF MAN PROSPECTING

A search for minerals has started up again in the Isle of Man, our correspondent there reports. A so far unnamed individual who was granted a prospecting licence last year by the Manx Government has now applied for a protection licence.

ROUND-UP

Holders of unpaid remuneration letters of allocation in Standard Gold Mining are reminded that the offer will close on November 7. Yesterday the price of the letters rose 1p to 88p premium in London.

Lamson down £5.8m. so far

THIRD-QUARTER 1975 pre-tax profits of Lamson Industries (a subsidiary of Moore Corporation of Canada) were £1.35m, making £2.55m, against £2.45m, for the nine months. Profits for all of 1974 reached £12.95m.

	9 months	Year
External turnover	£8.23m	£23.3m
Trading profit	1.35m	12.71m
Interest payable	1.00m	1.20m
Profit before tax	1.35m	11.51m
Income tax	0.00m	0.00m
Profit after tax	1.35m	11.51m
Dividend	0.00m	0.00m
Reserves	0.00m	0.00m
Assets	0.00m	0.00m
Liabilities	0.00m	0.00m
Equity	0.00m	0.00m

RICHARDSON-MERRELL INC.

(Formerly Vick Chemical Company)

Richardson-Merrell is a diversified pharmaceutical company engaged in the development, manufacture and marketing of proprietary medicines and toiletries, ethical pharmaceuticals, veterinary products, laboratory and diagnostic chemicals, and plastic packaging.

The company is perhaps the best known for its Vick line of colds products which are marketed in many parts of the world.

Summary of results for year ended June 30, 1975 compared with previous year:

	1975	Change	1974
Total consolidated sales	\$658,691,000	+14.3	\$576,441,000
Net earnings	\$44,624,000	-3.7	\$46,362,000
Earnings per share	\$1.89	-3.6	\$1.96

NOTICE

Olivetti International, S. A.

U.S. \$15,000,000 9 1/4%

15 YEAR GUARANTEED BONDS OF 1970 UNCONDITIONALLY GUARANTEED BY ING. C. OLIVETTI & C. S.p.A.

Holders are hereby informed that the November 15, 1975 Redemption of U.S. \$975,000 has been satisfied through purchase in the open market and the balance remaining in circulation after this date is U.S. \$11,250,000.

The Chase Manhattan Bank, N.A. Principal Paying Agent

October 31, 1975

The issue of American Depositary Receipts in New York, where they will be traded on the "over-the-counter" market, for the following shares is announced by Anglo American Investment Trust, Anglo American Mines, Gold Fields Property and General Mining. They also qualify for the issue of International Depositary Receipts in Brussels.

TCL keeps its promise

A FURTHER increase in dividends and profits is reported for the year to September 30, by the Barlow Rand group's Transvaal Consolidated Lead and Exploration. A final dividend is now declared of 42 cents (23p) which makes a year's total of 65 cents (36p) compared with 55 cents for 1973-74.

Net profits of the South African coal-to-platinum group have risen to R9.9m. from R8.2m, the latest earnings per share amounting to 13.7 cents compared with 11.2 cents last time. Turnover, which is the revenue derived from the coal, chrome and timber operations of subsidiary companies, has advanced to R41.5m. from R24.4m.

The latest dividend is in line with the official forecast made earlier this year when half-time profits of R5.43m. were announced. In the current year TCL will continue to reap the benefits of the coal price increase granted in May to the Transvaal and Orange Free State producers but the group is still having to live with the depressed fortunes of the platinum industry which are reflected in the stake held in Union Platinum.

In recent years TCL has grown in stature and is now a small but vigorous mining finance house. Its coal expansion hopes received a setback in June when the proposed full acquisition of Witbank Colliery fell through. But the group retains its 50 per cent interest in the latter and its other mineral interests will share in the benefits of the awaited world economic recovery. TCL shares rose 50p to £12 yesterday following the latest results.

GROUP FITTING contractors, Courtney Pope (Holdings) reports pre-tax profits down from £521,000 to £262,000 for the year ended May 31, 1975, with stated earnings per 20p share showing a fall from 9.7p to 7.1p.

At the interim stage the directors said that while it could not be established that 1974-75 profits would necessarily achieve the level of the previous year, they felt justified in forecasting an at least maintained dividend total.

In the event the net dividend is raised by the maximum permitted from 3.30p to 3.50p, with a final of 2.54p. The directors explain that during the period many retailers severely curtailed capital expenditure and faced with the necessity of obtaining a larger share of a diminished market the combination of inflation and reduced margins has taken its toll.

Progress since the year end is regarded as satisfactory. The directors feel confident that "we are well organised and equipped to take advantage of any recovery in the national economy."

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"Over the years Decca has made a mounting contribution to economic welfare through continuing growth in exports and capital investment."

Sir Edward Lewis

The 45th Annual General Meeting of Decca Limited was held on October 30th in London.

Sir Edward Lewis (the Chairman), who presided, said: For the year to March 1975 consolidated turnover increased by £17,700,000 to £154,300,000, while exports rose by 44 per cent to a record total of £40,400,000, which was 35 per cent of the total turnover of our U.K. companies. After adding £40,000,000 for sales by the overseas subsidiaries less their purchases from our U.K. companies we get a total of £80,400,000 for sales to the group to overseas customers, a figure which substantially exceeds our sales of £73,900,000 to the U.K. market. Indeed, over the years Decca has made a mounting contribution to economic welfare through continuing growth in exports and capital investment.

After deducting interest payments of £2,562,000 against £1,388,000 for the previous year the group pre-tax profit amounted to £13,253,000 against £16,225,000 for the year to March 1974.

The year's results were affected by inflation of costs with large pay increases not fully recovered in selling prices.

After charging taxation, the amounts attributable to minority holders and special items, the net profit attributable to Decca Limited was £4,813,000 against £7,508,000 for the previous year.

We are recommending a final dividend of 6.57115p per share, making 8.67115p for the year against 8.125425p last year. The proposed dividend is the maximum permitted under government regulations.

Group net capital investment during the year in new machinery, apparatus for hire, buildings, ships etc. exceeded £9,000,000 of which fully £4,000,000 was covered by the year's depreciation, and the balance by retained profits and higher borrowings. Total borrowings rose by nearly £7,000,000. Current assets exceeded current liabilities by £47,900,000.

The rise in exports from £28 millions to over £40 millions was a particularly notable achievement to which all the main divisions of the group contributed, but with the larger part from the capital goods side. Out of the total sales of capital goods by the U.K. companies of the group 56% were exported. The total exports of £40,400,000 represent an average of well over £8,000 for each of the 12,000 employees in the U.K.

Our Classical Records Division again made an important contribution to results. Amongst impressive releases can be counted Coal for Tutti (Solti), the first symphonies of our complete Haydn project (Dorati), Madame Butterfly (Karajan) and Britten's Death in Venice. The launching of a significant new contemporary music series, the Headline label, led to the award of the President's Grand Prix du Disque for the first release—a major work by Messiaen.

Again, one of our recordings conducted by Sir Georg Solti won three Grammy awards—this time for his performance of the Symphonie Fantastique by Berlioz. Two years ago I was able to report a similar achievement for his Mahler 8th Symphony. We are encouraged by a consistently good year for the large number of artists under contract to us including those in the light music and popular market and we look forward to even better news of our releases during the current year.

In our new Montreal record factory we are now turning out sufficient 7 inch records to meet our present needs and are also producing a growing proportion of the requirements for L.P. records. In due course we expect to be in a position to handle contract pressing. The records introduced in this new Canadian factory have been well received by the trade. The capital outlay in premises, together with plant and machinery, has totalled some six million dollars. Sales of records in the U.S.A. were affected by the general recession in that country and were lower than in the previous year.

At home our modern distribution centre at Lewisham became fully operative and is working efficiently. We are now well equipped to meet any expansion in the foreseeable future.

COLOUR T.V. The re-imposition of credit controls on radio and television continued to depress sales of colour T.V. during the first quarter of our financial year. However, home sales recovered during the summer and con-

tinued buoyant until the imposition of 25 per cent V.A.T. in May, 1975. The cumulative effect of market conditions, statutory price controls and cost inflation depressed margins on home sales. Large orders for colour T.V. were received from Australian customers prior to the commencement of transmissions in March, 1975, continuing during subsequent months at a high level. During the first nine months of the calendar year 1975 our overall exports of colour T.V. receivers reached a total of over 57,000 units valued at nearly £9.5 million.

Despite difficult conditions in the market for audio equipment we succeeded in raising the total turnover of the radio and television business to a record figure of nearly £40 million. Whilst profits from both records and television were lower than in the previous year, navigator, survey and radar activities all showed higher profits.

Decca Exports 1966/75



Amidst warnings that potentially valuable overseas contracts may be lost to British companies by default, the CBI has appealed to the Government to modify the cost escalation cover scheme for exporters introduced in February. Nicholas Leslie explains why.

Export insurance that misses the target

THE FORTHCOMING visit to Cuba by Mr. Peter Shore, the U.K. Secretary for Trade, is clearly aimed at further consolidating the links between the two countries which took a large step forward earlier this year when a Cuban delegation, headed by Sr. Carlos Rodriguez, First Deputy Prime Minister, visited Britain. An economic and industrial agreement was signed then and at least £250m. of cheap credit extended to Cuba, to be provided through the Export Credit Guarantee Department.

Whatever specific projects may come up for discussion during his visit, Mr. Shore will undoubtedly be thinking of a major contract for the construction of a tyre factory which the Cuban Government has in hand. Dunlop-Pirelli is tendering from the U.K. against strong competition from France and Japan.

Dunlop has concluded that there is no benefit from the cost escalation scheme for its contract, even if inflation runs at 20 per cent. a year throughout the contract period. Effective support from a modified scheme would make the bid more competitive.

Option

At the same time, exporters would have the option of varying the threshold level at which the insurance scheme became effective—that is they could bear cost increases above 10 per cent., but would still qualify for the full band of Government cover when they brought the insurance scheme into effect.

Insurance would not cover all cost increases—the "eligible costs" would be those subject to inflation after overseas costs, together with any fixed-price sub-contracts in the U.K., had been deducted.

Some changes aimed at streamlining the system were made by Mr. Shore in August. One was that, for cash contracts, "wherever appropriate" a standard proportion of 75 per cent. of eligible costs would rank for insurance, with the figure put at 70 per cent. in respect of "appropriate" credit business. Among other things, this meant that documentation on cost increases would not need to be so detailed as required previously with the 85 and 90 per cent. levels. The proportion which the scheme would not cover took into account the contractors' fixed costs, such as overheads, together with his expected profit.

Mr. John Whitehorn, deputy director general of the CBI, has in fact written to Mr. Shore providing evidence of companies which believe they have lost contracts overseas because they could not offer fixed prices. Without the benefit of effective cost escalation insurance, the companies have found either that tenders which they did submit were uncompetitive, or that it was not worth tendering because they knew they had no chance of being accepted.

To understand the problem, it is necessary to go back to Mr. Shore's February statement to the Commons outlining the cost escalation insurance proposals. These were to cover contracts outside EEC countries with an individual value of £2m. or more and with manufacturing periods upwards of two years.

Mr. Shore explained, exporter or buyers would be expected, on a credit contract, to bear cost increases up to a minimum level of 10 per cent., with the Government then covering 85 per cent. of any rise within a 10 per cent. band above that minimum level. With cash contracts, the band above the minimum level would be 15 per cent., with 90 per cent. of any cost increases being covered. A premium would be payable.



Mr. Peter Shore, Secretary for Trade.

for Trade, announced the cost escalation cover scheme for exporters in February. The expenditure, the ECGD interpretation was to take 10 per cent. of the eligible contract value multiplied by the number of years the contract covered.

To see how this works in practice, take the example, shown in the tables, of a hypothetical £100m. contract spread over three years and four months. Table A shows the expected expenditure pattern year by year and the effect of a 30 per cent. per annum escalation, evaluated on a monthly basis. The cash outflow patterns relate to a particular contract, and vary from month to month. Other contracts would, obviously, produce different patterns.

In this instance, the £0.8m. of U.K. expenditure on items other than machinery eligible for cover is incurred in the contract's first year and is thus not worth covering. Similarly, the cost of cover on the £12m. of machinery expenditure in the final four months of the contract would exceed any possible benefit. So both are deducted from the eligible value to be covered.

The contrast between eligible and non-eligible items is shown in Table B. The amount of the contract eligible for cover under the insurance scheme is £58.8m., with escalation on that proportion £19.6m.

Table C shows how the net recovery under the scheme is

THE ECGD SCHEME IN OPERATION

A HYPOTHETICAL £100M. EXPORT CONTRACT

TABLE A

Expenditure	OFFER PRICE (£m.)			ESCALATION (£m.)		
	Machinery	Other	Total	Machinery	Other	Total
Year 1	9.1	4.2	13.3	1.2	0.6	1.8
2	43.0	4.5	47.5	12.7	1.2	13.9
3	33.2	2.8	36.0	14.9	1.2	16.1
4 (4 mths)	1.8	1.4	3.2	1.0	0.6	1.6
Total Contract	87.1	12.9	100.0	29.8	3.6	33.4
Less Non-U.K.	(1.4)	(11.7)	(13.1)	(1.0)	(3.4)	(4.4)
U.K. Element	85.7	1.2	86.9	28.8	0.2	29.0
70% Eligible Value	60.0	0.8	60.8	20.2	0.1	20.3

TABLE B

Expenditure	Total Expenditure (£m.)			Expenditure Covered (£m.)			Expenditure Not covered (£m.)		
	Total	70% Eligible	30% Other	Total	70% Eligible	30% Other	Total	70% Eligible	30% Other
Original Contract	100.0	83.9	58.8	25.1	3.0	13.1			
Escalation	33.4	27.8	19.6	8.2	1.3	4.4			
Total	133.4	111.7	78.4	33.3	4.2	17.5			

TABLE C

Expenditure	BUILD UP OF ELIGIBLE VALUE (£m.)			TABLE D		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE D

Expenditure	TABLE D			TABLE D		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE E

Expenditure	TABLE E			TABLE E		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE F

Expenditure	TABLE F			TABLE F		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE G

Expenditure	TABLE G			TABLE G		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE H

Expenditure	TABLE H			TABLE H		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE I

Expenditure	TABLE I			TABLE I		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE J

Expenditure	TABLE J			TABLE J		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE K

Expenditure	TABLE K			TABLE K		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE L

Expenditure	TABLE L			TABLE L		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE M

Expenditure	TABLE M			TABLE M		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE N

Expenditure	TABLE N			TABLE N		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE O

Expenditure	TABLE O			TABLE O		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE P

Expenditure	TABLE P			TABLE P		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE Q

Expenditure	TABLE Q			TABLE Q		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE R

Expenditure	TABLE R			TABLE R		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE S

Expenditure	TABLE S			TABLE S		
	Year 1	Year 2	Year 3	Eligible value covered	Escalation according to ECGD formula	Less: Threshold
Year 1	6.3	0.8	7.8	58.8	19.6	21.3
2	29.7	25.7	8.7	19.6	ECGD cover	3.7
3	22.9	10.1	10.1			
4 (4 mths)	1.2	0.6	0.6			
Total	60.8	0.8	40.8			

TABLE T

Hambros Bank	Hessische Landesbank
London	-Girozentrale-
London Multinational Bank	Merck, Finck

All of these Securities have been sold by the issuer or its agent, and are a matter of record only.

\$450,000,000

EXXON PIPELINE COMPANY

\$300,000,000 8 7/8% Guaranteed Debentures Due 2000

\$150,000,000 8.05% Guaranteed Notes Due 1980

Payment of the principal of, interest on, and interest on the
Debentures and the Notes is guaranteed by

EXXON CORPORATION

Interest payable April and October 15

MORGAN STANLEY & CO.

DILLON, READ & CO. INC.

THE FIRST BOSTON CORPORATION

GOLDMAN, SACHS & CO.

Kuhn, Loeb & Co.

MERRILL LYNCH, PIERCE, FENNER & SMITH

SALOMON BROTHERS

BLYTH EASTMAN DILLON & CO.

DREXEL, BURNHAM & CO.

HAILEY, STUART & CO. INC.

HORNBLOWER & WEEKS-HEMPHILL, NOYES

E. R. HURN & COMPANY INC.

KIDDER, PEABODY & CO.

LAZARD FRERES & CO.

LEHMAN BROTHERS

LOEB, RHOADES & CO.

PAINE, WEBBER, JACKSON & CURTIS

REYNOLDS SECURITIES INC.

SMITH, BARNEY & CO.

WERTHEIM & CO., INC.

WHITE, WELCH & CO.

DEAN WITTER & CO.

October 30, 1978.

THOSE REQUIRING
THE FT DILY,
PLEASE SIGN BELOW:Dare you
circulate this?If you did, you'd probably
amazed how many people would
want the FT—and quite rightly.Shouldn't your departmental
heads and executives be well-
informed as you are?Make sure they all have their
own copies of the FT—every day.In these competitive times
everyone in business needs the
Financial Times

HOME CONTRACTS

Post Office recovers electricity contracts

TWO NEW Post Office contracts worth £14m in postage and involving 24m items of mail have been signed with the Electricity Boards of the Midlands and Merseyside and North Wales.

The contracts will be for the Post Office 15m customer accounts a year which had been hand delivered by the electricity board's own staff.

Mr. Alex Cartall, managing director of Posts, said yesterday: "Each of these contracts was secured because we were able to offer terms and services which were commercially attractive to the Boards."

The terms were possible because sorting work normally carried out by the Post Office could be done automatically by the customers' computers.

The Post Office has made a marketing drive on sales of postal contracts over the past

four years, as a result of which 40 per cent of postal business and 300m. inland and overseas letters and periodicals are posted under contract each year.

HARDSTOCK (SCOTLAND), part of Babcock and Wilcox, has been awarded a second contract worth £228,000 to build 261 houses as part of phase 2 of the Abrohill development being undertaken by Cumberland Development Corporation. Phase 1, worth more than £2.5m, was awarded to Hardstock recently.

ENERGY COMMUNICATIONS, recently formed by Cable and Wireless and International Aeradio to provide integrated communications systems for the North Sea, has been awarded a contract to purchase, supply, operate and maintain an offshore communications system for the Piper and

Claymore fields of the Occidental Consortium. It covers the buy-back of equipment already purchased by Occidental, mainly from Marconi Communications Systems, and its subsequent system operation, management and maintenance.

ACALOR INTERNATIONAL, Crawley, Sussex, has been awarded a £77,000 contract for chemical resistant linings, finishes and coatings to concrete and steel surfaces at the CEGB's new Ince B power station at Chester, by Sir Alfred McAlpine and Son.

MARCONI COMMUNICATION SYSTEMS has won an order from London Transport for 150 of its buses to be equipped with GEC Mobile Radio's RC25 Messenger f.m. radiotelephone. This is part of the first phase of a plan to equip its entire fleet with radio. The RC25 will be used initially

as a deterrent to violence and vandalism. Later, however, LT expects to use the equipment for transmission and reception of automatic 1200 baud data for computer assisted control of its bus fleet.

KENT INSTRUMENTS has won orders totalling more than £208,000 for an extension to British Petroleum's industrial power generation plant at Grange-mouth, where a 75 MVA extension is being added to the existing station, making a total of 215 MVA. The orders, placed by Babcock and Wilcox, cover the design, supply, installation and commissioning of process instrumentation on two new boilers of the multi-fuel firing type. An additional order has been received for instrumentation of a pressure reducing and desuperheating plant.



OTTO WOLFF AG

COLOGNE/GERMANY

Otto Wolff Group

Iron and Steel • Machinery and Equipment • Engineering and Construction
Technical know-how

	Gross Turnover (DM m)		Personnel	Holding %
	1974	1973	31.12.74	
Otto Wolff AG, Cologne	1,488	1,144	452	—
Trade				
Otto Wolff Handelsgesellschaft mbH, Cologne (including subsidiaries)	1,282	872	1,220	100
Otto Wolff Industrie-Anlagen Gesellschaft mbH, Cologne	88	82	55	100
EBG Elektrotechnik Gesellschaft mbH, Bochum	328	290	100	50
Ferrum GmbH, Saarbrücken	335	194	174	100
Ferrummontane S.A., Paris (Group)	77	49	209	—
Hommel Handel GmbH, Cologne	68	58	306	100
Ferrumontan Ges.m.b.H., Vienna	37	38	183	100
	2,263	1,573	2,139	
Processing				
Eisenwerk Wessertal AG, Bad Oeynhausen	92	83	1,558	over 75
Maschinen- und Bohrgeräte-Fabrik Alfred Wirth & Co. KG, Erftkreis	67	52	1,082	100
Hommelwerke GmbH, Mannheim	18	13	380	100
Otto Wolff Maschinen- und Stahlbaugesellschaft mbH, Cologne	48	41	583	100
Neusser Eisenbau Bleichert KG, Neuss	38	38	466	100
Süddeutsche Eisenbaugesellschaft mbH, Nürnberg	—	—	—	—
	260	229	4,069	
Basic Materials Industry				
Eisen- und Hüttenwerke AG, Cologne	989	890	8,886	over 75
Neunkircher Eisenwerk AG vorm. Gebr. Stamm, Neunkirchen (Saar)	1,094	826	3,681	50
Rasselstein AG, Neuwied/Rhine	647	497	3,179	48.5
Stahlwerke Bochum AG, Bochum	2,700	2,013	15,702	

Consolidated turnover (Otto Wolff AG and 100% or majority holdings without abroad) 1974 DMm. 3,332 (1973 DMm. 2,490)

Subsidiaries and Affiliated Companies Abroad

EGLO Engineering (Services) Ltd.	Sydney/Australia
Ferrumontan Ges.m.b.H.	Vienna/Austria
Ferrumontan Inc.	San Juan/Puerto Rico
Ferrumontane S.A.	Paris/France
La Ferrumontane s.p.a.	Brussels/Belgium
Industria Optica	Santiago de Chile/Chile
Rodenstock-GHIE S.A.	Dijon/France
Simonot-Bourguignon de Métallurgie SIBOM S.A.	Dijon/France
Orne Métallurgie S.A.	Trémery (Moselle)/France
Wessertal AG (Pty.) Ltd.	Johannesburg/South Africa
Wessertal Otto Wolff (Pty.) Ltd.	Sydney/Australia
Otto Wolff Inc.	Chicago/USA
Otto Wolff-Automotive Ltd.	Lagos/Nigeria
Otto Wolff do Brasil Ltda.	Hong Kong
Otto Wolff Mexicana S.A.	Rio de Janeiro/Brazil
Otto Wolff Trading Comp. (US)	Mexico City/Mexico
Otto Wolff de Venezuela C.A.	Houston/Texas/USA
Delegates Overseas	Caracas/Venezuela
Buenos Aires	Argentina
Santiago de Chile	Chile
Bogota	Colombia
Cairo	Egypt
Tehran	Iran
Nairobi	Kenya
Lima	Peru
Bangkok	Thailand
Moscow	USSR

Otto Wolff Group

In 1974 the Otto Wolff Group recorded a marked increase in turnover, due mainly to the favourable steel market conditions. The successful exploitation of opportunities in foreign markets compensated for the slackening of domestic business and to a large extent influenced the results. The expansion of foreign subsidiaries and bases was accordingly continued.

Otto Wolff AG

In addition to being the holding company for the entire Group, Otto Wolff AG is responsible for marketing the steel sheet and tinplate produced by Rasselstein AG and the sheet produced by Stahlwerke Bochum AG. Owing to the expansion of sales volume and higher price levels, turnover rose by 28 per cent. to DM 1,488m.

For steel sheet the decline in domestic deliveries of 13 per cent., notably as a result of contracting demand from the car industry, was more than offset by intensified export efforts. Overall, foreign sales went up by 28 per cent., raising the export share of turnover in this sector to 51 per cent.

Business in tinplate expanded both at home and abroad but profitable opportunities in foreign markets were not fully exploited in favour of a further strengthening of the home market position. Domestic sales advanced by 20 per cent. and sales abroad by 11 per cent. The export share of total sales of tinplate came in 1974 to 49 per cent.

As in the previous year, Otto Wolff AG distributed for 1974 a dividend of 6 per cent. on the share capital of DM 100m.

Otto Wolff Handelsgesellschaft mbH

The company, being the most important trading subsidiary of Otto Wolff AG, trades in steel products other than those made in the Group's own works. It increased its 1974 turnover by 45 per cent. to DM 1,282m., the massive growth almost wholly reflecting an expansion in exports which reached a share of 46 per cent. of total sales. The measures introduced in recent years designed to strengthen the purchasing potential abroad, and the build-up of new purchasing connections internationally, formed the basis of the company's improved ability to deliver during periods of material shortage resulting from worldwide heavy demand. In the course of this development the Nigerian subsidiary was further expanded and another marketing base was established on the US West Coast. The growth in the business activities of Otto Wolff Handelsgesellschaft is also attributable to the continuous expansion of trading in special products such as non-ferrous metals and plastics. The successful widening of the product range acts as an incentive to continue and intensify activities in line with this policy. These continuous efforts resulted in a reasonable profit in 1974.

Otto Wolff Industrie-Anlagen GmbH

This company handles the traditional export business in capital equipment. The main selling activity centered in 1974 on Iran, Algeria, Argentina and Rumania. Activities in the USSR were substantially intensified by the setting up of an additional delegate office in Moscow. The foreign subsidiaries in Venezuela, Brazil and Hong Kong once again made a satisfactory contribution to the overall profit.

EBG Elektrotechnik-Gesellschaft mbH

The marketing of Stahlwerke Bochum AG's second major product, electric sheet, is handled by the marketing subsidiary EBG Elektrotechnik GmbH. Turnover was stepped up in 1974 by 34 per cent. to DM 328m., thereby further strengthening the organisation's leading position in the world-wide market for electric sheet. In particular, the substantial sales expansion was due to a considerable upsurge in demand from countries outside the European Coal and Steel Community.

Ferrum GmbH

Scrap trade on behalf of the Otto Wolff Group constitutes the bulk of the activities of Ferrum GmbH. The 1974 trading year showed a considerable increase of 78 per cent. to DM 335m. Export markets again provided the main incentive for business expansion. The company as well as its French associates, Ferrumontane S.A.,

Paris, and its stockholding subsidiary Simonot Bourguignon de Métallurgie S.A., Dijon, are able to show very satisfactory results.

Ferrumontan GmbH Hommel Handel GmbH

Among the Group's other trading interests, Ferrumontan GmbH, an Austrian iron and steel stockholding and merchandising company, and Hommel Handel GmbH, one of the West German market leaders in the tool and machine tool trade, successfully expanded their business in 1974.

Eisenwerk Wessertal AG

Having completed a period of consolidation, Eisenwerk Wessertal AG achieved in 1974 a very satisfactory turnover and results performance. The equipment construction sector whose programme includes, among others, belt-type spreaders, drum receivers and conveyors for open-pit mining, contributed more than its proportionate share to the 11 per cent. increase in sales, which raised turnover to DM 82m.

In business in cable excavators, the company's international market position was improved for heavy carrier and special equipment. The South African and Australian subsidiaries again produced good trading results.

Hommelwerke GmbH

At Hommelwerke GmbH, the manufacturer of electronic and mechanical measuring instruments, the emphasis of the production programme moved further into the promising field of automated measuring equipment.

Maschinen- und Bohrgeräte-Fabrik Alfred Wirth & Co. KG

This producer of machinery and drilling equipment raised its turnover in 1974 by 26 per cent. to DM 67m., reflecting the worldwide increase in demand for oil field equipment. Business activity concentrated on pumps and boring and drilling machinery. The order book continues at a satisfactory level and the trading prospects are considered favourable.

Construction

Of the holding companies in the field of industrial processing, the structural steel works of Neusser Eisenbau Bleichert KG as well as those of Süddeutsche Eisenbaugesellschaft mbH were hard hit by the domestic recession. Although measures aimed at a fundamental restructuring were introduced, it proved impossible to avoid losses.

Eisen- und Hüttenwerke AG

Eisen- und Hüttenwerke AG (EHW), the Group's intermediate holding company in the iron and steel sector, produced in 1974 improved results compared with the preceding year. Among its participations, Neunkircher Eisenwerk AG, in which the Otto Wolff Group holds 50 per cent., derived in 1974 the full benefit of the steel boom, similarly to other integrated steel works. Reflecting the high level of demand and appreciably improved price yields, shipments of finished products exceeded one million tons and turnover reached almost DM 1,000m., producing satisfactory results overall.

The sales and earnings position of Rasselstein AG, in which EHW holds 50 per cent. of the capital, developed very favourably in the year to end-September 1974. Despite a considerable upturn in costs, the high utilisation of all production facilities and the receptive market conditions led to good results for the year. At 1,251,000 tons, the output total for tinplate and steel sheet exceeded the previous year's by 16 per cent., while turnover grew by about 32 per cent.

Stahlwerke Bochum AG, also a 50 per cent. EHW holding, equally derived full benefit from the strong market conditions in the flat steel product sector. Despite the continuing unsatisfactory earnings situation for steel castings, the company produced good results. Total production of electric and cold rolled sheet in 1974 amounted to 581,000 tons.

The Group's prospects for the current year are viewed with some caution, considering the heavy slump in the international steel market and the persisting weakness of the domestic economy. However, despite the difficult economic situation, satisfactory results are generally expected for the 1975 trading year.

Condensed Balance Sheet at December 31, 1974			
	Otto Wolff AG DM'000	Consolidated Group DM'000	
ASSETS			
Fixed Assets	9,077	83,914	
Financial Assets	202,018	161,833	
Stock	17,964	254,142	
Debtors	300,235	718,660	
Debtors—Affiliated Companies	122,775	19,561	
Liquid Assets	10,761	22,368	
Other Assets	38,334	62,135	
	701,164	1,322,608	
LIABILITIES			
Share Capital and Reserves	175,000	235,479	
Medium and Long-Term Liabilities	58,658	283,826	
Other Bank Debt	73,522	187,181	
Acceptance Liabilities	65,000	68,924	
Trade Creditors	238,023	368,110	
Creditors—Affiliated Companies	64,099	7,316	
Other Liabilities	19,581	206,577	
Net Profit	7,556	14,090	
	701,164	1,322,608	

Otto Wolff AG, D 5 Cologne 1, Zeughausstrasse 2
Telephone 20-411, Telex 08 881-474, Telegrams OWEX Cologne

Awaiting NY City events: up 0.79 \$ weaker

BY OUR WALL STREET CORRESPONDENT

LITTLE CHANGE was recorded on Wall Street today, when operators were waiting to see whether the expected financial collapse of New York City, following President Ford's decision against a Federal bailout, would hurt the U.S. economy and Securities Markets.

The Dow Jones Industrial Average firmed 0.79 to 339.43, but the NYSE All Common Index shed 8 cents to 347.18, while losses led gains by 726-to-615. Trading volume further decreased 1.03m. shares to 15.08m.

The Stock Market gained some support from a 31st Western bank's cut in the prime rate to 7 1/2 per cent from 7 3/4 per cent.

Money specialists say First National City Bank of New York may cut its rate to 7 1/2 per cent to-morrow.

Chrysler shed another \$1 to \$101 on the omission of the fourth-quarter dividend after its \$79m. loss for the third quarter.

Anacostia gave way \$1 to \$141, after a \$4 1/2, amended downwards its proposed exchange offer for 5m. Anacostia shares.

Quaker Oats gained a further \$1 to \$23, on its sharply higher September quarter net.

Morse Shoe advanced \$1 to \$101 on third-quarter net of \$1 (one) cents a share.

A block of 100,000 shares of General Telephone and Electronics traded at \$22 1/2, the issue closing at \$22 1/2.

White Consolidated Industries improved \$1 to \$23 1/2 on higher third-quarter net.

Bewit Pickard lost \$2 to \$89 1/2 on its forecast "flat" earnings for the year.

Texasco picked up \$1 to \$24 1/2, despite third-quarter results of 88 cents a share against \$1.39 a share.

In the Banking group National Chemical lost \$1 1/2 to \$31 1/2, and J.P. Morgan \$2 to \$47.

The American Sea Market Value Index dipped 0.12 to \$2.80, with declines outnumbering advances by 301 to 237.

Canada mixed
Canadian Stock Markets were narrowly mixed in light trading yesterday.

The Gold Share Index put on 0.54 to 253.30. Western Oil rose 0.41 to 190.06, and Banks firmed 0.23 to 344.36, but Industrials eased 0.03 to 188.88. Base Metals shed 0.15 to 70.93. Utilities lost 0.17 to 120.30 and Papers dipped 1.21 to 97.15.

Grafton Group added \$2 to \$27, Crown Life Insurance was up \$1 1/2 to \$57 1/2, and Vestron Mines moved ahead \$1 1/2 to \$13 1/2 on higher earnings.

Steel of Canada lost \$1 to \$264 on lower third-quarter and nine-month earnings.

Other Markets
PARIS—Lower levels, with only isolated steady spots.
Pecals fell in Engineering.

London
The U.S. dollar fell sharply to \$0.79, and after touching \$0.794, it ended at \$0.793, the foreign exchange market, but the decline was temporary.

Gold gained \$1 to \$143.14, but the premium on the gold content widened to 3.58 per cent, from 2.80 per cent.

The dollar's trade-weighted depreciation since the Washington Currency Agreement, as calculated by Morgan Guaranty of New York on rates, widened to 7.1 per cent from 5.58 per cent.

FRANKFURT—The dollar was weaker, but the decline was temporary. The dollar's trade-weighted depreciation since the Washington Currency Agreement, as calculated by Morgan Guaranty of New York on rates, widened to 7.1 per cent from 5.58 per cent.

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Oct. 30, 1975
10-year High 10.75%
10-year Low 10.50%
10-year Avg 10.62%

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HARVEST AND RAW MATERIALS

U.K. beet contract agreed

By Our Commodities Staff

THE BRITISH Sugar Corporation has reached agreement with the National Farmers' Union on the 1976-77 sugar beet contract, which is expected to be worth £12.8 a ton.

The guaranteed basic price—currently £12.8 a ton—following the recent Green Pound devaluation—has been raised to £15 a ton but the pulp allowance is cut by £1 to £1.88 a ton. In addition, the NPU has accepted a fixed payment of £1 a ton instead of a share of any additional sugar income. The remaining £1.40 is the forecast level of the transport allowance.

The basic price will be paid over the EEC price remains below this level but if the EEC price increases to above £15 British Sugar will pay farmers the higher price.

A British Sugar spokesman said there was "a strong swing and roundabout element to the agreement" which would give the NPU a share of the additional fixed payment. However, farmers will no longer have the usual sharing arrangement which comes into effect if the sugar price goes above the U.K. intervention level. The NPU was given up the farmers' right to be paid a share of any income arising from EEC price increases affecting the value of sugar stocks held by British Sugar.

Way to boost dairy income by £40m.

By Richard Mooney

BRITAIN'S DAIRY farmers could increase their income by over £40m. a year by the effective control of mastitis, according to the results of a recent long-term experiment, it was claimed yesterday.

Somerset farmers taking part in a three-year control programme organised by the Somerset Milk Producers' Association, part of the British Dairy Farmers' Federation, found that on average milk production increased by 75 gallons per cow. The incidence of clinical mastitis—a bacterial infection of the udder—was reduced by an average of 14.6 per cent, among the 13,000 cows involved. The farmers are also said to have benefited from an improvement in milk quality which earned them an extra £2.70 per 1,000 gallons.

Beecham said that by the end of the experiment annual returns had been improved by £33 per cow without taking account of any additional feed costs.

More consumer interest in EEC farm policy urged

By Robin Reeves

LUXEMBOURG, Oct. 30.

A STRONG PLEA for the EEC's Common Agricultural Policy to start taking more account of consumers' interests was made by Mrs. Shirley Williams, the Secretary of State for Prices and Consumer Protection, at a public reception to-day by Common Market Agricultural Ministers reviewing the reform of the CAP.

Later it was referred for further consideration to the Rome summit meeting of EEC heads of government in December. Describing her intervention—the first ever by a consumer affairs Minister—in the Council of Agricultural Ministers' CAP reform debate as that of a "chicken in the nest," Mrs. Williams warned that consumer interests were likely to bear more strongly on agricultural policy in future.

The CAP, she accepted, was one of the "cementing factors" of Europe in the past. But she said that Ministers would be most unwise not to recognise the scale of the criticisms levelled against it, she said.

Two criticisms

At the end of the discussions Ministers agreed that a high-level group of officials should prepare a paper highlighting the main issues to be put to EEC Heads of Government at the

Rome summit in early December. This is likely to cover the main guidelines for dealing with sectors prone to produce surpluses—like milk, cereals and wine, and future EEC policy on both imports and exports of agricultural products.

Mrs. Williams singled out two major areas of criticism of the CAP. One was the sale of surplus produce below economic prices to countries like the Soviet Union, which she reminded the Council had had very adverse political consequences. Community consumers should have priority in the disposal of surpluses.

The other was the failure of the CAP to take account of the resource cost as well as the cost of its market support mechanism. Mrs. Williams criticised the CAP's reliance on intervention buying to support the price level, direct income support and national aids for individual farm commodities. She suggested that this might be the most effective way of holding down the overall cost.

Speaking to journalists afterwards, Mrs. Williams said she had been surprised to find rather more "give" in the session than she had expected. Even the French, she said, had been more than ready to accept major changes in the CAP, she remarked.

Dairy sector

On the subsidised sale of EEC surpluses to Community consumers, Mrs. Williams stressed that the Government was against market-tested subsidies. Apart from the principle at stake, the social butler scheme, which ended last December, was very expensive to administer. However, she commended general or what she termed generation subsidies used for butter and milk for animal feed (some) in recent times for being a good thing and cheap to administer.

Mr. Fred Peart, the Minister of Agriculture, called for the Brussels contribution to the consumer butter subsidy to be bumped up from its present 20 per cent to 50 per cent of the overall cost. He urged a cut in the EEC subsidy on skimmed milk from 30 to 20 per cent, 100 per cent (costing some £300m. in a full year) down to 50 per cent. This would provide a significant saving in expenditure in the dairy sector which accounts for some 40 per cent of the EEC farm budget.

A common system of U.K.-style buying and selling of surplus milk in part by Brussels underwritten only as necessary by intervention support. He argued that intervention buying could be restricted to those times of the year when it was most needed, principally the autumn months.

Arguing similarly for butter, Mrs. Williams said something had to be done to restrain the rise in butter prices, which are due to go up sharply between now and 1978 under arrangements for U.K. transition to full EEC price levels.

Other Ministers accepted that such a rise would damage U.K. butter consumption, but officials from producing countries like France and Ireland tended to point to the fact that significant part of the market was being filled by a non-EEC producer—namely New Zealand.

Mrs. Williams urged a factual study of the least expensive way of operating the policy, taking account of both resource and production costs before deciding the balance to be struck between the price level, direct income support and national aids for individual farm commodities. She suggested that this might be the most effective way of holding down the overall cost.

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Fall in tin prices halted

By John Edwards

COMMODITIES EDITOR

A FURTHER slide in the price of London Metal Exchange tin yesterday was halted by heavy support buying, almost certainly on behalf of the buffer stock of the International Tin Agreement. As a result, the cash price, which fell as low as \$2,000 at one stage in the morning, climbed to \$2,425.3 a tonne, £15 up on the previous close. The three-month futures price also rallied to \$2,551.5 a tonne, but was still 27 down on the day after losses in earlier trading.

The London market opened on a shaky note, following an offer fall in the Straits tin price in Penang overnight. The further decline in the early morning was halted by a rally in the Penang market has come down by some \$300 in the past week and is now consistently close to the Tin Agreement "floor" of \$2,500.

In view of the strain of recent support buying on buffer stock resources, the size of yesterday's purchases took the market somewhat by surprise. It remains to be seen whether the fall in Penang can be repeated.

Meanwhile, the price fell back yesterday, following the failure of expected support buying by producers to emerge. The market was also depressed by official confirmation that New Jersey Zinc had abandoned a plan to raise the U.S. domestic zinc price by 2 cents to 41 cents a pound.

Rise in egg prices soon

By Our Commodities Staff

EGGS WILL be dearer in the shops next week following the announcement of increased wholesale prices of Britain's two leading marketing companies. Large eggs will go up by 2p a dozen, standard by 3p and medium by 4p.

A spokesman for the Goldenlay consortium said the rise was due to a firmer market tone throughout Europe generally. Receipts of surplus U.K. eggs were partly due to the import of eggs surplus to Continental requirements. So the influence of improved U.K. demand has been aided by the partial drying up of this source of extra supplies which U.K. producers always resented.

Continental demand has been particularly noticeable in Germany and France during the past month, a J. B. Eastwood spokesman said last night. U.K. suppliers had tended to lag behind other European producers in raising prices, he claimed.

Opting out when it suits Britain

By JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE FIRST task of the Nuffield Foundation's new centre for agricultural strategy, launched this week, should be to take a realistic look at the possible reforms of the Common Agricultural Policy from Britain's point of view. The professorial aim of the centre is to advise those willing to be advised. (These 10 take it include the Government).

The centre should be with regard to self-sufficiency, use, balance of farming, and almost anything else that comes to mind. And just to see that the thinking does not get out of line Mr. Fred Peart, the Minister of Agriculture, has appointed a distinguished civil servant, Mr. B. Hayes, deputy under-secretary, to the advisory committee.

This may be doing the Minister an injustice. It could be that Mr. Hayes has been deputed to see if he can garner some elements of a coherent policy, to try to fill the vacuum left by the abandonment of the cheap food policy, and its replacement by the Common Agricultural Policy. Indeed, if this and previous governments had been logical in their acceptance of EEC rules, there should have been a separate British farm policy at all. Everything would be decided in Brussels.

It also knows by now that if the subsidisation of imports from the rest of the Community, which are affected by these measures, is left out of account, the market prices for all ten separate foods are generally cheaper than the levels at present set in the EEC. In the case of milk products and meat, world prices are enormously cheaper. Its this that has probably sent Mrs. Shirley Williams hot foot to Luxembourg.

Farmers, who had been looking forward to entry into Europe with an enthusiasm worthy of several better causes, have had a rude shock too. For some years politicians have been encouraging the efficient large-scale British farmer would have, once he could get European prices and out-compete his smaller-scale European colleague. They have been bitterly disillusioned by the fact that the large-scale farmer would have, once he could get European prices and out-compete his smaller-scale European colleague. They have been bitterly disillusioned by the fact that the large-scale farmer would have, once he could get European prices and out-compete his smaller-scale European colleague.

Cheap food

This is a principle which neither the Government nor the National Farmers Union will accept. The Government, as its most recent views on the reform package indicate, wishes to retain access for some traditional suppliers of food, lower prices for consumers, and on its own regime for beef—in fact a partial return to a cheap food policy in disguise. The Government is fully aware

now of two things. One is that impact on supplies is exactly the same as a hundred cows milked by one man in Britain.

Farmers were also encouraged by talk of the need to produce more in Britain to save imports. This was the theme of the recent White Paper "Food from our own Resources." But imports from whom? Our main providers—particularly Australia and New Zealand—have already been cruelly affected by the Common External Tariff and other barriers to imports.

Surplus sales

This leaves imports from the Community which are growing fast. If attempts to replace home production are made it will only add to the overall Community surplus which will have to be sold to the Russians, the Egyptians or others with the aid of massive subsidies.

This prospect is anathema politically to Mrs. Williams as she underlined in a speech last week, and she probably reflected Government thinking on the subject. It would not be too fanciful to depict a scenario in which the Government realised the strength of the increasing Community surpluses of live-stock products and grain, and used this strength to ensure a continuing policy of opting out of the Community's Common Agricultural Policy where that suited the circumstances of the day.

Rise in egg prices soon

By Our Commodities Staff

EGGS WILL be dearer in the shops next week following the announcement of increased wholesale prices of Britain's two leading marketing companies. Large eggs will go up by 2p a dozen, standard by 3p and medium by 4p.

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Continental demand has been particularly noticeable in Germany and France during the past month, a J. B. Eastwood spokesman said last night. U.K. suppliers had tended to lag behind other European producers in raising prices, he claimed.

assumption that natural rubber prices will remain at a low level. Estimates of total rubber output and demand (including synthetic rubber) show a production increase to 10.75m. tonnes for 1976 from 9.75m. this year, and a consumption rise to 11m. tonnes (10.15m.).

Manufacture of synthetic rubber would rise to 7.5m. (6.5m.) while consumption would rise to 7.5m. (6.75m.), requiring a cut in world synthetic rubber stocks of 175,000 tonnes this year and 100,000 tonnes in 1976. These forecasts are based on the

Forecast of world rubber stocks fall

JAKARTA, Oct. 30.

Meanwhile, delegates from the Association of Natural Rubber Producing Countries reaffirmed their determination to achieve a price stabilisation agreement following the agreement in principle last May.

Producer delegates reported consumer country representatives at the closed-door meeting raised no objection to the stabilisation plan, which would create a buffer stock of up to 100,000 tonnes initially. The next round of stockpile talks will be held in Bangkok later this year. Reuters

COMMODITY MARKET REPORTS AND PRICES

BASE METALS

COPPER—Moved higher in a nervous market on the London Metal Exchange. Local markets, which included U.S. as well as improvement in the Brazilian transport situation, were particularly active. Wednesday's final firm sales were 1,000 tons. The market was held up by a lack of follow-through on the part of the London market. However, some industrial buying was also seen and the closing price was 10.50 pence. Turnover, 18,000 tons. Amalgamated Metal Corporation reported that in the morning cash wire was traded at 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

LEAD

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

ZINC

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

SILVER

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

COCAOA

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SOYABEAN MEAL

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

GRAINS

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

FREIGHTS

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

COMPANY NOTICES

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

PERSONAL

Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

ROYAL MASONIC SCHOOL FOR BOYS

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Standard: Cash 10.50 pence, three months 10.50 pence, six months 10.50 pence, and standard cash having traded down to 10.50 pence. Turnover 18,000 tons.

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PRICE CHANGES

Prices per ton unless otherwise stated.

Oct. 30 to Oct. 29, 1975.

Oct. 30 to Oct. 29, 1975.

Oct. 30 to Oct. 29, 1975.

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U.S. Markets

Grains rise: sugar and cocoa ease

NEW YORK, Oct. 30.

Grains rose, sugar and cocoa eased. The market was held up by a lack of follow-through on the part of the London market. However, some industrial buying was also seen and the closing price was 10.50 pence. Turnover, 18,000 tons.

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Grains rose, sugar and cocoa eased. The market was held up

Gilt-edged and equities pick up well from day's worst

Share index only 0.5 easier at 352.0, after 349.9—Golds up

8.75	8.62	8.78	8.89	9.11
6,876	7,018	5,801	5,508	6,121
58.60	53.19	53.67	58.76	40.84
5,514	16,478	16,821	14,614	12,665

Noon 350.3. 1 p.m. 351.0.
3 p.m. 331.6.
01.24% 8026.

S.E. ACTIVITY		
	Oct. 30	Oct. 29
Daily—		
Gilt-Edged	154.4	193.8
Industrial	210.1	256.1
Speculative	44.7	53.5
Totals	409.2	503.4
Daily—		
Gilt-Edged	184.7	177.1
Industrial		163.8
Speculative	832.1	226.2
Totals	46.5	47.4
Totals	153.6	149.2

stocks, Doornfontein advanced 30 at 800p, after 820p, and East Drienvontein were 20 higher at 940p, after 960p.

Financials reflected the strength of Golds, with "Amgold" rising 1 at £31, and Anglo-Vaal 1 better at £19; the latter company has forecast another satisfactory year. Following the higher profits and dividend Transvaal Consolidated Land rose $\frac{1}{2}$ at £12.

Against the general trend, Selection Trust gave up 16 at 485p. In Coppers, Cape buying

in line with Sydney and Melbourne markets, but recovered following the rise in the investment dollars premium. Pancontinental gained 15 at 650p but Western Mining lost 1 at 144p after 141p on the

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS GROUPS & SUB-SECTIONS		Thursday, October 30, 1975										Wed. Oct. 29	Thurs. Oct. 28	Monday Oct. 27	Friday Oct. 26	Year ago approx.	Highs and Lows Index																																					
		Index No.	Day's Change %	Est. Earnings Yield (% T-100)	Gen. Div. Yield (% at 50)	Est. P/E Ratio (T-100)	Est. P/E Ratio (T-100)	Index No.	Index No.	Index No.	Index No.	Index No.	1975	1975	1975	Since Completion																																						
Figures in parentheses show number of stocks per section.																	High	Low	High	Low																																		
1	CAPITAL GOODS (178)	130.53	-0.5	17.62	6.54	8.50	8.50	130.67	181.67	128.55	130.34	69.56	131.97	51.78	308.57	60.71	131.97	51.78	308.57																																			
2	Building Materials (30)	127.01	-0.5	13.84	8.48	11.03	11.03	127.59	127.85	125.70	127.85	64.48	127.59	127.85	64.48	127.59	127.85	64.48																																				
3	Contracting, Construction (23)	135.45	0.4	15.86	8.00	8.48	8.48	135.80	240.34	124.83	125.57	100.19	351.61	76.74	351.61	76.74	351.61	76.74																																				
4	Electricals (17)	239.03	+0.4	17.84	8.07	8.31	8.31	238.15	233.84	232.73	238.30	135.37	234.64	98.49	330.04	91.71	234.64	98.49																																				
5	Engineering (General) (13)	151.31	-1.8	21.57	7.84	7.07	7.07	154.17	155.40	152.95	154.27	87.96	154.17	155.40	87.96	154.17	155.40	87.96																																				
6	Engineering (Heavy) (88)	111.48	0.4	16.99	7.49	7.65	7.65	111.91	112.23	110.88	111.48	82.15	117.40	49.45	158.99	49.45	158.99	49.45																																				
7	Machine and Other Tools (9)	43.67	-0.1	18.88	9.63	8.57	8.57	43.72	44.05	43.64	43.93	25.78	43.96	20.11	136.70	19.96	136.70	19.96																																				
8	Miscellaneous (34)	109.86	-1.0	15.98	7.90	7.62	7.62	110.94	110.82	109.50	110.23	84.46	127.37	69.01	271.78	69.01	271.78	69.01																																				
9	CONSUMER GOODS (DURABLE) (86)	106.80	-0.5	15.55	8.94	8.88	8.88	106.08	106.56	104.54	104.92	61.06	106.56	38.29	297.78	38.29	297.78	38.29																																				
10	Electronics, Radio TV etc. (15)	123.34	-0.6	15.18	4.33	9.87	9.87	124.11	125.30	122.04	123.48	64.48	125.30	44.38	251.77	44.38	251.77	44.38																																				
11	Household Goods (14)	124.62	-0.5	16.00	6.76	9.16	9.16	125.66	125.79	124.32	125.60	70.93	125.79	64.55	263.21	64.55	263.21	64.55																																				
12	Motors and Distributors (27)	87.57	+0.5	19.04	8.11	7.46	7.46	74.15	74.08	65.85	65.80	56.22	50.15	65.85	65.80	56.22	50.15	65.85																																				
13	CONSUMER GOODS (NON-DURABLE) (169)	124.68	-0.4	14.83	9.59	10.19	10.19	124.35	145.51	142.37	144.56	76.75	145.45	61.99	326.06	61.41	145.45	61.99																																				
14	Breweries (15)	165.09	+0.3	12.30	6.25	12.40	12.40	163.34	167.15	163.03	166.00	90.48	167.06	75.56	351.77	75.47	167.06	75.56																																				
15	Wines and Spirits (7)	144.70	-	15.45	8.97	11.28	11.28	144.70	147.50	145.88	146.58	106.33	147.34	80.45	327.40	78.88	147.34	80.45																																				
16	Entertainment, Catering (18)	187.31	-0.4	12.76	7.14	12.87	12.87	186.04	171.87	168.06	168.99	78.37	187.01	61.11	312.78	61.03	187.01	61.11																																				
17	Food Manufacturing (22)	164.69	-0.7	13.70	8.31	10.06	10.06	165.77	157.19	154.73	156.88	66.47	167.19	62.05	311.58	59.77	167.19	62.05																																				
18	Food Retailing (16)	146.67	-0.4	15.34	4.50	13.77	13.77	147.00	149.44	147.01	148.88	67.28	149.44	57.15	333.08	54.35	149.44	57.15																																				
19	Newspapers, Publishing (15)	141.38	-0.7	10.59	4.99	9.93	9.93	148.40	142.37	139.28	140.50	78.05	148.16	68.61	319.78	68.61	148.16	68.61																																				
20	Packaging and Paper (13)	141.38	-1.0	15.62	7.85	6.80	6.80	141.35	141.35	139.16	140.50	68.99	107.12	45.46	339.78	45.46	107.12	45.46																																				
21	Stores (32)	132.68	-0.3	12.18	5.35	12.87	12.87	122.95	134.33	121.56	123.74	66.94	132.94	55.65	304.39	55.65	132.94	55.65																																				
22	Textiles (23)	131.54	-1.2	12.03	7.06	5.49	5.49	131.51	136.76	131.09	135.47	79.28	136.76	68.61	319.78	68.61	136.76	68.61																																				
23	Tobacco (3)	159.60	-0.7	16.99	8.75	8.96	8.96	201.00	304.47	301.51	303.29	128.00	304.47	109.92	339.16	94.34	304.47	109.92																																				
24	Toys and Games (8)	61.25	+0.6	25.10	6.43	6.02	6.02	60.84	61.40	60.91	61.66	32.28	61.66	30.93	135.73	30.93	61.66	30.93																																				
25	OTHER GROUPS (93)	179.74	-	15.47	8.55	9.08	9.08	179.40	181.44	178.80	181.04	93.51	181.04	75.14	301.93	71.30	181.04	75.14																																				
26	Chemicals (34)	179.74	-	15.47	8.55	9.08	9.08	179.40	181.44	178.80	181.04	93.51	181.04	75.14	301.93	71.30	181.04	75.14																																				
27	Office Equipment (10)	85.77	-1.3	15.54	6.07	9.02	9.02	86.01	86.01	84.99	86.27	50.62	104.78	45.34	296.06	45.34	104.78	45.34																																				
28	Shipping (12)	57.81	-0.5	20.43	6.39	6.39	6.39	57.99	380.77	375.37	379.13	264.73	379.13	105.51	61.11	312.78	105.51	61.11																																				
29	Miscellaneous (47)	149.77	-0.3	15.54	8.96	8.95	8.95	150.29	151.55	148.54	150.56	81.75	150.56	80.39	339.78	80.39	150.56	80.39																																				
30	INDUSTRIAL GROUP (496)	140.73	-0.3	15.63	6.08	9.28	9.28	141.19	142.78	139.86	141.78	73.93	143.48	69.19	330.17	69.01	143.48	69.19																																				
31	OILS (4)	124.77	-0.5	18.80	4.90	7.80	7.80	124.77	124.77	124.77	124.77	64.48	124.77	64.48	124.77	64.48	124.77	64.48																																				
32	500 SHARE INDEX	155.98	-0.4	15.61	6.87	8.87	8.87	155.94	156.53	155.75	157.37	81.87	156.53	63.49	327.93	63.49	156.53	63.49																																				
33	FINANCIAL GROUP (100)	124.80	+0.1	—	5.84	—	—	124.83	126.74	124.96	126.08	68.26	126.08	56.50	331.41	56.58	126.08	56.58																																				
34	Banks (6)	126.58	+0.5	18.11	4.93	8.48	8.48	126.58	126.58	126.58	126.58	77.48	126.58	68.26	331.41	68.26	126.58	68.26																																				
35	Discount Houses (9)	166.48	-1.1	7.58	—	—	—	166.23	157.17	153.65	153.81	87.45	157.17	68.26	331.41	68.26	157.17	68.26																																				
36	Hire Purchase (5)	99.72	+0.8	18.02	8.45	7.94	7.94	99.11	102.13	98.40	101.08	77.87	102.13	42.81	333.72	42.81	102.13	42.81																																				
37	Insurance (Life) (9)	118.37	-0.4	—	6.78	—	—	118.84	118.87	117.51	118.87	60.02	118.87	44.88	344.74	44.88	118.87	44.88																																				
38	Insurance (Composite) (7)	112.06	-0.1	—	6.10	—	—	112.19	112.86	111.29	112.49	61.56	112.86	44.88	344.74	44.88	112.86	44.88																																				
39	Insurance (Brokers) (9)	228.27	-0.4	9.56	3.96	16.03	16.03	226.06	229.74	228.75	229.76	96.41	229.76	68.96	362.57	68.96	229.76	68.96																																				
40	Merchant Banks (18)	62.85	-0.1	—	6.01	—	—	62.80	66.88	66.88	67.45	46.95	67.45	31.21	278.57	31.21	67.45	31.21																																				
41	Property (32)	155.16	+0.5	3.62	3.78	48.73	48.73	155.40	150.60	150.60	151.67	108.63	151.67	68.26	331.41	68.26	151.67	68.26																																				
42	Miscellaneous (4)	74.35	-1.8	18.99	8.97	11.87	11.87	74.35	75.11	74.17	74.35	48.34	74.35	68.26	331.41	68.26	74.35	68.26																																				
43	Investment Trusts (50)	164.08	-1.1	8.02	4.36	38.15	38.15	165.97	166.04	165.71	165.33	88.28	165.33	73.43	344.74	71.63	165.33	73.43																																				
44	ALL-SHARE INDEX (650)	160.95	-0.3	—	5.68	—	—	151.42	153.32	150.80	152.51	78.95	154.06	69.16	329.18	61.92	154.06	69.16																																				
COMMODITY GROUPS (Not included in 500 or All-Share indices)																	High	Low	High	Low																																		
45	Rubbers (9)	278.42	+0.2	14.99	8.84	9.56	9.56	278.47	281.30	279.43	283.87	305.56	283.87	181.56	855.37	181.56	283.87	181.56																																				
46	Teas (10)	117.07	-1.6	35.01	8.98	4.11	5.97	115.36	112.53	110.77	110.85	61.68	112.53	61.68	327.40	61.68	112.53	61.68																																				
47	Coppers (3)	274.68	+0.5	71.49	17.84	1.40	1.40	273.29	265.96	265.03	273.29	338.97	273.29	68.26	331.41	68.26	273.29	68.26																																				
48	Mining Finance (11)	107.03	+0.1	11.05	14.75	10.33	10.33	106.67	106.71	107.97	108.38	61.41	108.38	50.94	379.30	50.94	108.38	50.94																																				
49	Tins (8)	86.20	-0.1	12.82	10.39	10.19	10.19	86.26	85.32	86.07	86.01	61.41	86.01	50.94	379.30	50.94	86.01	50.94																																				
50	Overseas Traders (13)	208.07	-1.3	16.67	4.72	7.67	7.67	211.63	213.45	211.30	214.28	—	214.28	68.26	331.41	68.26	214.28	68.26																																				
FIXED INTEREST																	High	Low	High	Low																																		
1	Consols. 2½% yield	—	—	14.96	14.97	14.94	14.94	14.91	14.93	15.03	15.05	15.25	17.00	—	—	—	—	—	—																																			
2	20-yr. Govt. Stocks (6)	46.48	13.96	46.86	46.80	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84	46.84																																			
3	20-yr. Red. Deb. & Loans (15)	47.12	16.08	46.72	46.72	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77	46.77																																			
4	Investment Trusts Pref. (15)	45.73	14.68	45.73	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63	45.63																																			
5	Coml. and Indl. Pref. (20)	65.86	14.30	65.32	65.30	64.73	64.73	63.99	63.41	62.67	62.15	58.07	58.07	58.07	58.07	58.07	58.07	58.07	58.07																																			
Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group																	Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Base Value 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84		Section or Group Covered by Bond Engineering (Heavy) Engineering (General) Wines and Spirits Toys and Games Office Equipment Industrial Group		Base Data 31/12/74 153.84 153.84 153.84 153.84 153.84 153.84</	

FINANCIAL TIMES STOCK INDICES

	Oct. 20	Oct. 23	Oct. 26	Oct. 27	Oct. 28	Oct. 29	A year ago
Government bonds	97.54	98.05	98.18	97.90	98.12	97.94	\$2.11
Federal interest	98.66	98.66	98.67	98.60	98.61	98.62	\$2.45
Industrial Ordinary	359.02	358.25	360.11	354.04	356.75	351.14	197.6
Gold Mining	26.30	26.59	26.51	25.70	26.18	27.16	349.4
U. S. Ind. Yrd. Ex.	6.01	6.00	5.82	5.98	5.94	6.02	10.07
Earnings Div. Paying	16.61	16.57	16.27	16.51	16.30	16.55	27.26
1/8 Basis note on 10-	8.57	8.59	8.79	8.62	8.78	8.59	5.11
Discounts marked	6,258	7,779	6,976	7,018	8,081	5,308	5,122
equity turnover Est.	—	—	—	13.19	13.67	16.76	40.84
equity bargain total	—	63,741	12,514	50,478	16,582	14,914	12,665

[illegible]

	1975		Since Completion		Oct. 30	Oct. 29	
	High	Low	High	Low			
Govt. Secs.	62.54 (30/24)	49.18	127.5	49.18	Daily- Gilt-Edged	154.4	193.5
Mixed Inv.	62.31 (21/26)	30.55	150.0	30.55	Industrials...	210.1	256.1
Int. Ord.	565.5	146.0	1,391 1/2	147.75	Speculative...	142.4	177.1
Gold Mines	643.5 (22/24)	231.4 (8/10)	442.5	45.5	5-Year Aaa Gilt-Edged...	164.7	163.8
					Industrials, Specialized...	153.1	226.2
					Total...	435.5	149.3

Overseas issue turned dull with stocks, Doornfontein advanced 30 Siebens (U.K.) losing 35 to 450p at 800p, after 820p, and East Drifontein were 20 higher at 940p, after 960p.

Among Overseas Traders, James Finlay managed to improve 2 to 136p in response to the increased half-year profits. Since Darby firmed 4 to 64p, but Incheape retreated 11 to 815p. . .

Interest in Shippings waned considerably and prices drifted lower. P & O Deferred receded a penny to 108p, after 106½p, while J. I. Jacobs, 15p, gave up ½ of the previous day's speculative gain of 2½.

The omission of the interim dividend and a sharp contraction in half-year profits left Scott and

Robertson 3 off at 13p in Textiles. Rhodesians were also hurt. Commaulds traded quietly and Coronation gaining 10 at 183p. closed a penny lower at 140p. Australians were marked lower. Leading Tobaccos remained on in line with Sydney and Melbourne offer with Bats ending 4 down at markets, but recovered following 317p and Lums 11 cheaper at 711p. the rise in the investment dollar

Rubbers: closed slightly firmer for choice after a small trade. Guthrie edged forward 3 to 162p. Teas were mixed with McLeod Bussel good again at 140p, up 5c.

Tea Corporation, however, lifted Metramar 5 at 22p.
cheapened 2 to a 1975 "low" of 5p.

More gains in Golds

**REPLY COUPON
SERVICE ENDING**

The continued firmness in overnight U.S. markets, coupled with the higher bullion price and investment dollar premium all helped to lift Gold shares.

quiet. Cape buying and small Continental interest caused jobbers to mark prices sharply higher. A slight reaction in the bullion price and small U.S. selling

In heavy-weights, rises ranged to 1½ in Western Deep (£18½), with Randfontein (£19½) and Free State Geduld (£22½) both gaining a point. Among the lower priced

NEW HIGHS AND LOWS FOR 1975

parantheses among those quoted in the Share Information Service yesterday attained new highs and lows for 1978.

NEW HIGHS (36)

AMERICANS (1)

Firestone Tire

AFI International	11 5/8
Allied Irish Banks Ltd.	11 5/8
Anglo-Portuguese Bank	11 5/8
Henry Ansbacher	11 5/8
Banco de Bilbao	11 5/8

CANADIANS (1)		
White Pass		Banco de Jerez 11 1/2 %
	BUILDINGS (5)	Bank of Cyprus 11 %
BPE	Harrison (C.)	Bank of N.S.W. 11 %
Do. 72pc Cvt. 89-84	Wellington (Wm.)	Banque du Rhone S.A. 11 1/2 %
Samborgers	Marralls (Helfried)	Barclays Bank..... 11 %
	CINEMAS (1)	
Amelia TV 'A'		

STORES (2)	Barnett, Christie Ltd....	12	5
Marlin Newsagents	Bremar Holdings Ltd.	12	5
ELECTRICALS CO	Brit. Bank of Mid. East	11	3
Deco 'A'	■ Brown Shipley	11	5
ENGINEERING (6)	Cayzer, Bowater Co. Ltd.	11	5
Gen. Eng. (Radcliffe)			
Technical			
Sherridge			
Weir Group			

Avans	Lockwoods	Cedar Holdings	11 1/2
HOTELS (7)		Charterhouse Japhet	11 1/2
Price of Wales Hotel		C. E. Coates	11 1/2
INDUSTRIALS (7)		Consolidated Credits	12 1/2
AD Intnl.	Moskins and Horton	Continental Trade Bk.	11 1/2
Boat (Henry)	McBride (N.)	Commercial Bank	11 1/2
Born-Werner	Valer Dtd.		

Gallenkamp	INSURANCE (1)	Co-operative Bank	11 3/4
Empis U.K. Soc	MOTORS (4)	Copleys Bank	12 3/4
Armstrong Equip.	Marshall's	Corinthian Securities...	11 3/4
Blumel Bros.	Lucas Inds.	Credit Lyonnais	11 3/4
	TEXTILES (1)	G. R. Dawes	12 3/4
Bulmer and Lamb		Duboff Brothers	13 3/4

Dunhill (A.)	TURACON (1)	Duncan Lawrie	11	6
Bridgewater	TRUSTS (1)	English Transcont.....	12	6
McLeod Russel	TEAS (1)	First London Seca.....	11	6
		■ Antony Gibbs	11	6
		Goode Durrant Trust... 11	6	

NEW LOWS (9)	Greyhound Guaranty... 11 5/8
TRUSTS (9)	Grindlays Bank 11 5/8
Maht Sec. 1294 Com.	Guinness Mahon 11 5/8
Simonside	Hambros Bank 11 5/8
TEAS (1)	Hawtin & Partners ... 13 5/8
Tem. Corp.	TELE. General 811
MINES (2)	

**RISES AND FALLS
YESTERDAY**

	Up	Down	Same		
British Funds	1	34	18	Knowsley & Co. Ltd. ...	12 1/2 c
Corpus, Domesday and				Lloyds Bank	11 c
Foreign Bonds	2	10	54	London & European ...	11 1/2 c
Indo trials	217	527	1,387	London Mercantile ...	11 1/2 c
Financial and Prop. ...	63	246	378	Midland Bank	11 c
Others	5	13	15	General Mercantile ...	12 c

Plantations	4	2	41
Minerals	69	17	67
Recent Issues	2	13	22
Totals	75	304	1,761

P. S. Refson & Co.	11 c
Rossminster Accept'cs	11 c
Royal Trust of Canada	12 c
Schlesinger Limited ...	11 c
E. S. Schwab	12 c
Samuelson Trust Co. Ltd.	12 c

Security Trust Co. Ltd.	12½
Shenley Trust	12½
Standard Chartered ...	11 7/8
Sterling Credit	12½
Thames Guaranty	11 7/8
Trade Development Bk.	11 7/8

to 10-10½ per cent, before in-	Twentieth Century Bk. 12½ c
creasing to 10-11 per cent at the	United Bank of Kuwait 11 c
close.	Whiteaway Laidlaw ... 11½ c
Short-term fixed period interest	Williams and Glyn's ... 11 c
rates were generally slightly	Worshire Bank 11 c
easier.	

Discount market deposits	Treasury bills %	Bank bills %	Fine trade bills %
--------------------------------	---------------------	-----------------	-----------------------

04-11	-	-	-	1
11-11 _a	-	-	-	
11 _b	11 _a -11 _b	11 _c	12-11 _a	
11 _a -11 _b	11 _b -11 _c	11 _d -11 _e	12-11 _b	
11 _b -11 _c	11 _c -11 _d	11 _d -11 _e	12 _a -12	

—	—	21%	12-13-14
—	—	—	—
—	—	—	—
—	—	—	—

* Long-term local authority mortgage
14-14½ per cent. & Bank bill rates in
and foreign-currency trade bills

RATES

† Atlantic Assurance ...	11 1/2%
† Cannon Assurance	9 1/2%
† Address shown under Insurance and Property Bond table.	

[illegible]

NO

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FT SHARE INFORMATION SERVICE

HOTELS—Continued

Stock	Price	%	Div	Yield
130	130	1.3	0.0	0.0
131	131	1.3	0.0	0.0
132	132	1.3	0.0	0.0
133	133	1.3	0.0	0.0
134	134	1.3	0.0	0.0
135	135	1.3	0.0	0.0
136	136	1.3	0.0	0.0
137	137	1.3	0.0	0.0
138	138	1.3	0.0	0.0
139	139	1.3	0.0	0.0
140	140	1.3	0.0	0.0

INDUSTRIALS (AUSSEL)

Stock	Price	%	Div	Yield
141	141	1.3	0.0	0.0
142	142	1.3	0.0	0.0
143	143	1.3	0.0	0.0
144	144	1.3	0.0	0.0
145	145	1.3	0.0	0.0
146	146	1.3	0.0	0.0
147	147	1.3	0.0	0.0
148	148	1.3	0.0	0.0
149	149	1.3	0.0	0.0
150	150	1.3	0.0	0.0
151	151	1.3	0.0	0.0
152	152	1.3	0.0	0.0
153	153	1.3	0.0	0.0
154	154	1.3	0.0	0.0
155	155	1.3	0.0	0.0
156	156	1.3	0.0	0.0
157	157	1.3	0.0	0.0
158	158	1.3	0.0	0.0
159	159	1.3	0.0	0.0
160	160	1.3	0.0	0.0
161	161	1.3	0.0	0.0
162	162	1.3	0.0	0.0
163	163	1.3	0.0	0.0
164	164	1.3	0.0	0.0
165	165	1.3	0.0	0.0
166	166	1.3	0.0	0.0
167	167	1.3	0.0	0.0
168	168	1.3	0.0	0.0
169	169	1.3	0.0	0.0
170	170	1.3	0.0	0.0
171	171	1.3	0.0	0.0
172	172	1.3	0.0	0.0
173	173	1.3	0.0	0.0
174	174	1.3	0.0	0.0
175	175	1.3	0.0	0.0
176	176	1.3	0.0	0.0
177	177	1.3	0.0	0.0
178	178	1.3	0.0	0.0
179	179	1.3	0.0	0.0
180	180	1.3	0.0	0.0
181	181	1.3	0.0	0.0
182	182	1.3	0.0	0.0
183	183	1.3	0.0	0.0
184	184	1.3	0.0	0.0
185	185	1.3	0.0	0.0
186	186	1.3	0.0	0.0
187	187	1.3	0.0	0.0
188	188	1.3	0.0	0.0
189	189	1.3	0.0	0.0
190	190	1.3	0.0	0.0
191	191	1.3	0.0	0.0
192	192	1.3	0.0	0.0
193	193	1.3	0.0	0.0
194	194	1.3	0.0	0.0
195	195	1.3	0.0	0.0
196	196	1.3	0.0	0.0
197	197	1.3	0.0	0.0
198	198	1.3	0.0	0.0
199	199	1.3	0.0	0.0
200	200	1.3	0.0	0.0

HOTELS & CATERERS

Stock	Price	%	Div	Yield
201	201	1.3	0.0	0.0
202	202	1.3	0.0	0.0
203	203	1.3	0.0	0.0
204	204	1.3	0.0	0.0
205	205	1.3	0.0	0.0
206	206	1.3	0.0	0.0
207	207	1.3	0.0	0.0
208	208	1.3	0.0	0.0
209	209	1.3	0.0	0.0
210	210	1.3	0.0	0.0
211	211	1.3	0.0	0.0
212	212	1.3	0.0	0.0
213	213	1.3	0.0	0.0
214	214	1.3	0.0	0.0
215	215	1.3	0.0	0.0
216	216	1.3	0.0	0.0
217	217	1.3	0.0	0.0
218	218	1.3	0.0	0.0
219	219	1.3	0.0	0.0
220	220	1.3	0.0	0.0
221	221	1.3	0.0	0.0
222	222	1.3	0.0	0.0
223	223	1.3	0.0	0.0
224	224	1.3	0.0	0.0
225	225	1.3	0.0	0.0
226	226	1.3	0.0	0.0
227	227	1.3	0.0	0.0
228	228	1.3	0.0	0.0
229	229	1.3	0.0	0.0
230	230	1.3	0.0	0.0
231	231	1.3	0.0	0.0
232	232	1.3	0.0	0.0
233	233	1.3	0.0	0.0
234	234	1.3	0.0	0.0
235	235	1.3	0.0	0.0
236	236	1.3	0.0	0.0
237	237	1.3	0.0	0.0
238	238	1.3	0.0	0.0
239	239	1.3	0.0	0.0
240	240	1.3	0.0	0.0
241	241	1.3	0.0	0.0
242	242	1.3	0.0	0.0
243	243	1.3	0.0	0.0
244	244	1.3	0.0	0.0
245	245	1.3	0.0	0.0
246	246	1.3	0.0	0.0
247	247	1.3	0.0	0.0
248	248	1.3	0.0	0.0
249	249	1.3	0.0	0.0
250	250	1.3	0.0	0.0

HOTELS & CATERERS

Stock	Price	%	Div	Yield
251	251	1.3	0.0	0.0
252	252	1.3	0.0	0.0
253	253	1.3	0.0	0.0
254	254	1.3	0.0	0.0
255	255	1.3	0.0	0.0
256	256	1.3	0.0	0.0
257	257	1.3	0.0	0.0
258	258	1.3	0.0	0.0
259	259	1.3	0.0	0.0
260	260	1.3	0.0	0.0
261	261	1.3	0.0	0.0
262	262	1.3	0.0	0.0
263	263	1.3	0.0	0.0
264	264	1.3	0.0	0.0
265	265	1.3	0.0	0.0
266	266	1.3	0.0	0.0
267	267	1.3	0.0	0.0
268	268	1.3	0.0	0.0
269	269	1.3	0.0	0.0
270	270	1.3	0.0	0.0
271	271	1.3	0.0	0.0
272	272	1.3	0.0	0.0
273	273	1.3	0.0	0.0
274	274	1.3	0.0	0.0
275	275	1.3	0.0	0.0
276	276	1.3	0.0	0.0
277	277	1.3	0.0	0.0
278	278	1.3	0.0	0.0
279	279	1.3	0.0	0.0
280	280	1.3	0.0	0.0
281	281	1.3	0.0	0.0
282	282	1.3	0.0	0.0
283	283	1.3	0.0	0.0
284	284	1.3	0.0	0.0
285	285	1.3	0.0	0.0
286	286	1.3	0.0	0.0
287	287	1.3	0.0	0.0
288	288	1.3	0.0	0.0
289	289	1.3	0.0	0.0
290	290	1.3	0.0	0.0
291	291	1.3	0.0	0.0
292	292	1.3	0.0	0.0
293	293	1.3	0.0	0.0
294	294	1.3	0.0	0.0
295	295	1.3	0.0	0.0
296	296	1.3	0.0	0.0
297	297	1.3	0.0	0.0
298	298	1.3	0.0	0.0
299	299	1.3	0.0	0.0
300	300	1.3	0.0	0.0

ENGINEERING, MACHINE TOOLS

Stock	Price	%	Div	Yield
301	301	1.3	0.0	0.0
302	302	1.3	0.0	0.0
303	303	1.3	0.0	0.0
304	304	1.3	0.0	0.0
305	305	1.3	0.0	0.0
306	306	1.3	0.0	0.0
307	307	1.3	0.0	0.0
308	308	1.3	0.0	0.0
309	309	1.3	0.0	0.0
310	310	1.3	0.0	0.0
311	311	1.3	0.0	0.0
312	312	1.3	0.0	0.0
313	313	1.3	0.0	0.0
314	314	1.3	0.0	0.0
315	315	1.3	0.0	0.0
316	316	1.3	0.0	0.0
317	317	1.3	0.0	0.0
318	318	1.3	0.0	0.0
319	319	1.3	0.0	0.0
320	320	1.3	0.0	0.0
321	321	1.3	0.0	0.0
322	322	1.3	0.0	0.0
323	323	1.3	0.0	0.0
324	324	1.3	0.0	0.0
325	325	1.3	0.0	0.0
326	326	1.3	0.0	0.0
327	327	1.3	0.0	0.0
328	328	1.3	0.0	0.0
329	329	1.3	0.0	0.0
330	330	1.3	0.0	0.0
331	331	1.3	0.0	0.0
332	332	1.3	0.0	0.0
333	333	1.3	0.0	0.0
334	334	1.3	0.0	0.0
335	335	1.3	0.0	0.0
336	336	1.3	0.0	0.0
337	337	1.3	0.0	0.0
338	338	1.3	0.0	0.0
339	339	1.3	0.0	0.0
340	340	1.3	0.0	0.0
341	341	1.3	0.0	0.0
342	342	1.3	0.0	0.0
343	343	1.3	0.0	0.0
344	344	1.3	0.0	0.0
345	345	1.3	0.0	0.0
346	346	1.3	0.0	0.0
347	347	1.3	0.0	0.0
348	348	1.3	0.0	0.0
349	349	1.3	0.0	0.0
350	350	1.3	0.0	0.0
351	351	1.3	0.0	0.0
352	352	1.3	0.0	0.0
353	353	1.3	0.0	0.0
354	354	1.3	0.0	0.0
355	355	1.3	0.0	0.0
356	356	1.3	0.0	0.0
357	357	1.3	0.0	0.0
358	358	1.3	0.0	0.0
359	359	1.3	0.0	0.0
360	360	1.3	0.0	0.0
361	361	1.3	0.0	0.0
362	362	1.3	0.0	0.0
363	363	1.3	0.0	0.0
364	364	1.3	0.0	0.0
365	365	1.3	0.0	0.0
366	366	1.3	0.0	0.0
367	367	1.3	0.0	0.0
368	368	1.3	0.0	0.0
369	369	1.3	0.0	0.0
370	370	1.3	0.0	0.0
371	371	1.3	0.0	0.0
372	372	1.3	0.0	0.0
373	373	1.3	0.0	0.0
374	374	1.3	0.0	0.0
375	375	1.3	0.0	0.0
376	376	1.3	0.0	0.0
377	377	1.3	0.0	0.0
378	378	1.3	0.0	0.0
379	379	1.3	0.0	0.0
380	380	1.3	0.0	0.0
381	381	1.3	0.0	0.0
382	382	1.3	0.0	0.0
383	383	1.3	0.0	0.0
384	384	1.3	0.0	0.0

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FINANCIAL TIMES

Friday October 3, 1975

BELL'S
SCOTCH WHISKY
Have you got?

Unions increase pressure for early reflation

BY JOHN ELLIOTT, LABOUR EDITOR

THE FIRST signs of a sharp increase in pressure from the TUC for the Government to reflate the economy if it does not reach an international agreement at next month's summit emerged last night at talks between the Prime Minister and senior union leaders.

At the same time, union leaders felt they had made some headway in persuading the Government to introduce selective import controls, although the Prime Minister refused to go further than endorse remarks made in Brussels on Wednesday by Mr. Peter Shore, Trade Secretary, that such protective action might be taken.

The talks in Downing Street had been called by the Prime

Minister to discuss with union leaders—as he did with the CBI on Monday—the line the Government should take at the Paris economic summit which will be immediately followed by an EEC economic conference.

TUC leaders seized on the occasion to leave no doubt in the minds of senior Ministers at the meeting that the unions are becoming increasingly concerned about the level of unemployment and that they expect some form of early reflationary action to boost the economy.

If this is not taken, the social contract style of harmonious relationship which has continued since it was elected last year could become endangered within

a few weeks—although this was not spelt out last night.

Mr. Len Murray, TUC general secretary, said after the 90-minute talks that the Government had been "very sympathetic to the TUC's view that there is a need for concerted international action to stimulate employment in the industrialised countries."

Mr. Murray said that on this the TUC had been "pushing at an open door." He also acknowledged the need for inflation to be brought under control before taken and stressed that the TUC was not calling for the U.K. to embark on "massive consumer-led boom."

On import controls, the TUC

presented their nine-point plan aimed at curbing dumping and protecting potentially viable industries from foreign competition. This forms part of the "strategy for economic recovery" wanted by the TUC whose leaders may reach expected attempts by the Government to make its proposed new industrial strategy a broad-based exercise rather than an attempt to single out industries for special favourable treatment.

The Prime Minister stressed that the Government did not want to "risk plunging the world into competitive protectionism" with import controls and he refused to tell the TUC that the Government would go along with their demands.

Doctors in bid to solve deadlock

By Christian Tyler, Labour Staff

NEGOTIATIONS ON the hospital junior doctors' overtime dispute were continuing late last night, with doctors' leaders and the Department of Health struggling to reverse a situation which virtually broke down earlier in the day.

Meanwhile, about one-third of the 19,000 junior hospital doctors were continuing adjusting action in many parts of the country.

After a meeting with the Department of Health officials at the British Medical Association headquarters in London, failed to resolve the deadlock, talks moved to the Department of Health, where Social Services Secretary Mrs. Barbara Castle last night tried an eighth-hour rescue.

The Government has insisted—reiterated, last night—that Castle—that no more money could be paid out for overtime under the junior doctors' contract than was paid before. But she reaffirmed that the Government was prepared to distribute the £12m already set on overtime so that no doctor loses money under the new contract.

Unless any out can be found, and Government is determined to break the doctors' strike, a third of the doctors will get less money than they are under a redivided overtime kitty of £12m a year.

The rest of them would be better off under the contract, which pays overtime after 44 hours instead of 48 hours a week, but not at the old overtime rate.

The Department of Health said yesterday that the industrial action had spread to other many areas junior doctors are dealing with emergency cases only.

THE LEX COLUMN

Hawker flies into U.S. snags

Hawker Siddeley's attempt to buy a stake in Onan Corporation has stalled—at least for the moment—and with no interference from the Federal authorities or price difficulties, the snag seems to have been over the possible acquisition of an eventual majority interest.

Hawker was saying last night that it had not changed its position and that the way was still open for some sort of deal involving Onan with Studer-Worthington, holder of most of the shares, though there are no detailed proposals.

The great advantage of this type of deal for Hawker is that it would be a direct entry into the U.S. diesel market with the acquisition of both a dealer network and manufacturing facilities. This would be much easier than starting up from scratch, which Hawker may have to consider if any further talks about Onan get nowhere. Few alternative ready-made opportunities are suitable. The group certainly remains committed to expanding its diesel interests in the U.S. by an equity involvement rather than licensing. And it still has the \$40m. from the sale of de Havilland Canada, though it presumably cannot postpone a decision indefinitely under the Bank of England's guidelines exempting repatriation on a transfer from one direct investment to another.

Index fell 0.5 to 352.0

% FALL IN PUBLISHED PRE-TAX PROFITS

	Total plus Monetary gains
Bldg. Materials	44
Construction	22
Electricals	38
Heavy Eng'g	122
Motors	116
Food retail	90
Breweries	30
Food Manfg.	43
Paper	85
Scissors	48
Textiles	48
Tobaccos	48
Chemicals	58
Oil	147
Shipping	46
Banks	37
Total (excluding banks and oil)	53
Total forecast profits	59

* Rise

believe that price controls on historic cost principles still be enforced.

James Finlay

James Finlay's profits are a tenth of £14m. pre-tax—right in line with expectations. But market has other things on mind at present. Two ago Finlay announced that reorganisation of its stakes in four major associates was once again under discussion, implying additional assets but possible dilution to earnings; and this week management changes at Slater Walker have been questioned about the future of the latter's 26 per cent. stake.

The possibility of a place obviously a worry for market capitalisation at £12m. and because of dividend controls the prospective 1975 still only 4.8 per cent. from 1973 earnings should forecast top five times. Profits this year could make their interim progress an extra charge is coming down, 60 per cent. to a "more new level." Meantime, a satisfactory solution to the cross-holdings among the tea associates be a step towards reduced dependence on tea product. There are no inter-bank links between Finlay and Slater Walker, and Slater FC still leaves the with net cash in its balance sheet.

Glaxo

The best news in the accounts is the suggestion demand and margins beginning to recover in bulk pharmaceuticals. But cost pressures are mounting. For example, d spending has been quarter for the first time and is running at an annual rate of nearly £11m. last (almost the same as Beech figure). Elsewhere, U.K. costs will rise by nearly a third this year following settlement.

The accounts throw no light on this summer's issue: thanks partly to deferrals, net cash came in at £5m. of covering substantial higher capital spending working capital requirement over the year. And they vided no powerful reason reversal of the recent price weakness.

Reynolds offer for Burmah in U.S.

BY STEWART FLEMING

R. J. REYNOLDS Industries, the diversified U.S. manufacturing concern, has now made an offer to buy Burmah Oil's U.S. oil operations, which Burmah itself believes to be worth in excess of \$550m.

A brief statement from Burmah yesterday said Burmah had received a proposal from Reynolds to buy Burmah Oil Inc., which includes Burmah Oil and Gas, and Burmah Oil Development.

It added that Burmah Castrol Inc., Flexibon Inc. and Petrocarbon Development Inc. would not be included in the proposed sale.

Mr. Alastair Down, Burmah's chairman, said that until Burmah had studied the proposal and decided whether or not to pursue negotiations, any comment on it would be premature.

An announcement about whether negotiations would be entered into will be made within a week, he added.

This cautious statement is apparently not meant to imply that the terms of the Reynolds offer are unattractive, but rather, it seems that the offer is a complicated one in some sense.

Reynolds, the largest U.S. producer of cigarettes, has an oil subsidiary, American Independent, and also is engaged in container shipping.

It announced in September that it was conducting a feasibility study into the possible purchase of Burmah's U.S. oil interests.

Burmah had announced in April that on the recommendation of its U.S. investment bankers, it had decided to sell off the U.S. subsidiaries in order to repay its dollar debts which have been guaranteed by the Bank of England.

Such a sale would, of course, still leave Burmah in trouble the formidable tanker problems it is facing.

Burmah's shares closed up at 32p yesterday.

Machine tool orders at worst level in 20 years

BY HAROLD BOLTER, INDUSTRIAL EDITOR

SOME COMPANIES in the U.K. machine tool industry are now operating at a bare 30 per cent. of capacity, it was revealed yesterday as the Department of Industry released a new series of highly depressing statistics.

Sales of new orders and order books for both home and export markets show a continuing pattern of declining activity and the Machine Tool Trades Association can see no signs of an upturn before the second half of next year.

Although the machine tool manufacturers have managed to hang on to skilled labour so far, doubts are beginning to creep in whether they will be able to do so for the next eight months or more.

The home market order situation is as grim as anyone in the industry can remember for 20 years and it is only because export markets have held up fairly well until now that the industry has been able to keep production at even today's reduced rates which rarely exceeds 50 per cent. of capacity.

But there is cause for considerable concern on the export front, too. Although sales are being reasonably well maintained, the provisional figures released by the DoI yesterday point to a very serious slump in new orders from overseas.

The statistics show that new export orders in the three months from May to July this year were worth only £18.4m, some 32 per cent. less than the previous three months and 61 per cent. below the comparable figure in 1974.

New orders for the home market in the May-July period were worth £22.3m, by comparison, a drop of 10 per cent.

The department's figures suggest that although orders on hand at the end of July continued to show a decline, they still correspond to about eight months and 11 months work respectively at recent rates of very low activity.

Home orders on hand stood at £108.6m. at the end of July and overseas orders outstanding at £122.8m.

Unfortunately, the Department of Industry's figures are three months out of date, and since they were collated the order book situation has worsened considerably.

It should also be noted that the DoI's statistics are expressed in value terms and, in view of price inflation, they must reflect an even bigger fall in volume demand.

This applies to the comparison of sales figures for the three months May-July, which indicate that the value of home market sales was £37.3m. (down 15 per cent. on the previous three months) and export sales were worth £30.2m. (down 7 per cent.).

The machine tool manufacturers are clearly hoping that the home order situation will improve when British Leyland has completed its plans for modernisation and expansion and begins to place contracts.

On the other hand, the news that Chrysler is considering selling out in the U.K. has caused considerable consternation.

London Tin: Charter may make bid move

BY MARGARET REID

CHARTER CONSOLIDATED, the large mining finance house which has a big stake in Slater Walker Securities' former associate Haw Par Brothers International, is believed to be taking part in talks towards settling the long-running issue of a possible bid for London Tin Corporation.

Haw Par is the largest shareholder in London Tin. The City Take-over Panel long ago called for Haw Par or the Malaysian state group Pemas Securities to make a bid for London Tin, either singly or together.

This emerged yesterday as interest, following the upheaval launched by Mr. Jim Slater's resignation as chairman of SWS, switched again to Haw Par, which has a £140m. loan from SWS which is the subject of an official inquiry in Singapore.

Haw Par, which held a Board meeting in Singapore during the day, was to have linked, under a controversial and abortive £25m. deal, this summer with the Malaysian State-controlled Pemas Securities.

When the tie-up project fell through, Pemas, with some 20 per cent. of London Tin, and Haw Par with nearly 30 per cent., were left with a joint and several responsibility to the London Take-over Panel to mount a bid for the rest of

Maudling attacks him over Poulson links

BY RICHARD EVANS, LOBBY CORRESPONDENT

MR. REGINALD MAUDLING, "shadow" Foreign Secretary, issued a statement last night attacking what he described as a campaign of innuendo over his link with Mr. Poulson, the architect jailed for corruption.

He declared that since he resigned as Home Secretary more than three years ago, no-one had produced a single shred of evidence that at any time, when he was connected with Mr. Poulson, he had acted illegally.

"Now that more than three years have passed, it seems reasonable to suggest that those who have been pursuing me with a campaign of innuendo, should either come forward in public and state any accusations they have to make, so that I can dispose of them or in future hold their tongues," he declared.

"Surely even a politician is entitled to this measure of justice."

Mr. Maudling's anger was based on a letter Mr. Sam Silkin, the Attorney General, sent to Lord Sainsbury, Labour MP for Boleston, which stated that the Government's law officers had taken no decision about Mr. Maudling and had given no-one any assurances that he would not be prosecuted.

"This day may be factually correct," Mr. Maudling stated, "I have never wanted nor sought any such assurance, nor I am aware of any circumstances which would call for such a decision."

The publication of the Attorney General's letter has caused embarrassment both Mr. Maudling and Mrs. Thatcher.

It had been widely expected that when Mr. Thatcher took the Conservative leadership, she would invite Mr. Maudling to join the "shadow" Cabinet, his connection with Mr. Poulson had ceased to be an issue.

It was stressed at Westminster last night that Mr. Maudling would continue as "shadow" Foreign Secretary and would lead for the Opposition in the Commons debate on foreign affairs on Monday week.

In his statement, Mr. Maudling said he had resigned as Home Secretary in the summer of 1972 for the sole reason that he had thought it wrong to continue in that office while Mr. Poulson's affairs were under investigation, because the Home Secretary was nominally responsible for the activities of the Metropolitan Police.

Both Mr. Maudling and his "shadow" Cabinet colleagues are surprised an annoyed that the Attorney General did not observe the courtesy of sending him a copy of the letter to Mr. Silkin.

U.K. biologist

DR. HUGH HUXLEY, a British molecular biologist, has won a \$20,000 award for his research into how the muscles of the body work and how they are affected by disease. The award is from the Gairdner Foundation.

Dr. Huxley, of the Medical Research Council Laboratory of Molecular Biology, Cambridge, has used the techniques of electron microscopy and X-ray diffraction to study muscle and isolated components of the contractile mechanism.

Weather

U.K. TO-DAY
CLOUDY with occasional rain. Bright spells in places.
London, S.E. England, E. Anglia Cloudy, occasional rain. Wind S. to S.W., moderate or fresh. Max. 13C (55F).
N.W. and C.W. England, Midlands, Channel Islands Rain, then sunny spells and showers. Wind S. to S.W., fresh or strong. Max. 12C (55F).
E. and N.E. England Rain, clearer later. Wind S. moderate or fresh. Max. 13C (55F).

BUSINESS CENTRES

City	Temp	Wind	Cloud
Amsterdam	12	W	Cloudy
Berlin	10	W	Cloudy
Brussels	11	W	Cloudy
Frankfurt	12	W	Cloudy
Geneva	11	W	Cloudy
London	13	S	Cloudy
Madrid	14	S	Cloudy
Munich	12	W	Cloudy
Paris	11	W	Cloudy
Rome	13	S	Cloudy
Stockholm	10	W	Cloudy
Zurich	12	W	Cloudy

Lakes, Borders, Edinburgh.

Dundee, S.W. and N.W. Scotland, Glasgow, Cent. Highlands, Argyll Rain, then sunny spells and showers. Wind S., moderate or fresh. Max. 12C (54F).
Aberdeen, Moray Firth, N.E. Scotland, Orkney, Shetland Cloudy, some rain. Wind S.E., moderate or fresh. Max. 11C (53F).
S.W. England, Wales, I. of Man, N. Ireland Showers or rain, sunny intervals. Wind S. or S.W., fresh to strong. Max. 13C (55F).
Outlook: Showers or rain, bright spells.

HOLIDAY RESORTS

City	Temp	Wind	Cloud
Algarve	18	S	Sunny
Azores	16	S	Sunny
Bahia	22	S	Sunny
Buenos Aires	20	S	Sunny
Cardiff	12	W	Cloudy
Casablanca	18	S	Sunny
Cape Town	20	S	Sunny
Cebu	28	S	Sunny
Colon	26	S	Sunny
Hong Kong	28	S	Sunny
London	13	S	Cloudy
Lyons	11	W	Cloudy
Madrid	14	S	Cloudy
Munich	12	W	Cloudy
Paris	11	W	Cloudy
Rome	13	S	Cloudy
Stockholm	10	W	Cloudy
Zurich	12	W	Cloudy

NEDO backs growth sectors

difference is that, while the German productivity within industry has tended to narrow as the less efficient have been brought up to the level of the more efficient, the spread of productivity in the U.K. has continually widened.

Besides a few selected industries such as glass and pottery, virtually all British industries have suffered from a lower productivity growth than their German counterparts, even when the higher overall growth of the German economy is discounted, the study says.

It also suggests that there are worrisome signs among the most efficient parts of British industry that companies are experiencing productivity at the expense of growth in output, implying a "holding" operation in which further growth is being sacrificed.

As this analysis of the overall state of productivity within industries—over and above its dismal summary of the decline of British manufacturing industry as a whole—NEDO clearly regards, as its most valuable contribution to next week's debates on an industrial strategy.

Although the document it has circulated carefully eschews any clearly stated conclusions, its obvious implication is that the country could sustain a period of "miraculous" growth if it concentrated on raising the average level of productivity in the most important industrial sectors.

In particular, it picks out the engineering sector where, its analysis suggests, productivity could be improved by 10 per cent. to 20 per cent. in individual sectors if the standards of the lowest 10 per cent. of establishments were raised to those of the top 10 per cent.

If this was achieved across the industry alone, total increase in manufacturing productivity for the nation could be raised by nearly 5 per cent., it concludes.

NEDO's views may receive support from industry, which remains suspicious of the State involvement implied in a selective approach.

The strength of feeling which some industrialists have on the issue was indicated yesterday by Lord Sainsbury, chairman of Finance for Industry.

Behind the Government policy, he told a Junior Chamber of Commerce dinner in Bristol, was the "dreamlike belief" that the private industry could continue to support the vast overheads needed to achieve our planned egalitarian society and provide for its own expansion and modernisation.

"In place of State planners, armed with bureaucracy, National Enterprise Boards, targets and coercion, let us get to the heart of the problem by recreating the right conditions for initiative and enterprise," he concluded.

At this stage, however, NEDO is hoping that the differences of approach are more that of emphasis than of fundamentals.

Isle of Man has record tourism year

By Michael Thompson-Noel

THE ISLE of Man yesterday claimed a record year for tourism. Total passenger arrivals during the five summer months totalled 629,913, 12.17 per cent. higher than in 1974. In addition, the Manx tourist season had been successfully extended to include May and September.

The Manx Government's net income from tourism in 1975-76, the last year for which figures are available, was £7.9m.

Tourism was thus its second most important revenue earner after insurance, banking and finance.

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